

## NEWS SUMMARY

### GENERAL

#### More cuts in motor industry workforce

A further cut in motor industry jobs was signalled yesterday with the announcement of more than 1,000 redundancies. BL is seeking 900 voluntary redundancies at its Longbridge plant, Birmingham, because of cuts in production of six models. Robery Owen has called for a cut of up to 400 jobs—more than 25 per cent of the workforce—at its Darlington plant in the West Midlands. Page 8

#### Modest aid

EEC Governments appeared ready to offer modest food aid—worth £2.7m—in response to China's first emergency appeal. Page 2

#### Simulated attack

About 700 combat aircraft from eight Western nations began a simulated attack on French air space. The exercise continues today.

#### Euro-passport

EEC nations are to endeavour to introduce a European passport by 1985. Page 2

#### Poor prospect

Prince Charles was unseated from his horse Good Prospect at Cheltenham five days after falling at Sandown. Racing. Page 26

#### Certified 'dead'

A woman certified dead by a doctor early yesterday was later reported to be "deeply unconscious" in a Gloucester hospital.

#### Kidney man safe

A man believed to be near death from kidney disease was found safe and well in a Newcastle hotel 12 days after disappearing from his London home.

#### Court ruling

Two men convicted of murder after doctors switched off the victims' life support machines were rightly held responsible for their deaths, the London Appeal Court ruled.

#### Botha incident

A man armed with a pistol was removed from a public meeting at Rustenburg, South Africa, which was being addressed by Premier P. W. Botha.

#### Airliner alert

A Chicago-bound Lufthansa DC-10 turned back over the Atlantic after a bomb-threat note was found at Frankfurt Airport.

#### Clashes threat

More clashes are threatened between the Israeli-backed South Lebanese militia and UN troops in Lebanon. Page 3

#### Pilot rescued

A civilian pilot with the Royal Navy was rescued after ejecting from his Hunter jet off Devon.

#### Research backed

The Government has granted £13,000 to Liverpool University specialists researching into backache, which costs industry more than strikes.

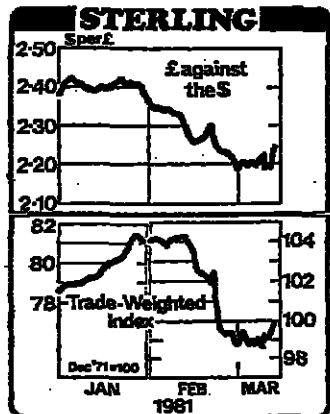
#### Briefly

Zimbabwe cancelled local elections in Bulawayo after fears of unrest. Page 3  
Naples police detained 111 after a sabbat by jobs at the city employment office.  
Policeman was shot and seriously wounded in London.  
Uganda guerrillas claimed to have killed 76 troops outside Kampala.

### BUSINESS

#### Sterling 1.1c up; Equities add 7.8

STERLING added 1.1 cents to close at \$2.2490, the highest for nearly a month. Its trade-weighted index was 99.9 (99.5). Page 28



DOLLAR changed little over all. It rose to \$2.2475 (Y207.25) but was easier at DM 2.0480 (DM 2.0905) and SwFr 1.9010 (SwFr 1.9015). Its Bank of England index was 99.1 (99.3). Page 28

EQUITIES advanced broadly, encouraged by bid activity and Wall Street's firmness. The FT 30-Share Index closed 7.3 up at the day's high of 487.6. Page 28

GILTS eased slightly. The Government Securities Index was 0.10 lower at 69.82. Page 28

WALL STREET was 1.35 up at 1004.14 before the close. Page 34

PRESIDENT REAGAN underestimated federal spending for 1981-82 by up to \$25bn (£11.2bn) because of over-optimistic assumptions about the U.S. economy, a research group said. Back Page

THE RECESSION should bottom out this year but recovery will be slow and unemployment will keep rising, a survey of post-Budget economic forecasts concluded. Back Page

WORLD SHIPBUILDING industry output fell 3.8 per cent to 13.1m gross registered tonnage last year, the lowest since 1965. Page 4

SOUTH AFRICA'S balance of payments current account showed a R89m (£50m) deficit in the fourth quarter last year as imports rose sharply and the gold price fell. Page 3

WESTINGHOUSE ELECTRIC, the U.S. nuclear plant maker, settled uranium litigation with Rio Tinto-Zinc, bringing nearer an end to five-year-old claims for \$3bn (£1.3bn). Back Page

FISONS, the chemical group which lost £16.8m net last year, has carried out a major boardroom reshuffle. Back Page

VANBRUGH Life Assurance is to offer the self-employed pensions whose value should rise with inflation. Page 8

U.S. HOUSING starts were down 24.6 per cent in February after a 5.2 per cent rise in January.

BROOKS BOND LIEBIG reported pre-tax profits down from £24.2m to £19.33m in the six months to December 31. Page 24; Lex, Back Page

SWEDISH MATCH pre-tax profit rose 11.5 per cent to SKr 232m (£22.8m). Dividend will rise SKr1 for the second consecutive year, to SKr7. Page 32

WARING AND GILLOW group reported pre-tax profits down from £2.12m to £588,000 for the six months to September 30. The interim dividend was held at 1.5p. Page 27

## Thatcher stands firm on petrol tax rise despite Tory rebellion

BY RICHARD EVANS, LOBBY EDITOR

MRS. THATCHER insisted yesterday that there would be no review of the 20p increase in petrol duty imposed in the Budget, despite the rebellion by more than 30 Tory MPs in the Commons on Monday night and the certainty of more trouble to come.

Mrs. Thatcher seemed reinforced in her determination to maintain the Budget strategy when she told MPs there was no question of abandoning the 20p increase.

This has developed into the issue on which a wide cross-section of Tory critics of the Budget are uniting. The rebels appear confident they will be joined by other MPs during the committee stage of the Finance Bill after Easter.

An attempt will then be made, with Opposition support, to reduce the increase to 10p. Government whips will not decide tactics on reducing the scale of this opposition until much nearer the time. No disciplinary action is to be taken

against the eight MPs who voted in the Opposition lobby on Monday or the 25 who abstained. The Prime Minister, as well as rejecting any suggestion of a compromise on the petrol tax increase, said there could be no pre-Budget discussions among Ministers.

She told Mr. Michael Foot, Opposition leader: "Budget statements are never discussed in Cabinet. I can never remember in all my time in Cabinet a Budget which was discussed by Ministers before being presented."

When asked if it would be possible for the underlying options of a Budget to be made public so that people could be better informed Mrs.

Thatcher replied with a curt "No." It is generally accepted at Westminster that the rebellion on the petrol tax has dented Tory morale and damaged the authority of the Prime Minister. The defection to the Social Democrats of Mr. Christopher Brocklebank-Fowler, MP for Norfolk North-West, was also more damaging than Ministers were prepared to admit.

There was continuing speculation yesterday about whether more Tory Left-wingers would follow.

Government whips believe no further defections are imminent but much will depend on the success of the economic strategy in the next few months.

Mr. David Steel, Liberal leader, said yesterday he thought there were "two or three" potential Tory defectors in the present Parliament. He regarded the capture by the Social Democrats of Mr. Brocklebank-Fowler as a "very significant step forward."

Thatcher bars wider Cabinet talks on Budget, Page 12  
Social Democrat Party launched, Back Page

## Germans say fishing row could wreck summit

BY LARRY KLINGER IN BRUSSELS

WEST GERMANY warned yesterday that next week's EEC summit in the Netherlands would be wrecked unless the British Government cleared the way for a agreement in the increasingly rancorous negotiations over a Common fisheries policy.

Issuing this unambiguous threat, Herr Klaus von Dohnanyi West German deputy Foreign Minister, warned that a failure to reach agreement could threaten the future of last year's deal reducing the UK's net contributions to the EEC budget.

Under this intense German pressure, EEC foreign ministers were grappling late in the evening with a European Commission formula aimed at securing UK agreement. However, there appeared little chance of a complete break in the deadlock since none of the ministers is qualified to negotiate in detail

on the technical issues involved. The dispute concerns fishing rights in EEC coastal waters. The persistent argument between Britain and France over access to UK waters has helped implementation of a fishing agreement between the EEC and Canada. West Germany is indignant because its deep-sea trawlers have been unable to sail for Canada.

The UK delegation is clearly alarmed at the prospect of a major row in Maastricht next week. Chancellor Helmut Schmidt already plans to make a fuss at the summit over EEC steel industry arrangements.

As a result, Britain is apparently aiming to reach an agreed basis for detailed negotiations later this week on the Commission's proposals.

West Germany has made several threats against the British budget deal over the past few weeks. Bonn believes an accord on fish was part of the original budget compromise, and "appears determined" it should be taken more seriously.

There appears little threat to the UK's £1.5bn to £1.6bn rebates covering 1980 and 1981 budget payments. But West Germany could block renewal of the agreement for a third year in negotiations due in a few months' time.

Britain has consistently refused to ratify the EEC-Canada deal until there is either full agreement on a common fisheries policy, which is designed to regulate the share-out of the EEC catch, or until it wins sufficient EEC protection against cheap fish imports, which would increase if the Canadian fisheries deal was operating.

## IMI to finance expansion with £27.5m rights issue

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

IMI, the metals and engineering group, is raising £27.5m from its shareholders in the first major rights issue by a manufacturing company since the onset of the recession. The company said the issue would enable it to finance expansion.

The move was seen in the City yesterday as a sign of the relative resilience in IMI's trading position.

While the results for 1980, announced yesterday, show a decline in pre-tax profit from £24.5m in 1979 to £22.3m last year, they are better than the figures reported by many other big manufacturing companies. IMI shares closed 1p higher last night at 61p.

The terms of the issue are two new shares for every seven held, at a price of 45p for each of the new 25p shares. The issue has been underwritten by Hill Samuel, whose chairman, Sir Robert Clark, next month succeeds Sir Michael Clapham as IMI chairman. The brokers to the issue are Cazenove.

Sir Michael said yesterday that although resources currently available to the company and its subsidiaries were adequate for existing needs, the directors believed it was now prudent to raise additional equity funds to enlarge the company's capital base and to provide for continuing expansion.

Sir Michael referred to the continuing high level of capital expenditure which was being sanctioned, including expansion of the titanium facilities. Last year, IMI's capital spending totalled £25m, a level which will probably be maintained this year. The group will also be looking for expansion opportunities, from within and by acquisition as the world economy moves out of recession.

It is IMI's expressed intention to increase the proportion of its turnover from overseas, currently standing at 39 per cent. IMI has taken the unusual step, in current economic circumstances, of forecasting a maintained dividend payment of

4.5p a share on the increased capital for the year ending December 31, 1981, "unless the present depression deepens even further or unforeseen circumstances arise."

The group's performance last year was described by the chairman as creditable, but it has seen no signs of any improvement on the low levels of activity towards the end of last year.

IMI benefited from its diverse range of activities in metals and engineering components, and particularly from the relatively buoyant demand for titanium, mainly used in the aerospace industry. But it is dependent on recovery in volume in the second half if it is to maintain its profit performance.

IMI warned yesterday that more redundancies in the UK were inevitable. However, it is not expected that these will be on the scale of 1980, when the number of UK employees was reduced by 3,500 to just over 22,000.

Details Page 26  
Lex Back Page

## Japanese discount rate cut to 6.25%

By Richard Hanson in Tokyo

THE JAPANESE Government yesterday lowered its discount rate one percentage point to 6.25 per cent as part of an economic package to stimulate domestic demand and boost exports.

The interest rate reduction was larger than anticipated and marked the third drop in Japanese interest rates since August, when the discount rate stood at a record 9 per cent.

Main features of the package are:  
● Spending on public works will be speeded up, with 70 per cent of next year's contracts to be awarded in the first half of the fiscal year which starts on April 1.  
● Government-run financial institutions have been directed to increase aid to small- and medium-size industries which have suffered most in the economic downturn over the past few months.

The reserve requirement for Japanese banks is to be lowered, effectively releasing extra funds for lending in the next quarter.

● Housing construction will be further encouraged and electricity power generation accelerated.

● The competitiveness of Japanese plant exports is to be improved, with the more frequent use of mixed credits to ease financing for developing countries.

Continued on Back Page

### £ in New York

	Mar. 16	Previous
Spot	£2.2440-2460/\$2.2200-2215	
1 month	0.38-0.45 pm, 0.44-0.51 pm	
3 months	1.05-1.15 pm, 1.50-1.40 pm	
12 months	4.15-4.25 pm, 5.50-5.60 pm	

## Merger terms agreed by two bank groups

BY ANDREW FISHER AND MICHAEL LAFFERTY

STANDARD CHARTERED BANK and Royal Bank of Scotland yesterday agreed terms for a merger of the two groups. The deal, which values Royal Bank at £312m, is worth 139p a share.

If it goes through it will create a major new British and international banking group with a stock market capitalisation of £866m, comparable in size with National Westminster Bank.

With the Standard Chartered terms on the table, Lloyds Bank immediately stepped in with a £145m bid for the 61 per cent of Lloyds and Scottish, the finance house which it jointly owns with Royal Bank, not under its control.

Lloyds' cash offer, aimed at bringing the size of its leasing and instalment credit business in line with that of the other clearing banks, was followed up by share purchases in the market, which quickly gave it control.

Both Lloyds and Royal Bank each owned nearly 40 per cent of Lloyds and Scottish. Lloyds' purchases yesterday gave it a further 12.7m shares, bought at the 200p offer price, raising its stake to 49.9 per cent.

Lloyds' adviser, Morgan Grenfell, also bought 0.3 per cent, giving the bank just over half the equity. The bid puts an overall value on Lloyds and Scottish, including the shares Lloyds Bank already owned, of about £238m.

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## ICL in new talks with banks

BY GUY DE JONQUIERES

ICL, Britain's loss-making computer manufacturer, held fresh talks with its major banks yesterday amid indications that the Government is renewing its efforts to help the company surmount its difficulties.

The Government is believed to be trying once more to formulate an all-British solution after studying, but rejecting, the possibility of a partnership between ICL and a major overseas computer company.

The list of candidates possessing the financial and

management resources for the task is short, however, and efforts by the Industry Department to involve British Petroleum and Shell earlier this year were unsuccessful.

There still seems to be hope in Whitehall that the General Electric Company (GEC), which has substantial cash balances and major electronics interests, might be interested.

GEC said some weeks ago that it was not interested, but declined to say yesterday whether it was reviewing its position.

Things appear to have been

further complicated by differences between key Government departments. The Industry Department is believed to be broadly sympathetic to Government support for an ICL recovery plan, but is understood to be meeting stiff resistance from the Treasury.

ICL lost more than £20m in the first quarter of its current financial year, which ended on September 30, and has forecast a further loss for the second quarter. It hopes to break even during the second half.

# It's times like these that quickly find your weak spots.

It's not the easy times that rapidly search out your company's weaknesses, but the hard times—like now. Yet that's when you can least afford to be weak—especially in materials handling. For that's what your entire production system depends on, to keep going. If there is one organisation best fitted to pinpoint any materials handling weaknesses for you, it's Lansing. Because we're Europe's leaders. Low budget or no budget, for both electric and engine trucks, call Lansing now. Our advice is free—and entirely without obligation. Yet it alone could make the crucial difference between profit—and loss.

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### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Assed. Leisure	151 + 8	Matthews (B.)	380 + 20
Avana	314 + 9	Mowlem	141 + 7
BICC	202 + 8	Plessey	330 + 7
BTR	225 + 24	Prov. Financial	146 + 13
Barrett Deva	225 + 24	Robertson Foods	149 + 13
Bejam	120 + 8	Royal Bk Scotland	138 + 42
Brooke Bond	451 + 23	Saatchi and Saatchi	362 + 19
Crest Nicholson	165 + 9	Sangers	74 + 9
Daejan	170 + 7	Sidlaw	150 + 8
Davies and Newman	168 + 15	Wilson (Connolly)	325 + 23
Dowty	259 + 15	Berkley Explor.	235 + 18
Fairclough Cons.	95 + 12	-LASKO	608 + 18
Fisons	400 + 8		
Geest Group	42 + 11	Grindlays Bank	176 - 9
Goldman (B.)	462 + 14	Stag Furniture	85 - 5
GUS A.	242 + 8	Standard Chartered	643 - 52
Haden Carrier	270 + 11	Asarco	1181 - 1
Ladbroke	315 - 8	Intl. Mining	50 - 9
Lloyds Bank	196 + 11	Meekatharra	98 - 7
Lloyds and Scottish		Rand Lorrain Coal	98 - 7

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## EUROPEAN NEWS

## Bonn gives military a management lesson

BY ROGER BOYES IN BONN

WAR, according to the democratic axiom, is too serious a business to be left to generals. So, it seems, is the costly business of acquiring new weapons systems for the West German army. The Government, plagued by financial miscalculations in the Defence Ministry has taken the unusual step of installing a top-flight industrial manager to teach the general staff how to cope with cost escalation and how to get more value for money from West German arms manufacturers.

Herr Manfred Emcke has been allocated a desk in the Ministry and two assistants but will stay out of the civil service hierarchy—indeed he will be unpaid—allowing him to critic-

ise more freely the current expenditure patterns of the defence staff. The immediate cause for his appointment is the financial maelstrom surrounding the Tornado multi-role combat aircraft. At short notice, the Ministry had to find some DM 1.8bn (€277m) to plug a gap in the budget to finance the aircraft, which is a joint project with Britain and Italy. A further cost burden is expected in 1981-83.

The main cause of the problem is also the main loser. The Luftwaffe, to finance the Tornado, will probably have to do without a joint British-French-German tactical combat aircraft for the 1990s.

Herr Emcke comes to the

Ministry at a time of particularly bad blood between the services and when there is special resistance to further change. But he is not all abashed; in fact, his career has been a saga of making enemies in the name of efficiency.

Having started out with Krupp, Herr Emcke moved to Clark, the U.S. engineering company where he was said to be "a little on the assertive side." From there he went to a Wuppertal-based electrical and textiles group, helped bring it to profitability over seven years and then left after a row about whether members of the owner's family should be given an automatic position on the management board. Later he went to Reemtsma, the Hamburg tobacco group, and helped stop the sales slowdown. But his diversification plans met opposition and so again he left.

Herr Emcke may find reforming the Defence Ministry rather similar to introducing radical change to family owned companies. There is the same sense of loyalty, the same resistance to outsiders.

His task will be, within a tight financial framework, to reassess the relationship between the Defence Ministry and the defence industry. This will involve persuading West German and other European contractors to present more realistic costing estimates; it will mean West German industry



Mr. Zijlstra goes next January

## Netherlands central bank chief to resign

By Charles Batchelor in Amsterdam

DR. JELLE ZIJLSTRA (62), president of the Dutch central bank and the Bank for International Settlements for nearly 15 years, will step down in January. He is succeeded at the central bank by Dr. Willem Duisenberg, a former Minister of Finance.

The Dutch Government announced in October that Dr. Zijlstra had been appointed for his third seven-year term, the period required by the Netherlands bank's rules. But it was widely assumed that Dr. Duisenberg, appointed a director of the bank at the same time, would succeed shortly.

Dr. Zijlstra will also relinquish his BIS position. A successor will be chosen later this year. Dr. Zijlstra was the second Dutchman in succession since the war to head the BIS, the central bank's central bank.

In his years at the head of the Netherlands' bank, he has built up a considerable reputation for the clarity of his thinking and the determination with which he pursued his commitment to issues such as a firm guildler and the eradication of inflation.

Dr. Zijlstra's career spanned the academic world, politics and banking. He began his professional life as Professor of Economics at the Free University of Amsterdam, subsequently holding the post of folios of Economics and Finance in Dutch governments during the 1950s and early 1960s.

Dr. Duisenberg (45) has worked for the International Monetary Fund in Washington and was also briefly an adviser to the Netherlands central bank before taking up a lecture post at Amsterdam University.

He was Finance Minister under the left-wing Government of Mr. Joop den Uyl in 1973-77 and became a director of the agricultural co-operative Rabobank in 1978.

Dr. Duisenberg has recently voiced strong support for a plan to allow the tightly controlled Dutch banks to increase the volume of risk capital they provide to industry.

Men and Matters, Page 22

## EEC offers little in response to China food plea

BY JOHN WYLES IN BRUSSELS

EEC GOVERNMENTS appeared ready to offer only a modest contribution in response to China's first ever appeal for emergency food aid following widespread crop destruction in two provinces. Discussions on the issue in a restricted session of Foreign Ministers decided about £2.7m worth of milk powder and rape seed oil was available from the hard pressed EEC budget.

But they are relying on unofficial indications from the United Nations Disaster Relief Organisation that about 2,000 tonnes of milk powder and 8,000 tonnes of rape seed oil would be a useful contribution. They also agreed that the Community would take part in a donors' conference to be organised soon by the UN body.

The Chinese have not yet made a formal request for aid to the world's main food producing countries. Their objective appears to be to secure guarantees of supplies before making formal requests. Generally, Peking's total needs are said here to be very much larger than anything the Community could supply even if all the stocks of surplus food such as cereals, beef and butter were handed over.

Reuter adds: The Commission has released EEC aid to El Salvador frozen last month at the request of the U.S., officials said.

## Ten put 'best endeavours' behind a Euro-passport

BY OUR BRUSSELS CORRESPONDENT

IT IS to be Burgundy-coloured, the words European Community will be displayed at the top of the front cover and it may contain a special machine-readable page to alert officials to your non-payment of taxes. It could also land several EEC Governments into an enormous row with their Parliaments.

"It, of course, is the European passport, one of the basic building blocks of Europe which, for more than six years, has been crumbling along with many other ideas on a wasteland deliberately neglected by national Governments. Now, thanks to a substantial push from the European Parliament, the Ten have agreed to use their 'best endeavours' to introduce a European passport by January, 1985.

They did so behind a smoke-screen of declarations on Spanish membership of the EEC, negotiations on insurance directives, and scuffles over farm prices which some Governments may hope will choke the reaction back home.

Despite the enthusiasm for the idea displayed last year by MEPs, the passport is still anathema to sizeable groups in the British, West German, French and Danish Parliaments. It has been agreed that the front cover will bear, in the following order, the words European Community, the name of the issuing state, its national emblem and the word passport.

The machine-readable page inside could lead to a swifter and more anxious passage through immigration control as the machines will be linked to a computer which will inform officials whether the passport bearer should be detained.

There are still some technical details to be sorted out. But there are few doubts that the Euro-passport is on its way. The final product may nevertheless display some cheating: whispers from the British suggest that careful measurement will reveal the United Kingdom lettering to be somewhat larger than the European Community letters. A typical Euro-compromise.

## Paris police move strikers

BY OUR PARIS STAFF

POLICE were sent in for the second day running yesterday to clear pickets out of Paris bus depots as drivers stepped up their strike and railwaymen were called out in sympathy.

The dispute, over late-night security on the buses, was due to make its first real impact on the city's rail system today, with a strike call by the Communist CGT union, representing about one in three train drivers.

A 24-hour stoppage, called by the other main national union organisation, the left-wing CFDT, failed to bring much disruption on the underground rail network yesterday.

Most bus drivers were reported to have joined the week-old strike after police intervention in all but one of the city's 23 depots. Bus services were reduced by more than 60 per cent yesterday, with both the CGT and the CFDT backing the strike.

## Radom delegation in Warsaw

By Christopher Bobinski in Warsaw

TALKS BEGAN in Warsaw yesterday between the Government and a delegation from the Radom branch of Solidarity which called off today's planned strike when the authorities agreed to dismiss local officials there.

The union in Radom is still demanding increased spending on health, housing and social services and wants the local police headquarters now under construction to be handed over to the health service. In their meeting with Mr. Mieczyslawowski, Deputy Prime Minister, they are also wanting to drop the trial of dissidents who are also union members, like Mr. Jacek Kuron.

Lech Walesa, Solidarity's leader, was also in the city. He is demanding the right to form a free trade union.

Meanwhile, around 100 farmers in Bydgoszcz in central Poland have occupied the local headquarters of the Communist Party. They are demanding the right to form a free trade union.

Communist Party members who are trying to mount an anti-Semitic campaign against Polish dissidents working with Solidarity have been strongly criticised. General Mieczyslaw Moczarski, a politburo member and one-time Minister of the Interior.

In an interview published yesterday in Zycie Warszawy, the Warsaw daily newspaper, Gen. Moczarski, who is held responsible for an anti-Semitic purge in 1968 said: "I don't think it's possible to whip up an anti-Semitic mood in Poland. The party authorities simply won't stand for it."

The "Grunwald Patriotic Association" organised a small meeting in Warsaw on March 8 at which it charged that communists of Jewish origin were solely responsible for the excesses of the Stalinist period in Poland.

Gen. Moczarski's interview politically isolates the group and it is clear he is anxious to project publicly the moderate line he has followed since the crisis in Poland began.

## BUNDESBANK HINT OVER EXPIRY OF BANK CURBS

## Foreign lending restrictions may end

BY STEWART FLEMING IN FRANKFURT

THE "gentleman's agreement" between the Bundesbank and the West German banking industry, under which the banks have restricted longer term foreign lending to help ease pressure on the D-mark, is unlikely to be renewed when it expires at the end of the month.

Frankfurt bankers are convinced that, in view of the improved performance of the D-mark and the higher level of

domestic interest rates compared with December when the agreement was reached, the Bundesbank will not insist on retaining restrictions.

A strong hint to this effect has come from Dr. Helmut Schlesinger, vice-president of the Bundesbank, who says that the prospects for allowing the agreement to expire have significantly improved.

Factors expected to influence

the Bundesbank include the likelihood that demand for foreign loans in West Germany is likely to be weaker now that interest rates have risen. At the end of February the central bank temporarily abandoned granting banks Lombard credit daily at 9 per cent and instead a "special Lombard" system priced at 12 per cent which is not automatically available to the banks.

One Frankfurt banker remarked that the Bundesbank is probably uncomfortable with a system which restricts the free flow of capital and would prefer to leave the markets to ration credit. He suggested, however, that the banks will be warned that if they do not exercise prudence in their foreign lending and avoid excessive exports of capital new measures would have to be considered.

## Unions hold out for 5.5% wage increase

BY OUR BONN STAFF

WEST GERMANY'S annual wage round, peppered by angry protest strikes by several hundred thousand workers yesterday entered a crucial stage with the union rejection of an employers' offer of a 4 per cent wage increase.

The offer came in the Baden-Wuerttemberg metal-working and steel industries whose wage settlements set the pace for the rest of German industry.

Herr Franz Steinkuehler, the key regional leader of IG-Metall, the metal-workers' union, described the offer as a "provocation" and emphasised that the minimum acceptable wage rise

was 5.5 per cent.

The negotiating positions of the two sides have thus narrowed considerably over the past fortnight. Originally the employers had offered no more than 2.5 per cent and the unions had demanded 5 per cent. It is clear, however, that the 1.5 per cent difference will be bitterly contested. Both the metal-working employers and IG-Metall say they have gone as far as they can.

The acid test for IG-Metall will come later this week in the Hessen negotiating district where a 4 per cent offer has also recently been turned

down. If the employers are willing to push up the offer slightly and embellish the wages of the lower paid within the union, a settlement could be within reach. But last night there was no sign of any willingness to compromise on either side.

The metal workers—IG-Metall represents more than 3m workers—have argued that their wage increase must match the rise in the cost of living. This was originally intended to leave the path open for 4.5 per cent wage settlements in line with official forecasts of inflation in 1981.

But now, with the weakness

of the D-Mark having boosted imported inflation and with higher petrol tax, the rank and file is insisting that wage rises will have to be more than 5 per cent. Herr Steinkuehler and his fellow union leaders thus have full membership backing for a 5.5 per cent rise.

West Germany's official growth forecasts for this year are predicted partly on wage settlements of some 4.5 per cent, though the Government has strictly avoided making any recommendations. These forecasts could thus be thrown seriously awry if the employers concede to the unions at this stage.

## Divorce strains ruling Spanish party's unity

BY ROBERT GRAHAM IN MADRID

THE SPANISH Parliament yesterday began a long awaited debate on the introduction of a Bill to make divorce legal for the first time since 1939. This has caused a serious split within the ruling Union de Centro Democratico (UCD), with conservative Catholic elements in the party pressing for major modifications in the draft Bill already agreed by an all-party committee.

However, in the wake of last month's abortive coup the party has been under strong pressure to paper over these differences. Thus the debate over the coming weeks will be a test of party unity.

The parliamentary committee approved the draft Bill on

December 19 and it was due to be debated last month. But, the resignation of Sr. Adolfo Suarez as Prime Minister, and then the coup delayed discussion.

The Roman Catholic Church, strongly backed by the Vatican, has made no bones about its opposition to the Bill. The powerful Spanish bishops conference has come out with a series of public statements and private hints to politicians opposing both what they regard as a weakening of the family as an institution and a loosening of ecclesiastical jurisdiction over matrimony.

These objections found an important echo among the military and had allies within the conservative Catholic wing of

the UCD which has fought hard to amend the draft. These pressures were an important element in the anti-Suarez campaign which led to his resignation on January 29. They were further evident at the party congress in Majorca last month where the principle of some modifications to the draft Bill was conceded.

The party executive has a majority in favour of the draft but a majority of UCD deputies in Parliament support a more conservative law. They are pressing for the legislation of divorce only after irreparable breakdown of the marriage which can be proven in the courts.

They want to change the draft's proposal that mutual consent will provide sufficient ground. Further, they are seeking to give the judge great discretion over whether or not to accept divorce in cases where the offending are minors or handicapped.

The opposition Socialist and Communist parties, for their part, have insisted the draft go ahead unaltered. They regard it essential to bring Spain into line with the rest of Europe and point out that the proposal is not very progressive but certainly closes existing hypocritical anomalies of annulment.

A recent poll showed that 65 per cent of all Spaniards favoured legalisation of divorce.

Nearly everyone involved claims to support the immigrants but the immigrants gain nothing, writes David White in Paris

## French 'ghettoes of misery and immigration' become a real issue

THE TRAIN taking airline passengers from Charles de Gaulle Airport to the Gare du Nord stops on the way at Aulnay-sous-Bois, a suburb in the "Red Belt" of suburban Paris. There is nothing much to see there, and even those who have heard of it in the context of France's recent race scandals would find the evidence of friction fairly by British standards.

But Aulnay is a good example of two phenomena which have surfaced here and in other working-class areas in the past three months: a curious and unpleasant means of gaining notoriety on the part of the Communist Party and, beneath the political quarrelling, signs of local resentment towards the immigrant community, which outsiders find easy to underestimate and the authorities convenient to obfuscate.

The area the fuss is about in Aulnay is a housing estate on the fringe of town. Some years ago it fell under the sway of people from the ghettos of the Paris suburbs which used to surround it. Although the place is well equipped with schools, play areas, a creche and a library, it is characteristically bleak. The ready-made flats have been built on the site of a former military camp, and the white French residents, some of whom are out of their minds, are being moved out by the thousands. Those who remain are out of their minds, too. They are being moved out by the thousands. Those who remain are out of their minds, too.

## Mitterrand takes tough line on Communists

THE conditions set by M. Mitterrand, Socialist candidate in the French Presidential election, on the appointment of Communist Ministers to any government he heads has answered one of the most important questions raised about the likely consequences of the Socialist leader's election as President, writes Robert Maithamer in Paris.

Middle-of-the-road voters who have always been scared of "the red connection" might now be more easily persuaded to opt for the Socialist candidate. But his statement, in his first big

television interview on Monday night, is also likely to have alienated many Communist voters.

To prevent Communist defection, Mr. Mitterrand made clear in his statement that his remarks were aimed at the party leadership and that he relied on the Communist rank-and-file to re-create the Left-wing unity their leaders had abandoned.

"As long as the Communist leaders continue their anti-Socialist campaign and the gap between the Socialist and Communist positions on foreign affairs, such as

Afghanistan and Poland, remains as wide as it is, it would be unreasonable, nor right, to believe that there will be Communist Ministers," M. Mitterrand said.

He quickly added that he needed the support of the 5-6m Communist voters who M. Giscard d'Estaing, the outgoing President, had "excluded."

M. Mitterrand also gave more details about his economic programme, which includes the nationalisation of "about 10" industrial groups, "belonging to a family, one

person or a group with a monopoly in a key sector of the economy." Though he did not name the groups he indicated that they corresponded broadly to the list included in the original common programme of the Left, which came to grief in 1977.

Among the other economic proposals were the creating of 210,000 jobs in the state sector, stimulating the economy through a wide-ranging programme of public works and increasing the wages of the lowest paid, and the introduction of a 35-hour working week.

And, as unemployment swells, racism appears on the rise: the Communists' actions may simply result from their having reached this conclusion.

In Alsace the other day, an appeals court judge, reading the sentence against a right-wing extremist fined for inciting racial hatred, justified his decision by saying: "The accused did no more than express what a good part of the population, rightly or wrongly, currently thinks."

The question is whether the Communist Party is speculating on racism to boost M. Georges Marchais' election vote, which opinion polls suggest may drop as low as 14 to 15 per cent compared with the 20 per cent the party can usually count on in a national election. But that is not the only consideration. The party, the second-largest Communist organisation in the West, needs to regain its slipping hold on outer Paris, its

can claim to have defended foreign workers' rights as much as anybody. It has campaigned against "sleep merchants" renting overcrowded accommodations, and against the exploitation of foreigners in jobs which Frenchmen would be unwilling to touch.

The Communists' complaint is that the race problem has been placed on their doorstep. One Paris suburb claims to have 27 per cent immigrants and to spend 60 per cent of its social assistance funds on these families.

In schoolrooms, the rate can reach 75 per cent. One school in a Communist borough boasts 16 nationalities.

The party's campaign is not new. It raised the issue last spring and in the autumn called for a complete halt on immigration. Back in the early 1970s it was in favour of clearing the bidonvilles but demanded an even distribution of the inhabitants, charging the richer boroughs with bypassing their legal obligations in this respect.

But the basic point — Government negligence — is one thing; methods are another. In Vitry, the local government claimed that the hostel was unsuitable for the workers due to move there temporarily from a neighbouring borough. By tearing out the telephone wires and severing gas and heating pipes, the raiders tried to make it even more unsuitable. But the 418 bewildered Malians moved there anyway.

But other actions appear too outrageous to form part of a considered national policy: housing bans for immigrants, against West Indians who are legally full French citizens, or a 15 per cent quota for foreign children on a municipal holiday camp. These revelations have

eclipsed other racial incidents, such as the case against three legionnaires who set fire to an hotel in Orange, killing two Senegalese immigrants, and brought the wrath of the press crashing down. M. Marchais has gained extraordinary publicity from them. But it remains to be seen whether the exposure will do him any good. The rift in the Left and in the union movement has widened, and many of the party's own supporters are scandalised. In the main Renault works outside Paris, known as the "Red Citadel", the Communist-dominated CGT union held an unprecedented taken strike towards its immigrants. Last October, when 1,500 Moroccan coalminers went on strike, his reaction was: "They will not have their contract renewed if they wish to go home. We will not hold them back."

Recent measures to assist integration are small beer when set against the climate of insecurity created in the past three years by a reinforcement of police powers and a clamp down on work and residence pages.

The problem used to be essentially North African, with the greatest assimilation difficulties. Algeria cut off emigration to France in 1973 because of racial violence, and last year reached agreement on re-



patriating some of its citizens. But the problem communities now include blacks and, in areas such as the Paris quarter known colloquially as Italie, South-East Asians.

The irony of France's race controversy is that everybody involved, having a very small extreme-right minority, claims to be on the immigrants' side. But the immigrants gain nothing in the process.



## South African current account moves into deficit

By Bernard Simon in Johannesburg

THE current account of South Africa's balance of payments moved into deficit in the final three months of 1980 for the first time in four years, according to figures published by the Reserve Bank in Pretoria yesterday.

And a substantial current account deficit is likely this year, the Bank said, although the size will largely depend on the course of the gold price. An average price of close to \$600 an ounce would, apparently, keep the current account in balance.

The Reserve Bank disclosed that gold accounted for 51 per cent of South Africa's export earnings last year, the highest proportion gold has taken in 35 years.

The falling gold price and a sharp rise in imports pushed the current account from a record surplus of R2bn (£1.13bn) in the first quarter of 1980 to a small deficit of R68m in the fourth quarter.

On a seasonally adjusted, annualised basis however there was still a current surplus of R440m in the past three months, compared with a R7.5bn surplus in the first quarter. The surplus for the year as a whole was

R2.6bn, slightly below the 1979 record of R3bn.

Nonetheless, the authorities have expressed confidence that even a current account deficit of over R1bn can be covered by inflows into the capital account, including long-term loans and offshore trade finance.

According to the Reserve Bank, gross domestic product rose by 8 per cent in real terms last year, one of the highest increases on record. The growth rate in 1979 was 4 per cent.

The main impetus to last year's strong growth came from an 8.5 per cent jump in real private consumption spending, a 12.5 per cent rise in fixed investment and a large increase in inventories.

Economic analysts generally believe that the upswing, which began over three years ago, is the longest since the war, is close to a peak and may already have passed it.

Interest rates have risen sharply in the past six months and the property market, one of the chief beneficiaries of the boom, has already begun to weaken. This year's growth rate is expected to be between four and five per cent in real terms.

## More UN clashes threatened in Lebanon

By David Lennon in Southern Lebanon

CALM RETURNED to Southern Lebanon yesterday after Monday's blood-letting in which two United Nations soldiers from Nigeria and one Israeli officer died and many more were injured.

But the commander of the Israeli-backed South Lebanese militia warned that there would be more trouble between his forces and the UN troops.

Three years after Israel withdrew its invading troops who had sought to destroy the Palestinian strength here the struggle to dominate the region is still very much alive.

Most of the casualties of Monday's clashes were victims of the South Lebanese militia's resistance to attempts by the Beirut Government to extend its influence southwards by moving a few of its troops near to the borders of the militia-controlled area. It was a militia artillery barrage directed at the Lebanese soldiers which killed the Nigerians, and militia commander Major Saad Haddad yesterday reportedly threatened further clashes.

The Israeli officer died while trying to defuse a bomb planted by Palestinian guerrillas and the Israelis complained that if the UN troops were doing their job properly the guerrillas would never have been able to plant the bomb.

The result has been a reinforcing of the mutual antagonism in this small area where the Lebanese civil war and the Israeli-Palestinian conflict are still being fought in a sporadic but deadly manner.

The Israeli troops who swept through southern Lebanon up to the Litani River in March 1978 thought they were going to destroy the Palestinian guerrilla threat to Israel's northern villages. To some extent they succeeded but in doing so further complicated the Lebanese issue.

Withdrawing under international pressure Israel handed over part of the captured territory to the 6,000 troops of the hurriedly created UN interim force in Lebanon (UNIFIL). A 10km-deep stretch along the length of its border was given to the Southern Lebanese Christian militia commanded by the rebel Lebanese army major, Saad Haddad.

UNIFIL divides its energy between preventing Major Haddad from enlarging his territory and trying to control the Palestinian guerrillas. The major, meanwhile, battles UNIFIL, the Palestinians and the Government in Beirut which he describes as a puppet of Syria.

Israeli backing for the major, who now commands 1,300 full-time soldiers and 800 civil guardsmen equipped with Sherman tanks, artillery and armoured personnel carriers, has earned deep animosity from the countries whose forces serve in UNIFIL. It has also drawn Israel increasingly into the affairs of Southern Lebanon.

Israel supplies southern Lebanon with water, helps farmers market their produce when the road north is blocked and the earnings of the cross-border workers is paying an increasingly important role in the economy of the 100,000 people living in the militia strip.

"This is the only place in the world where Jews give petrol to Arabs," quips an Israeli officer.

## Kevin Rafferty, in Hong Kong, assesses the implications of changes in the recent budget

### Hong Kong faces a less free-wheeling future

EYEBROWS ROSE when Sir Philip Haddon-Cave, Hong Kong's Financial Secretary, forecast another bumper year in his 1981 budget speech. It seemed rather optimistic. The economies of the Western industrialised countries, which take 75 per cent of Hong Kong's exports, are still sluggish, and clamours for protection are rising anew in the West.

Economists were quick to spot that much of the buoyancy would come from increased growth in public expenditure. This led some to ask if this higher government spending presages the end of Hong Kong's era of free-wheeling private enterprise, in which the Government holds the ring and maintains security and basic structures to allow businessmen and bankers to run the economy.

Certainly not, Sir Philip and other officials would quickly reply. They stick by the philosophy which won for Hong Kong the Milton Friedman seal of approval: that the Government even in a concentrated and compact city state is not competent to try to run the whole economy. It is best left to market forces.

Yet despite this high ambition, Hong Kong is discovering that market mechanisms do not provide the panacea for economic problems. The Government's role, direct and indirect, has increased and is likely to go on increasing.

The Financial Secretary stressed the need to keep a check on government spending, but produced a budget which will take the public sector share of gross domestic product to record levels.

Sir Philip said: "By 1980-81, the size of the public sector was over 21 per cent and, whilst I do not regard this as an absolute limit for all time, for the time being any further increase ought to be avoided."

Yet, in the coming financial year, public sector spending will rise by more than the rate of economic growth and the share of the sector, according to Sir Philip, will reach 22.4 per cent. Seven years ago the public sector share was 15 per cent.

The overcrowded urban environment of Hong Kong contains almost endless deficiencies for the Government to remedy: housing, education, social welfare and transport among them. One problem is that it is usually easier to step up spending to help the economy out of recession than it is to curb it during the upswing.

Government spending as a countercyclical instrument has special dangers in a place like Hong Kong, accustomed to the cold shower discipline of the free market. In other countries, Governments may intervene at times of stress to minimise the changes in the status quo, but in Hong Kong the conventional wisdom sees the status quo as standing in the way of progress.

The territory has traditionally done best at times of stress. Manufacturers and workers have been flexible enough to move almost overnight from, say, making plastic flowers to making wigs or electronic toys. Any government feather-bedding which would reduce the incentive to take risks would sound the death knell of Hong Kong—Reduce us to the self-satisfied sloth of the West," as one official put it.

Direct spending is only one form of government intervention. Far more telling may be indirect influences, and in more and more ways the Hong Kong Government is being called on to intervene indirectly. In modern economies, the market alone will not do the trick. Especially in a small, crowded, vulnerable territory like Hong Kong, other supports are necessary.

The most obvious is political. If Hong Kong is to thrive it needs markets, and although this is an open port, other bigger economies are closing their doors to Hong Kong's goods. It may be a tribute to the success of the territory's free market policy, but it makes Hong Kong more vulnerable, rather than less.

Hong Kong has to move faster than the restrictions and to upgrade from rag trade textiles to high fashion, from simple assembly to complicated electronic products. In many areas it is becoming clear that market forces on their own may work against Hong Kong's greater interest. In textiles, for example, the cut-throat struggle for quotas leaves the bright newcomer behind. But frequently it is the small concerns which are most anxious about design and increasing value added, whereas the established companies are keener to secure longer-running orders which cut costs and are simple.

In recent months a wider debate has been joined as to whether the Government should intervene directly with the market mechanisms to push the economy along. The trickiest area is land. Hong Kong is already cramped and rents have soared to City of London levels. There has been an outcry for the Government to introduce controls before the territory finds its goods priced out of world markets.

Controversy has arisen over the way the Government has chosen to upgrade financial structures. Plans to introduce laws forcing directors and major shareholders to disclose their holdings and dealings send shudders through the stock market. "The Financial Secretary is trying to make the stock

market something more than the gambling casino it is," commented one foreign banker. But he also accused the Financial Secretary of "naivety" over plans to organise a new class of merchant banks and to limit the role of deposit-taking companies, which the banks accuse of having creamed off their deposits by offering higher interest rates.

Sir Philip Haddon-Cave concluded his February budget with the resounding determination to make Hong Kong "the international city in the Far East." If so, he will have to consider more and more regulations to drive the normally free-wheeling spirits along careful lines. To do this, the policy's critics fear, he may need to create a whole new industry—of civil servants.

HOW THE PUBLIC SECTOR GREW

Per Capita GDP

Share of Public Sector

This the Government has steadfastly refused, claiming that it cannot interfere. What it has done is to increase the amount of land it has been putting on the market.

Hong Kong may be said to be lucky that it has no land-gobbling industries like steel, but this also represents the Government's choice: to keep industry on the light side, where changes can swiftly be made to suit world markets.

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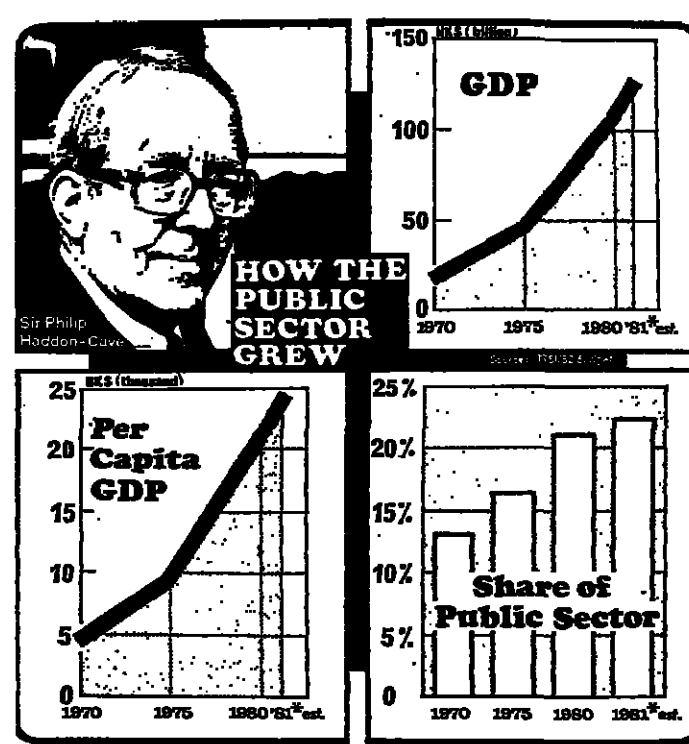
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## Yamani meets oil ministers in Riyadh

By Richard Johns, Middle East Editor

SHEIKH Ahmed Zaki Yamani, the Saudi Oil Minister, met yesterday in Riyadh with his counterparts from Kuwait, the United Arab Emirates, and Qatar for consultations that could have a crucial bearing on the Kingdom's production level for the second quarter of this year.

After their talks as quoted Saudi Press Agency official Sheikh Yamani as saying they had not considered cuts in production and that their discussions had been about co-ordinating policy, particularly towards the Organisation of Petroleum Exporting Countries.

Nevertheless, in the soft market conditions currently prevailing, Saudi Arabia's Supreme Petroleum Council now has to make a critical decision about the future rate of output of its crude which is still relatively cheaper than that of other OPEC members. Saudi production has been running at 10m-10.5m barrels a day, about 40 per cent of the collective OPEC total since the outbreak of the

Gulf war.

This imbalance on OPEC's collective output has put pressure on the premiums charged by some members, including Kuwait. At the outset its negotiations with customers for the 12-month period starting next month it demanded an extra \$4 per barrel for what are termed "extra" supplies over and above its basic official selling price compared with \$5.50 charged for the year just coming to an end.

Saudi Arabia wants to maintain some pressure to bring down the price of the more costly crudes of fellow member states as a means of bringing about alignment of prices within OPEC.

At the same time, Saudi Arabia is concerned not to arouse the hostility of other members of OPEC.

Saudi Arabia is expected to terminate supplemental contracts, involving about 450,000 b/d, that it entered into to help consumers hit by the cut-off of Iraqi exports.

## Fears of unrest stall Zimbabwe election plans

By our Salisbury correspondent

HOURS AFTER the Zimbabwe government announced the second postponement of local government elections, in the Bulawayo area police reported that two more whites had been killed.

The deaths in the Fort Victoria area brought the number of whites killed, three in the past week, to four.

Meanwhile, in Bulawayo the Minister of Local Government announced the further postponement of the local government elections scheduled for March 28-29 because of the risk of further political unrest.

The Minister, Mr. Edilson Zvobgo said that because of

the danger of renewed political unrest in Bulawayo where some 300 people died in political faction fighting last month and more than 50 were killed in similar disturbances last November, the elections had been postponed indefinitely.

The elections were originally postponed after the first outbreak of party political violence in November.

The move is likely to increase criticism of the Mugabe Government by Mr. Joshua Nkomo's Patriotic Front (ZAPU) followers who could have expected to sweep the polls and win a convincing victory in the country's second largest city.

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## AMERICAN NEWS

## WORLD TRADE NEWS

## U.S. emphasises switch in Latin American policy

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE WELCOME accorded to the Argentine President-designate by the Reagan Administration this week is the most important symbolic gesture to date by the new U.S. Government to show that it is ditching President Carter's Latin American policies, especially in the area of human rights.

General Roberto Viola was due yesterday to confer with President Reagan, Vice-President Bush, Mr. Caspar Weinberger, the Defence Secretary, and the congressional hierarchy. On Monday he saw Mr. Alexander Haig, the Secretary of State, and pronounced himself "extremely satisfied" with the exchange of views.

It is thought likely that the Administration will ask Congress shortly to repeal the ban on military supplies which was imposed on Argentina in 1978 because of the regime's violation of human rights. This request may be coupled with a similar request that the embargo on U.S. covert assistance in Angola be lifted.

The Administration has made it clear that it believes the strains on U.S.-Argentine relations in recent years were directly attributable to Carter human rights policies. It claims that the same policies have bedevilled relations with Chile and it has already lifted some military and economic sanctions imposed against the Pinochet Government.

In future, the U.S. will make any complaints against human rights abuses through private diplomatic channels, which it says are more effective. It contends that authoritarian regimes of the Right are inherently more "open" societies than those of the Left and that it



General Viola: delighted with U.S. welcome

will, henceforth, direct its human rights fire against Communist totalitarian regimes.

The new direction in U.S. Latin American policy is not proceeding entirely smoothly. Several of the emerging powers in the region have made it clear that they do not share the U.S. perception that Cuban-led Communist subversion, rather than indigenous economic and political problems, constitute the greatest threat to inter-American security.

Sr. Lopez Portillo, the Mexican President, has asserted, to Washington's discontent, that he raises Mexican relations with President Fidel Castro. He has urged the U.S. to pursue a political solution in El Salvador and to minimise its military involvement. Mexico, of course, has provided a haven for the El Salvador opposition.

Mexico is additionally irri-

tated because of what it considers to be the insulting pending appointment of Mr. John Gavin, the Hollywood actor, as next U.S. ambassador to Mexico City. It is also displeased that, at U.S. insistence, the Planned North-South summit, due to be held in Mexico City in June, has been deferred until the autumn.

Nor is U.S. domestic political opinion, already exercised by American involvement in El Salvador, necessarily at ease with the new direction. This was given point yesterday when it was announced that Senator Dennis DeConcini, the Arizona Democrat, is under round-the-clock police protection having received threats to his life after a television interview in which he named high Bolivian Government officials as leaders in the narcotics traffic.

In a brief public appearance before a congressional committee yesterday, General Viola sought to convey the impression that not all South American military regimes are unsavoury. But many U.S. politicians remain convinced that some of these regimes are actively involved in international terrorism and drug trafficking. They see these activities as exemplified by Chile's role in the assassination of the leading expatriate dissident, Sr. Orlando Letelier, in Washington in 1976 and now, perhaps, by the threats to Senator DeConcini's life.

The White House has declared that a State Department official was wrong in asserting last week that the U.S. Press was paying too much attention to El Salvador.

## Naval experts named to missile panel

BY DAVID BUCHAN IN WASHINGTON

THE U.S. Defence Secretary, Mr. Caspar Weinberger, has lent credence to the suggestion that the Reagan Administration may base the new U.S. intercontinental MX missile system at sea, by appointing three naval experts to a special panel on the MX.

The Carter Administration's plan was to deploy the MX in several thousand shelters along specially constructed "rail" tracks in Utah and Nevada. This has run into strong opposition from environmentalists and also from Mr. Reagan's own wing of the Republican Party which dominates those states.

Mr. Weinberger has promised to decide this summer on how the MX should be based and has instructed a 15-member study group to report by July 1.

The Defence Secretary has suggested the MX might be deployed at sea on small surface ships.

This would mean that the U.S. would not have a land-based element in its nuclear arsenal, once the existing Minutemen missiles were scrapped but it might be as effective as the present "Triad" of missiles launched from bombers, submarines and land.

Other proposals would place the MX on small submarines in safe locations such as the Great Lakes. The purpose of the MX is to have a mobile system so as to frustrate the growing accuracy of Soviet targeters, which has begun to

jeopardise the Minutemen missile system.

The naval experts appointed to the MX panel are Admiral Worth Bagley, a surface ship specialist, Professor William Nierenberg, an anti-submarine warfare authority and Mr. James Woolsey, a former Under-Secretary of the Navy.

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## Canada told that interest rates must remain high

BY VICTOR MACKIE IN OTTAWA

CANADA'S interest rates must remain high for some time, according to Mr. Gerald Bovey, governor of the Bank of Canada.

His annual report to Parliament, published yesterday, said high rates were essential to dampen inflation. Even with consumer bank loan rates near 20 per cent, the battle to reduce Canada's inflation rate from the current 12 per cent would still take time, he said.

Mr. R. W. Lawson, the bank's senior deputy governor, added yesterday: "It is not possible to have much lower interest rates in Canada until inflation is reduced." Even with the Bank of Canada rate at more than 17 per cent, demand for

credit has been "astonishingly strong".

The central bank has held interest rates at high levels for several months to try to dampen consumer buying and keep Canadian rates roughly in line with those in the U.S., so as to prevent a decline in the value of the Canadian dollar.

Our Foreign Staff adds: Several large U.S. banks reduced their prime lending rate to 17.5 per cent from 18 per cent yesterday, following the lead set last week by Chemical Bank of New York.

Among banks moving to the new level yesterday were Citibank, which reviews its rate every Tuesday, Morgan Guaranty and Irving Trust.

## Record share trading by foreign investors

By David Lascelles in New York

FOREIGN INVESTORS graded a record volume of shares on the U.S. stock markets last year, apparently encouraged by new signs of strength in equities.

According to the annual survey by the Securities Industry Association, the Wall Street trade association, trading by foreigners reached \$75bn, an increase of 72 per cent over the previous record of \$43.7bn, set in 1978. Net purchases of \$5.2bn were also a record.

The British and the Swiss led the increase, with strong gains coming from Middle Eastern and Asian countries. The association found that foreigners sharply increased their holdings of U.S. fixed income securities,

year to encourage farmers to plant cotton, beans and maize again.

An anti-drought institute, formed at the beginning of the century, generated the first in a long line of programmes to deal with the drought scourge. At first, it provided relief for drought victims. Later, funds went into building big dams and distributed water all over the country. Fortunately, the Aerospace Centre is not infallible, and enough rain has fallen this

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## Impoverished land of prophets and bandits

BY SARITA KENDALL, RECENTLY IN RECIFE

BRAZILIAN PRESIDENTS are traditionally shocked by the poverty they see in the north-east. They make extravagant promises as they travel through the arid story interior and sprawling coastal cities swollen by drought refugees. Although resources have been poured into industry, transport, agriculture and housing over the past 25 years, the north-east is falling further behind Brazil's more developed regions, and the average income of its 35m inhabitants is only about a fifth of that for Sao Paulo.

Rather than question the philosophy of the plans and programmes spawned by a multitude of regional development organisations, the governors of the north-east's nine states continue to lobby for more funds. And with the Administration anxiously counting its supporters for next year's state elections, the demands are touching more sensitive ears than usual. But many feel that government institutions—particularly Sudeco, the central planning agency—have become bogged down in bureaucracy, have failed to attack fundamental problems and have wasted resources on a huge scale.

"The north-east has lost both economic and political power. Investment is concentrated in the south. This region is marginalised and the results of all the programmes are minimal," says Sr. Miguel Arraes, who served as governor of Pernambuco until imprisoned after the 1964 military coup.

Drought is the classic scapegoat for the region's poverty. Thousands have died during the worst of the dry cycles in the arid interior, the Sertao, long

shots to clear a crowd. In other towns, reserve food supplies were hoarded. Officials said the worst-affected state was Ceara, where 19 towns were swamped.

Coastal cities like Fortaleza and Recife have been invaded by people from the interior, but the main shift in population has been to the more prosperous south, where Minas Gerais state and the cities of Sao Paulo and Brasilia have also had large influxes.

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## Anti-trust snag hits U.S. Harrier plan

BY IAN HARGREAVES IN ST. LOUIS

A POTENTIALLY large-scale joint venture between British Aerospace and McDonnell Douglas of the U.S. has run into trouble over U.S. anti-trust laws.

The two companies have been told by the U.S. Government that their tentative plan to form a partnership to build jump-jets, known as vertical and short take off and landing aircraft (VSTOL), would violate anti-trust statutes if the partners sold aircraft in third markets, which they have to do for the project to make economic sense.

Apart from this difficulty, the negotiations between the two Governments and the two companies are facing a number of other problems, one of which is pressure from some quarters within the Royal Air Force for BAE to go it alone with an independent upgrading of its Harrier VSTOL aircraft (the Mark 5) rather than collaborating

with the Americans. The U.S. version is known as the AV-8B.

The subject of the joint venture was raised during Mrs. Thatcher's recent visit to Washington. It has reached the boil because President Reagan has stated his commitment to the VSTOL programme in the U.S., which will eventually result in orders for 336 aircraft worth around \$3.5bn at today's prices.

Meanwhile the British Government, considering an upgrading of the RAF Harriers, has turned to the AV-8B, as a likely option because the U.S. derivative has doubled the aircraft's effective payload, as well as making other improvements, such as a light corrosion-resistant, graphite wing.

McDonnell Douglas has proposed to BAE that the British company share in 40 per cent of the dollar value of the VSTOL contract for the U.S. Marine Corps, building large sections



The prototype McDonnell Douglas AV-8B for the U.S. Marine Corps.

of the aircraft.

In its turn, the U.S. company hopes to get a big order from the RAF, possibly for as many as 60-100 aircraft with BAE acting as assembler and prime contractor, dividing the contract value 50-50.

But numerous difficulties have emerged. The antitrust problem revolves around an apparent U.S. Justice Department view that by collaborating

for sales in third markets, BAE and McDonnell would be reducing potential competition.

"BAE wanted a predetermined share, and we were fully willing to give them that, but the U.S. anti-trust law says we can't do it," said Mr. Ed Harper, project manager for the AV-8B in St. Louis, adding that McDonnell Douglas was hoping that this interpretation would change.

But there are also unresolved questions over the financial details of any collaboration in that the U.S. Government wants Britain to put up \$50m for the AV-8B programme, and a step towards a long-arranged collaboration, which would eventually lead to, Mr. Harper said, joint production of a super-sonic version of the AV-8B.

The total U.S. investment in the project is \$1bn.

But from the British point of view, there is some dissatisfaction about the fact that McDonnell Douglas will not pay royalty on its Harrier licence for more than the first dozen or so of its AV-8Bs because the bulk of the contract will be completed after the licence expires in 1984.

This means that BAE will get around \$10m in licence fees rather than the \$50m BAE had hoped for when it signed the deal.

## Dutch group in Nigeria port deal

By Charles Batchelor in Amsterdam

HOLLANDSCHE Betongroep (HBG), the Dutch contractor, has won a \$1500m (\$98m) contract to carry out harbour works as part of the construction of three ship repair yards in Nigeria.

The Ministry of Transport has awarded the contract for the yards to be built at Burutu, Lagos and Port Harcourt to the Nigerian vessels of up to 150,000 tonnes, a floating dock for vessels up to 25,000 tonnes, two repair and one maintenance quay with a total length of 470 metres.

In Lagos a dock capable of receiving 25,000 tonnes vessels will be built as well as repair quays with a total length of 350 metres. In Port Harcourt the consortium will build a floating dock for vessels up to 15,000 tonnes and repair quays of 325 metres.

The project, which involves the design, construction and delivery of technical equipment, will take three years and require 100 to 150 expatriates and 1,500 to 2,000 locally employed workers.

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## Zimbabwe foreign exchange problems persist

BY MARK WEBSTER

ZIMBABWE is unlikely to overcome its critical shortage of foreign exchange for the next 10 to 15 years, officials in Salisbury have said.

Mr. David Smith, the former Commerce Minister said protection for local industries against imports would probably last even longer than that when he met Mr. Walter Goldsmith, director-general of the Institute of Directors in Zimbabwe.

On his way to London, Mr. Goldsmith said companies had little hope of repatriating any of the profits and dividends that had accrued between UDI

and independence last year.

"Any company thinking it will be able to repatriate profits made during UDI had better think again," he said. But present profits could be remitted at the rate of 50 per cent after tax, he said.

Because of the severe foreign exchange shortage, import controls were likely to remain in place for many years. Mr. Goldsmith said anyone considering investing in Zimbabwe would have to be aware of those restrictions.

But he said there were still

immense opportunities for investment in Zimbabwe's economy, especially in the fields of railways, fertilisers and plastics, all of which the government is anxious to develop.

Businessmen had no lack of confidence about the future of Zimbabwe, he said, despite the continuing political uncertainty within the country. However, British business had no special advantage because of past ties, and would have to fight stiff competition from other industrialised countries.

The white exodus, running at

about 1,000 people a month, threatened to provoke a skills shortage in Zimbabwe, said Mr. Goldsmith. The government did not want to replace whites who had left with short-term contract workers but would encourage people to come and settle.

Mr. Goldsmith said he had warned the Zimbabwe Government of the danger of making retrospective changes in any legislation governing foreign investment. He said that the ground rules for investment should be spelled out and then left alone.

## Shipbuilding output down 8.3%

BY OUR SHIPPING CORRESPONDENT

THE OUTPUT of the world shipbuilding industry fell by 8.3 per cent in 1980 to 13.1m gross registered tonnage—its lowest level since 1965. Output is now running nearly two-thirds below the 1975 peak of 34.2m grt.

The only major country to buck the world shipbuilding recession in 1980 was Japan which increased its output by 30 per cent to 6.1m grt, accounting for 46.5 per cent of world ship completions. Nevertheless, its 1980 output is still 64 per cent below its peak output in 1975 of 17m grt.

Japan's success is bound to increase criticism by European shipbuilders who believe that Japan is failing to honour its commitment to cut its ship-

building capacity in line with world demand. The subject has been high on the agenda at this week's meeting in Paris of the OECD working party Number 6, which looks after shipbuilding.

The annual summary of merchant ship completions published by Lloyd's Register of Shipping, underlines the severity of the world's worst shipbuilding recession since the 1930s. Virtually all the traditional shipbuilding countries recorded further sharp falls in output.

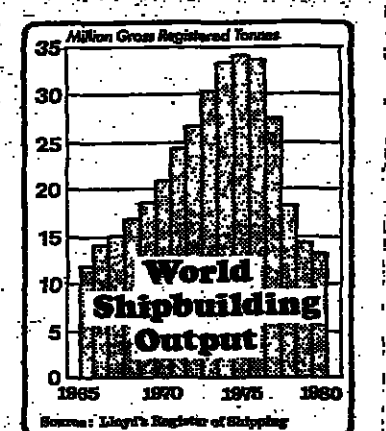
UK shipyard output fell by 38 per cent to 427,122 grt. French output dropped by 61 per cent to 282,680 grt and Dutch output by 56 per cent to 121,924 grt. Denmark, Sweden, Norway and Germany all reported drops in shipyard out-

put. Even recent newcomers to European shipbuilding such as Poland and Spain reported sharp falls in output. Only Italy boosted its production.

Aside from Japan and Italy the only countries significantly to increase output last year were Brazil (plus 10 per cent) and South Korea (plus 5.4 per cent).

After Japan the countries with the biggest shipyard output last year were Brazil (728,842 grt), U.S. (555,262 grt), South Korea (522,245 grt) and the USSR (459,651 grt).

Two-thirds of the tonnage built by South Korea was for export and 55 per cent of the Japanese output was exported. Oil tankers accounted for the single biggest category of vessels completed—235 ships



totalling 3.9m grt. Ore and bulk carriers were next (120 vessels totalling 2.6m grt) followed by general cargo ships (335 vessels of 2.5m grt). In addition, 60 container ships totalling 1.37m grt were completed and 113 liquefied gas carriers totalling 900,000 grt.

## Japanese may win Manila order

BY RICHARD COWPER IN MANILA

A JAPANESE company seems set to win the contract soon for the first 300 MW unit of a planned \$600m (\$269m) coal-fired power plant to be built in Batangas province, 90 kilometres south-east of Manila.

The contract which, according to Mr. Demetrio Paz, vice-president for planning at the Philippine National Power Corporation (PNPC), is to be awarded next month, will allow

PNPC a year in which to exercise the option of ordering a second 300 MW unit from the successful bidder at the same price.

This will give the corporation 12 months in which to evaluate whether there is sufficient local coal to run both units and, if not, whether importing coal from Australia is viable.

The Czechoslovakia engineering company, Escoda, is under-

stood to be out of the running for the contract, leaving the two Japanese companies, Mitsui and Marubeni, to battle it out.

Basic equipment and installation for each unit will cost about \$250m, with a further \$50m for civil works.

The 570,000 tonnes of coal needed to fuel the first unit will come from the island of Samar, which made its first commercial coal sale last year.

## Local group to build Bahrain iron plant

BY MARY FRINGS IN SAHRAIN

THE FIRST contract, worth \$50m (\$22.4m) to be awarded by the Arab Iron and Steel Company (AISC) has been won by a local joint venture. AISC is to build an iron pelleting plant near Bahrain's Asry shipyard, for completion in 1983.

A letter of intent has been

sent to Mr. Ahmed Mansoor Al Aali and the Al Jazeera Contracting Company, to carry out dredging and reclamation of 1.2m sq metres of land, including a causeway link with the Asry approach road.

Kobe Steel and Lurgi/Hitachi are bidding for the process technology and turnkey con-

struction contract, which is due to be awarded next month. A further contract, for construction of a jetty to berth 65,000 dwt bulk carriers, will also be awarded by the end of April.

Discussions have been held with potential iron ore suppliers in Australia, India, Brazil, Peru and Sweden.

## Burma to get \$22m in Czech credits

By Chit Tun in Rangoon

CZECHOSLOVAKIA has pledged to extend to Burma \$22m credit to help it finance purchase of equipment for expansion of a state-owned sugar factory, a brewery and a tannery.

Repayable in ten years and bearing 4 per cent interest, the credit is second to be made under the Czech-Burmese economic co-operation agreement concluded January 1978.

The first credit under the agreement amounting to \$140m was extended in 1978 at 2.5 per cent interest and repayable in 16 years.

Denmark also has pledged at DKK 40m (£2.6m) 35-year interest-free loan to Burma to help it buy an offshore inspection vessel for its fisheries development project.

Burma has been striving to set up a modern fishing industry to exploit its inland and offshore fishery resources with help from Britain, Denmark, Norway, Australia and the Asian Development Bank.



In Sudeco's development plans has resulted in an annual average growth over 8 per cent. Up to 1979, some 1,300 industrial projects had been approved, but an investment of around \$14bn had generated only 310,000 new jobs—roughly equal to the number of people entering the job market each year.

The outward





## A NEW 2 LITRE MERCEDES-BENZ AND TWO OF ITS ONLY COMPETITORS.

Though 120 cars of other marques are more expensive than the new Mercedes-Benz 200 (pictured top) its only true competitor is another Mercedes-Benz.

It would be a worthwhile exercise, therefore, to evaluate the new 200 against the Mercedes-Benz 230E and 280E (pictured left and right).

Amongst other things, you will discover that there is no room for a 'base' car in the Mercedes-Benz philosophy.

The new Mercedes-Benz 200 is 16% more powerful, 13% less thirsty\*, quieter, smoother and able to run 12,000 miles between services. Why?

It has a totally new 109 DIN/h.p. overhead camshaft engine with light alloy cross-flow head, hemispherical combustion chambers, heat-dissipating sodium-filled valves, lightweight pistons and breakerless transistorised ignition. Plus a new 27.6% lighter and more efficient four-speed gearbox.

These engineering advances, and others, provide sparkling acceleration to 105mph. They decrease fuel bills and distance fuel stops further apart. They reduce stress and heighten pleasure by making an already exceptionally civilised car more civilised still.

The Mercedes-Benz 230E (introduced last Autumn) offers 113mph or, in another mood, 35.3 mpg\*. How?

The answer, again, is a new high-technology four-cylinder engine and four-speed gearbox, with the further advantages of fuel-injection and an extra 300 cubic centimetres of engine capacity.

The outcome is, to anyone not currently

driving behind the three-pointed star, a startling combination of quietness, quickness, flexibility and economy. In fact, the ultimate proof that these advanced 2.3 litres are more than a match for many larger, conventional engines.

The Mercedes-Benz 280E reaches 125 mph. But where?

Anywhere in the world such a pace is legal. Moreover, the 185 DIN/h.p., 2.8 litre twin overhead camshaft fuel-injected, six cylinder engine is so deliberately understressed that the 280E can virtually cruise at that speed for hours on end. But when the bends tighten-up and the speed drops, the other side of the 280E's nature is revealed.

A skilfully engineered partnership between performance, brakes, steering and suspension, provides handling characteristics in this five-passenger saloon that would do justice to a sports car.

More relevantly, in this country and this economic climate, the 280E can cover 29.7 miles for every gallon of petrol consumed at a constant 56 mph\*.

Mercedes-Benz safety engineering pre-empted legislation and far outstrips it.

There are more than 120 safety features built into your new Mercedes-Benz—more than twice as many as are required by even the most stringent safety standards being enforced in any country.

The central element of the 6,000-weld body is a rigid steel safety cell (an idea pioneered by Mercedes-Benz in 1951) isolated fore and aft by progressively energy-absorbing crumple zones.

Burst-proof locks could each support the weight of the entire car.

The steering system has been designed to absorb impact and reduce the risk of injury.

Long range headlamps, high intensity indicators, 85% all-round vision, four-wheel disc brakes and the dynamic agility of the car itself minimise the risk of this massively effective passive safety system ever being put into action.

Statistics for your investment broker.

Whilst no new car is actually a financial investment, a select few offer exceptional value for money. Here's what the experts say:

"Company Car" magazine estimates that, after 4 years, Mercedes-Benz have the highest trade-in value of all comparative cars, defying the rule that large cars depreciate fastest.

"TUV" (the German MOT equivalent) reveals that Mercedes-Benz have had the lowest failure rate of all large cars tested at two and six years old.

According to an analysis of the definitive U.K. used car price guides of January 1981, Mercedes-Benz cars depreciate just 25% after one year. Less than any other marque in comparative price categories.

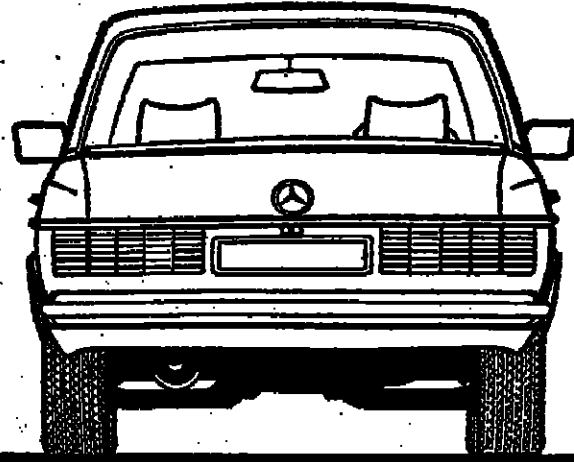
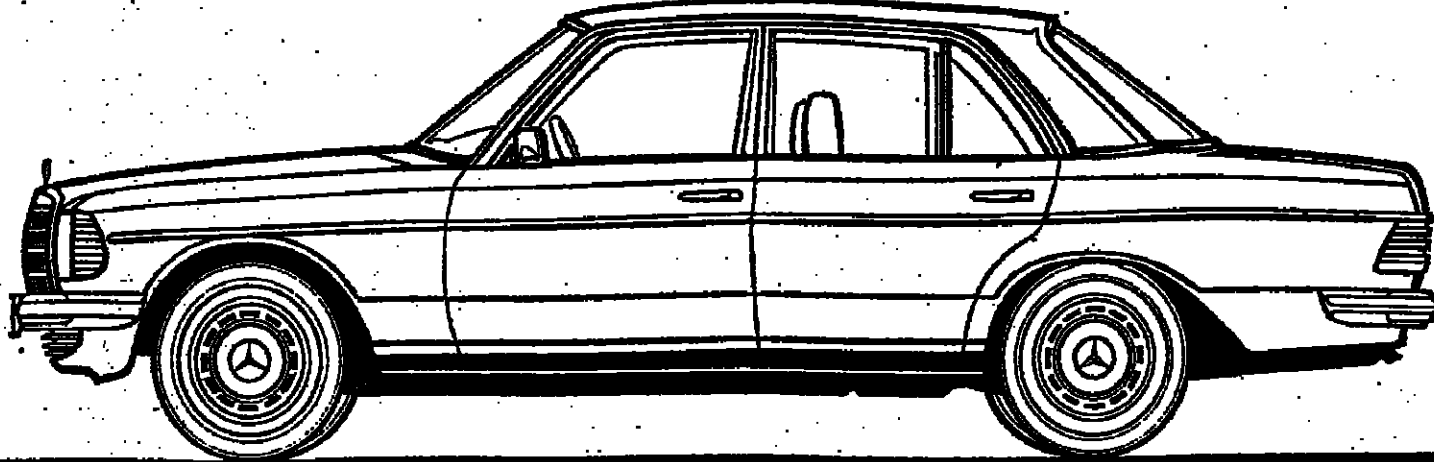
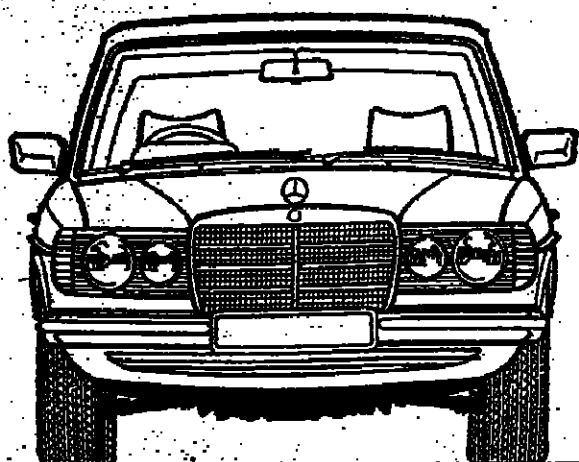
Perhaps your first Mercedes-Benz—certainly not your last.

Some time in the future, of course, you will trade-in your beautiful 1981 Mercedes-Benz 200, 230E or 280E.

After servicing and restoration to rigorously set standards in your Mercedes-Benz dealer's workshops, it will move on to other hands.

And you? If you are like 80% of Mercedes-Benz owners, statistics show that you will move on to another Mercedes-Benz.

ENGINEERED LIKE NO OTHER CAR IN THE WORLD.



\*Official fuel consumption figures for the 200, urban cycle 22.6 mpg (12.5 litres/100 km) manual and 23.6 mpg (12.0 litres/100 km) automatic. At a constant 56 mph, 36.2 mpg (7.8 litres/100 km) manual and 33.6 mpg (8.4 litres/100 km) automatic. And at a constant 75 mph, 28.6 mpg (9.9 litres/100 km) manual and 26.4 mpg (10.7 litres/100 km) automatic. 230E, urban cycle 20.4 mpg (13.8 litres/100 km) manual and 20.9 mpg (13.5 litres/100 km) automatic. At a constant 56 mph, 33.8 mpg (8.4 litres/100 km) manual and 32.1 mpg (8.8 litres/100 km) automatic. At a constant 75 mph, 26.6 mpg (10.6 litres/100 km) manual and 25.2 mpg (11.2 litres/100 km) automatic. 280E, urban cycle 16.5 mpg (17.1 litres/100 km). At a constant 56 mph, 27.4 mpg (10.3 litres/100 km). And at a constant 75 mph, 21.7 mpg (13.0 litres/100 km) automatic.



## UK NEWS

## Agreement reached on viewdata standard

By Guy de Jonquieres

BRITAIN AND France have reached tentative agreement on what they hope will become a common European standard for viewdata systems. These systems transmit computerised information services through modified television sets.

The understanding, reached in talks lasting almost a year, could end the increasingly bitter hostilities arising from the two countries' efforts to promote their rival viewdata systems on the world market.

But if the agreement is to hold it must win the backing of West Germany, which plans to start a national public viewdata service soon. Details of the Anglo-French plan are being put to West German officials at a meeting in London this week.

The Germans recently pressed their own alternative proposal for standardisation. While it is believed to be acceptable to Britain, France is thought to be less enthusiastic about it.

The aim of the discussions is to achieve technical compatibility between the different viewdata systems, in use or planned in Europe, by laying down a common design for the microchips fitted to viewdata receivers.

But even if technical hurdles can be overcome, standardisation will also have to make economic sense. This is particularly important to Britain, whose Prestel service is still the only public viewdata system operating in Europe.

Mr. Richard Hooper, director of Prestel, said yesterday that standardisation must not result in radical changes to Prestel which would jeopardise industry's existing investment in the service or increase the price of receivers.

The talks were initiated by France, which plans to start producing soon microchips for electronic telephone directory terminals using viewdata technology. France sees standardisation as a way of increasing exports to other European markets.

By agreeing on compatible technology, Britain and France also hope to improve their chances of selling their viewdata technology in the U.S., where they face strong competition from Canada's Teletel system.

## Recession forecasts are more pessimistic

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE RECESSION should bottom out this year but the recovery in 1982 is likely to be modest and unemployment will probably continue to rise, according to a survey of economic forecasts published since the Budget.

The accompanying table shows eight forecasts published in the last week. The list is not intended to be comprehensive though it covers neo-Keynesian bodies such as the Economist Intelligence Unit and monetarist bodies such as the Liverpool Group headed by Professor Patrick Minford. The former are more pessimistic.

These projections are compared with a sample of 17 forecasts published on Monday, February 9.

The two samples are not strictly comparable, but it is clear that the forecasters have become slightly more pessimistic about the outlook this year. They generally believe

that the turning point will come in the summer or early autumn rather than now.

In early February the average projected decline in total output for 1981 was 1.6 per cent. The latest estimate is a drop of 1.73 per cent. Some forecasters, including the Treasury and stockbrokers Phillips and Drew have, however, revised their forecasts downwards by about 1/2 a percentage point.

The volume of consumer spending is expected to fall 0.6 per cent compared with a previous projection of a fall of 0.3 per cent.

These revisions are small and reflect not only the impact of the tax increases in the Budget but also the general deterioration in the economic outlook in the last couple of months. Forecasters such as the London Business School and the National Institute were already becoming more pessimistic before the Budget.

## COMPARISON OF FORECASTS

Percentage change year-on-year in constant 1975 prices unless stated		Average forecast in early Feb.	Treasury	Phillips and Drew	Economic Models	Hoare Govett	Wood Mackenzie	Liverpool Group†	Staniland Intelligence Unit	Economist Intelligence Unit
Gross Domestic Product	1981	-1.6	-2.0	-3.5	-1.9	-0.8	-2.5	-0.2	-2.0	-2.5
	1982	+1.7	+1.1	+1.5	-2.0	+2.1	+2.2	+2.9	+2.2	-0.8
Consumer Spending	1981	-0.2	-0.8	-1.2	-2.0	+1.1	-0.2	+0.1	-1	-0.9
	1982	+1.9	+1.1	+2.0	+0.7	+1.8	+1.5	+1.1	+2	+0.5
Exports	1981	-3.0	-5.3	-2.4	-3.8	-3.1	-2.5	—	—	-6.2
	1982	+2.4	-1.6	+2.9	+1.9	+4.5	+3.4	—	—	-1.7
Imports	1981	-0.8	-2.5	-2.3	-6.8	-2.7	-2.4	—	—	-2.6
	1982	+0.2	+8.9	+5.4	+2.7	+7.1	+10.1	—	—	+3.6
Retail Price Inflation	1981, 4th	10.2	10.6	10.5	11.7	8.9	9.9	9.5	10.6	12.8
12 month rate of increase	1982, 2nd	9.2	8.0	9.4	9.5	8.7	9.3	5.4	9.0	10.0
	1982, 4th	—	—	10.5	—	—	—	—	—	—
Unemployment (UK adults, 4th qtr., m)	1981	2.6	—	2.9	2.6	2.75	—	2.5	2.8	2.6
	1982	2.75	—	3.1	2.7	—	—	2.6	3.0	2.9
Current Account (£bn)	1981	+1.4	+3.0	+3.0	+3.8	+4.9	+2.0	+2.0	—	+3.2
	1982	-0.6	0	-0.7	+3.2	+3.2	+0.3	+1.5	—	+1.3

\* 1982 forecasts for Treasury and Wood Mackenzie are for first half compared with first half of 1981.

† Liverpool Group forecasts for inflation and unemployment are average not fourth quarter levels.

## Collapse of United Industrial 'was caused by bad management'

BY ANDREW FISHER

THE COLLAPSE of toiletry wholesaler United Industrial Company in 1976 was brought about by bad management, a costly French venture and an unexplained lack of gross profit for 17 months, a Department of Trade report concluded.

Once the previous management left in 1974, having been found diverting some of UIC's profits, the quality of management and control "unhappily fell far short of even acceptable standards."

The report, written by Mr. Gerald Coles, QC, and Mr. Peter Dobson, the inspectors appointed by the department,

said: "The overall picture of the continuing business is one of increasing failure, with falling turnover and falling profits, accelerating into serious losses."

It added that there was no doubt that Eridor Trading, effectively managed by Mr. Eli Harris, "had been siphoning off some of the group's profits and that those directors connected with Eridor had failed to declare their interest to the remaining directors of UIC."

Mr. Eli Harris and his brother Gabriel accordingly resigned as UIC directors and Eridor paid the company £60,000. But the two men then set up in success-

ful competition with UIC, which was based in Leeds.

"They left behind no regular or patterned structure of management," the report said. Mr. Dennis Hillman-Eady, who lived in Monaco and owned 15 per cent of UIC, became its chairman early in 1974. He and his family later bought more shares.

It was his idea to go into France, a decision that cost UIC a total of £300,000 for no return. "Whether it was a brilliant or foolhardy idea is not easy to judge, but for various reasons it was doomed to failure from the start."

The fact that he lived and

had most interest in Monaco, the inspectors said, made the management tasks more difficult. "In effect, he attempted to manage the group by telephone."

Despite the appointment of a deputy, "Mr. Hillman-Eady, a forceful personality, retained the power and appears to have used it not always to the best advantage of the group."

One way in which UIC tried to build up turnover was by going into retailing, but the report said this may have caused it to lose some of its wholesale business.

The decision to open shops

in France, apparently supported by the rest of the board, was mainly executed by Mr. Hillman-Eady "who lacked the necessary expertise and knowledge of foreign law and commercial practice to which he pretended."

He also, said the inspectors, "enjoyed extensive expenses and commissions for which in the event he gave no value."

But they said they were satisfied that he expected the venture to succeed.

They had found no evidence to justify them saying that any of his activities in relation to UIC were fraudulent, the in-

spectors said. Though profitable up to the early 1970s, UIC lost some £76,000 after extraordinary items in the year to June 30, 1975. In the following 17 months losses were estimated by the inspectors at nearly £500,000.

After June 1975, UIC failed to earn a gross profit margin, they added. Since there was no evidence that products had been sold for no more than they cost, the absence of a margin must be explained "either by misappropriation or abnormal wastage or by an overstatement of stock."

## Editors attack contempt proposal

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE GOVERNMENT'S proposal to extend the contempt of court law to cover minor courts and tribunals could prove a very serious threat to freedom of information and discussion, claims the Guild of British Newspaper Editors.

The Government has said that it is not practicable to list the courts and tribunals it has in mind, partly because the Contempt of Court Bill now before Parliament may apply to only some of their proceedings.

But, says the guild, "if the

Government cannot say what proceedings are covered, how are editors expected to divine what they are?"

The clause should either be deleted, or the Bill should include a list of the courts and tribunals, the guild says.

It also expresses concern at the wide scope of a clause giving the courts power to order the withholding of names or other matters from the public.

The clause is unlimited and could lead to an unnecessary extension of secrecy. It could be

used merely to protect prominent local personalities against embarrassment.

The guild also takes issue with the Bill's proposal to give judges the power to order postponement of publication of reports of court proceedings, to avoid the risk of prejudice in these or other proceedings.

A judge should have to give his reasons for making such an order and there should be a procedure by which a newspaper could contest it if it appeared unreasonable, says the guild.

## Costs of education cuts criticised

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

SCIENCE AND modern language studies in schools have been affected badly by local authorities' cuts in support staff, such as laboratory technicians and language assistants, says a report published today by the National Union of Teachers.

The union also accuses the authorities of planning to leave thousands of teachers' jobs vacant from the end of the summer. In most cases, it says, staffing reductions "are well above what could be just-

fied by the fall in pupil numbers."

In Solihull, where the local authority intends to cut 71 teaching posts in addition to the 55 being eliminated because of falling pupil rolls, union members will refuse out-of-hours duties including supervision of meals.

As reduced staffing begins to affect individual schools in the area the union will ballot members in those schools on the question of their taking further action, such as refusing to

cover for teachers who have left and are not being replaced.

The union says that in several local authority areas the cuts are restricting the number of GCE Ordinary-level and other national examinations which pupils are allowed to enter.

"Everything the Government and individual local education authorities is doing indicates ever-worsening provision, with fewer and fewer opportunities for the nation's children," said Mr. Fred Jarvis, NUT general secretary.

## BR plan to transport water for area heating

By Maurice Samuelson

A PLAN to use the railways for taking waste hot water from power stations to district heating networks of the kind being considered by the Government has been put forward by two British Rail researchers.

Dr. John Bird and Mr. Martin Jones, of BR's technical centre at Derby, claim that it could be cheaper to transfer the reject hot water by insulated rail tankers than by a special underground mains system, whose construction would require large capital investment.

Writing in the forthcoming issue of the magazine "Energy Manager," they claim that rail haulage costs are generally less sensitive to distance than the use of a pipeline and that a rail system could economically transmit heat to a district heating system up to 50 km from the power station.

The report follows the Government's announcement that nine cities are to be considered as contenders for Britain's first big scheme to use combined heat and power for district heating.

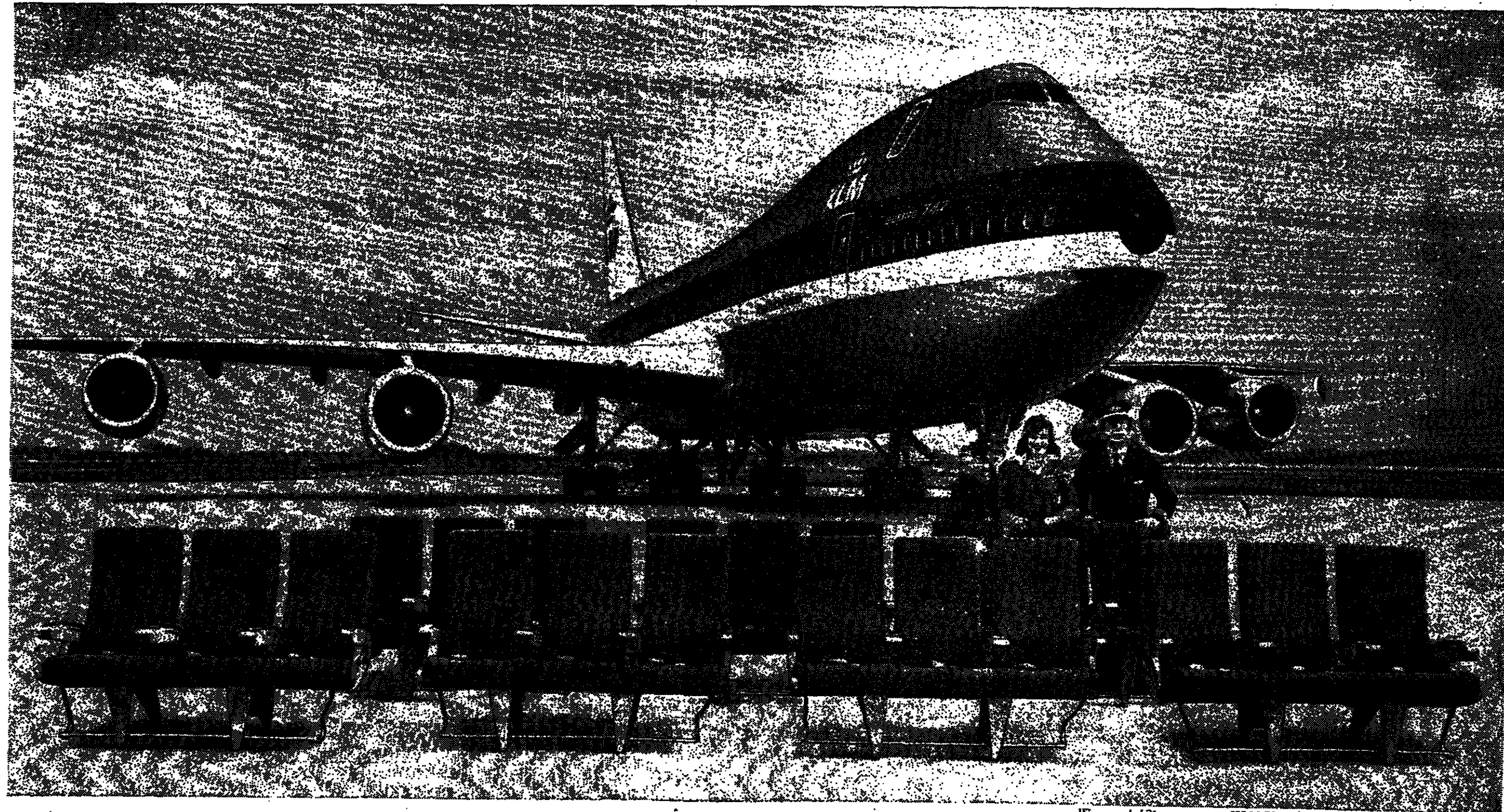
Dr. Bird, who has been working on the scheme for about a year, said yesterday that the main point which remained to be resolved was the speed at which the hot water could be transferred to and from the rail tankers.

Heat retention in transit, he said, presented no technical difficulty.

The heat would be transported in wagons like the bogey tankers currently used for carrying oil by rail. They would contain either pressurised hot water at 150 deg C or chemicals treated by reject heat at the power station and then tapped for their heat at the point of arrival.

The "Energy Manager" study says the system would be particularly valuable in the early stages of district heating development since, unlike large pipelines, rail tankers can be built progressively as demand grows.

It gives no unit costs but says this could be based on published BR freight charges per bulk wagon and an estimation of the energy carried per wagon.



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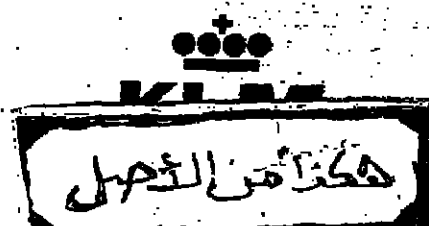
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## UK NEWS

## Vanbrugh Life launches inflation-proofed pension scheme for self-employed

By ERIC SHORT

VANBRUGH LIFE Assurance, the Prudential Corporation subsidiary, is to offer the first pension scheme for the self-employed which will be largely inflation-proofed.

From next month, investors holding the company's personal pension policies can, on retirement, opt for a pension whose value is directly linked to the company's index-linked Gilt

Fund. This fund, launched last week, will invest in the new index-linked gilt stock and any other similar gilts that may be issued.

The value of the units of this fund will depend on the market assessment of the stocks as well as on the trend of the Retail Price Index. It is only available for pension fund investment. The company points out that

this is not a fully inflation-proofed pension on a par with public service pensions. Although the unit price should rise in line with the RPI, there will be fluctuations as market sentiment changes. It is possible for the value of the units to fall if the market assessment changes and the price of index-linked gilt stock falls. Vanbrugh also cautions clients

that the initial yield on the new gilt stock is likely to be low given the present strong demand for the issue. Estimates of the tender price for the stock are in the 110-115 range.

This means the initial pension value is lower compared with a normal pension fixed in money terms, whose amount is based on the present high gilt yields.

For a man retiring at 65, each £10,000 cash in his fund would buy a level annual pension of £1,540, with payments guaranteed for at least five years. The initial value of the indexed pension guaranteed for five years would be approximately £800. But the former does not increase in value, while the latter rises roughly in line with inflation.

Vanbrugh is also making this indexed pension available to self-employed persons holding pension contracts with other life companies. At retirement, these investors can use the cash to buy a pension with another life company, if so desired, under the "open-market" option.

Target Life Assurance, a member of the RIT Group, has

also launched and index-linked gift fund, pension fund investment, the second life company to do so. But as yet, it is not linking pensions to this fund. Mr. George Gwilt, general manager of Standard Life Assurance, the largest life company in Scotland, said yesterday it would only go ahead with linked gift funds if further gilt issues were made.

## Standard Life snubs Ombudsman Bureau

By ERIC SHORT

STANDARD Life Assurance, Scotland's largest life company, is refusing to take part in the proposed Insurance Ombudsman Bureau (IOB) when it starts operations later this month.

Mr. George Gwilt, general manager of Standard, said in London yesterday his company would continue to handle complaints from policyholders direct or through the life company associations.

The establishment of the IOB is a new concept in consumer protection. It has been devised by three major insurance groups, General Accident, Guardian Royal Exchange and Royal Insurance, to provide a service to all consumers holding personal insurance with the member companies.

The bureau will look after the interests of policyholders whose complaints remain unresolved after going through the normal channels. Final details of the scheme have still to be resolved, but are expected later this week. The name of the ombudsman has not yet been announced but he or she will be a lawyer. Other insurance companies are likely to join the scheme when it is operating, perhaps as early as the end of the month.

To ensure the independence of the ombudsman, he or she will be given general direction by a council under the chairmanship of Mrs. Joan Macdonald, vice-chairman of the National Consumer Council.

It is expected that the bureau will be more involved with general insurance queries—motor, household and travel—rather than life complaints.

## Chester to head Lloyd's inquiry

Mr. A. Henry Chester is heading a Lloyd's inquiry into Oakeley Vaughan, the Lloyd's insurance broker with underwriting interests.

Lloyd's is studying a complaint by a member of the market about an aviation contract arranged by Oakeley Vaughan with syndicate 862, under the management of Oakeley Vaughan (Underwriting).

## Chancellor blamed for 'wrong' budget

THE CHANCELLOR has diagnosed the causes of the "British Disease" with clinical accuracy, but it is time he stopped giving industry depressive drugs and prescribed stimulants instead, Mr. David Nicholson, the CBI's Scottish chairman said yesterday.

He told the Rotary Club of Glasgow, Sir Geoffrey Howe's Budget was "a wrong response to the economic and social needs of the nation." This budget has been called "courageous", I would call it a brushoff for business.

## Tighter control of waste disposal

A MUCH TIGHTER system of controlling the disposal of 30 different types of dangerous waste materials came into force yesterday after seven years of talks between the Government, the county councils and industry.

There is no existing trade pattern with South Africa for UK Continental Shelf crude and they are therefore excluded, the Department said. Anti-Apartheid said it was concerned that North Sea oil could find its way to South Africa at a time when many oil-producing States, notably members of the Organisation of Petroleum Exporting Countries, had imposed a voluntary ban on exports.

However, there is no United Nations embargo on oil sales to South Africa. WIS

## Income tax index set for big rise

By DAVID MARSH

THE GOVERNMENT will suffer a sharp reverse in its anti-inflationary strategy this spring when its special indicator launched to measure total household costs starts to forge well ahead of the retail price index.

The tax and price index was introduced in August 1979 soon after the income tax cuts in the Conservatives' first Budget. The aim was to show the impact of changes in direct taxes on the cost of living.

## Inflation rate

Whitehall officials estimate that by April the annual rise in the index will be running at 3 to 4 per cent more than the inflation rate measured by the retail price index, which is currently about 12 per cent.

This will reflect the Budget decision not to increase personal tax allowances in line with inflation, as well as the rise in national insurance contributions due in April.

The annual rise in the index remained below the rate of retail price inflation until the RPI started to fall sharply last summer. After the effective rise in the tax burden last year, the tax index is now rising about 1 percentage point faster than the retail price indicator.

The faster rise in the tax index is a blow to the Government because the aim of the new index was to persuade wage earners to moderate pay settlements by giving a broader picture of the inflation rate.

## Wider gap

The widening of the gap will also emphasise how the rising tax burden is undermining one of the Government's main manifesto policies.

When the tax index was launched Mr. Nigel Lawson, the Financial Secretary to the Treasury, stressed that the index measured the increase in gross income needed to maintain take-home pay in real terms.

"If you want a general guide to changes in total costs facing taxpayers, look at the TPI, not the RPI," he urged. "It is a much truer guide."

Peter Riddell writes: The Government should save a substantial part of the rising revenue from North Sea oil development, merchant banker Morgan Grenfell and Company says in its latest economic review.

The review, edited by Mr. John Forsyth, says the way to achieve increased saving is either through an increase in public sector investment in the domestic and international economy or through a reduction in public sector borrowing.

This would allow the capital market to allocate funds between the public and private sectors.

## Signs of more motor industry redundancies

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE FIRST signs of another jobs shake-out in Britain's troubled vehicle industry emerged yesterday with the announcement of more than 1,000 redundancies.

BL is seeking up to 900 volunteers for redundancy at its Longbridge plant, Birmingham, because of cuts in production of six models—the Mini, Allegro, Princess, Maxi, Ital, and Sherpa van. Longbridge assembles only the Mini and Allegro, but provides components for the other models.

BL blamed reduced production on the general decline in the UK car market and the

impact of the successful Metro on sales of the traditional Mini model.

The company had hoped to put the 900 on temporary short-time working but that option had been rejected by the Longbridge unions, according to BL.

Rubery Owen has called for a cut of up to 400 jobs—more than 25 per cent of the workforce—at its Darlaston plant in the West Midlands. About 70 per cent of the factory's output of wheels, petrol tanks and axles goes to BL.

The latest redundancies at Rubery Owen are in addition to 800 jobs shed by the group since

last August. Rubery Owen is likely to be only the first of a number of component companies to announce redundancies.

The Society of Motor Manufacturers and Traders said last night that UK vehicle output was likely to drop further, because of the Budget. Car production fell last year to 924,000—the lowest level for nearly 20 years.

Many component companies, although expecting a further decline in output, have held labour in the hope of an upturn, which now seems increasingly unlikely. The SMMT, which

had projected UK car sales this year of 1.1m compared with the 1.5m of 1980 is again revising its forecast downwards.

Commercial vehicle and tractor sales are also seriously depressed.

Among the major components suppliers, Lucas Electrical is expected to announce plans by early next month of details to shed around 2,000 jobs, mostly in the Midlands.

Lucas Industries, currently suffering from extensive short-time working, has already announced 5,500 redundancies since last summer and lost

another 2,000 jobs through natural wastage and early retirement.

● DGR Cups, the food container firm, is to close its plastic manufacture operation at Fazakerley, Liverpool, with the loss of 135 jobs, nearly half the workforce on the site. The parent company, print specialists Dickinson Robinson, said the shutdown was vital if the remainder of the plant was to be kept going.

● Dare Inglis, the furniture manufacturer in the Rhondda, South Wales, will close with the loss of 115 jobs.

## Sharp increase in Midlands job losses forecast

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

FURTHER substantial increases in unemployment in the Midlands are forecast by the Manpower Services Commission in a report published today. A leading Midlands industrialist also warned yesterday that 100,000 jobs are likely to be lost in the area soon.

An assessment by the commission of the labour market in the two years starting next month, suggests groups particularly vulnerable to unemployment are likely to be the young, the unskilled, the disabled and ethnic minorities.

The report will add support to the case of local authorities in the West Midlands pressing for special Government assistance after the near doubling to record levels of the number of jobless in less than 12 months.

The report says the rate of job loss throughout the Midlands is unprecedented in the post-war period. "The main indicators on redundancies, engagements and vacancies suggest a further worsening of the situation in the months ahead." The recession could bottom out in the latter part of this year, resulting in a period of stability, but the commission warns it would be "at low levels of employment and high levels of unemployment."

Not until 1982-83 would there be any significant increase in production. Any growth would not involve commensurate increases in employment.

The commission says the hope for increases in job opportunities rested largely with new products and markets. Manufacturing is likely to continue to be affected disproportionately by the recession.

Mr. Jonathan Sleight, the commission's director in the Midlands, warned last night that the report was a planning document and had to be interpreted with care. It made "gloomy reading" but only if present trends continued unchecked.

The report suggests net

increases in the labour force will be minimal—a dramatic contrast with Department of Employment forecasts in 1978 of an annual 20,000 increase in the Midlands and 19,000 in the East Midlands.

School-leavers are highlighted as being a particular area for concern, with even the better-qualified experiencing increasing problems.

The report finds the areas where unemployment was already relatively high suffered most from the recession. Centres such as Coventry, Wolverhampton, Birmingham, Walsal, Dudley, Telford and Corby are likely to be hardest hit in future.

On a brighter note, the report finds employment in private sector services is likely to remain relatively buoyant. Opportunities should remain relatively plentiful in insurance, banking, finance, and possibly the distributive trades.

Mr. Reg Parkes, vice-chairman of the regional Confederation of British Industry and chairman of the Brookhouse Group, said yesterday that the Government had distorted competition and weakened basic industries so much that many would not survive, writes Lorne Barling. He estimated that after the recession the engineering industry in the area would recover to only 75 to 80 per cent of its 1979 level.

The Midlands has lost great chunks of industry, most of which are lost for ever. We have over 270,000 unemployed. Another 235,000 are on short-time working.

Mr. Parkes told a Midland Scrap Association luncheon in Birmingham that in relative terms the Midlands had suffered more than any other area of the UK.

"Successful governments have directed industry out of the Midlands to designated depressed areas, assisted areas and the like so that although we have bounced back after each recession, it has always been at a lower level."

## RCA to end production in Britain

RCA, THE U.S. communications conglomerate, is to stop manufacturing in the UK. It will close its factory in Washington, Tyne and Wear, in June with a loss of 270 jobs, writes Jason Critch.

The factory, which was opened in May, 1970, had a capacity to press up to 11m records a year although it never actually produced more than 6m a year. RCA claims it lost £2m last year

and £1.5m in 1979. The record industry has been in a deep slump since 1979 and there have been widespread redundancies. Last year, RCA had talks with the Pye records division of Lord Grade's Associated Communications Corporation about the possibility of a joint venture. Talks broke down in August.

RCA said last night that it planned to sub-contract its

record pressing to ThornEMI, one of the two largest record presses in the UK. ThornEMI's record plant in West London, employing about 2,000 people, is currently operating at 70 per cent of capacity. Last year it made 300 people redundant.

RCA will continue to sell records in the UK and is retaining its head office and its distribution facilities.

## Pottery company to make 43 redundant

DUDDON GROUP, a Stoke-on-Trent pottery company is to make 43 workers redundant because of falling orders.

The group, which manufactures hotel ware, announced the redundancies at its Hanley factory where production first started in 1800. Two other factories in the group, Duraline Hotelware, at Tunstall, and J.E. Heath, of Burslem, will be unaffected by the jobs loss.

## Pharmaceutical Society to set up London college

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE Pharmaceutical Society of Great Britain is to set up a college of pharmacy practice in London.

The society said yesterday that the college would probably be similar to the Royal College of General Practitioners and could give the profession a "further gloss."

Fellows of the society and members registered for at least 10 years are being asked to support the college by applying for founder membership and by

covenanting at least £100 a year for four years. The college will initially be based at the society's headquarters in Lambeth, London. Postgraduate students are expected to research such topics as the place of pharmacy in health care, standards for vocational tuition and pharmacy practice.

The society said it was too early to say how much the college would cost or how many students it would have.

## Tokaido prints album sold for £8,000

AN ALBUM containing 52 prints of the Upright Tokaido by Hiroshige sold for £8,000, plus the 11.5 per cent buyer's premium and VAT, at a Christie's sale of Japanese prints yesterday. There were much in demand, Chancinino, the London dealer, paying £4,300 for a pair of 19th century six-leaf screens while an 18th century six-leaf screen realised £4,000.

In a sale of ancient coins, Clisterly were much in demand, one of Hadrian selling for £1,300.

## Stornoway NATO order open to foreign tenders

THE CONTRACT for the proposed £40m upgrading of the NATO base at Stornoway airport would last 21 years and firms in all NATO countries would be entitled to apply for tenders, a planning inquiry was told yesterday.

Mr. Keith Simpson of the Directorate of Works (Air) said that similar contracts in the past year revealed 12 interested foreign companies but only six had submitted tenders. None of them had been successful.

He was speaking on the second day of the public

inquiry at Stornoway ordered by the Secretary of State for Scotland after the Western Isles Council refused to grant planning clearance to the Ministry of Defence.

If a foreign company won the contract it would be subject to the same contract conditions as a British company, he said.

Mr. Simpson said the labour force for the contract would be 300, rising to 450 during the second year. About 250 could be accommodated in NATO huts at the airport, about 100 would require lodgings

## Report says farms source of plastics

UP TO 85,000 tonnes of plastic used on farms and nurseries around Britain each year could be reclaimed and reprocessed, says a report by the British Plastics Federation.

Local authorities and farm merchants could co-operate in collection schemes to recover sacks, pots, trays, silage covers, windbreaks and twine. The report said methods for converting the reclaimed materials for processing are available but largely unused.

## Labour Party leaders caught in bubbling North Sea quagmire

MR TED ROWLANDS, the Labour MP for Merthyr Tydfil, an Opposition front-bench spokesman on energy, yesterday stepped into a political quagmire by calling for the removal of South African interests from a North Sea licence awarded by his colleague Mr. Anthony Wedgwood Benn when Mr. Benn was Energy Secretary.

This follows Mr. Rowlands' support on Monday for the Anti-Apartheid Movement. The movement criticised the Government for awarding two exploration licences to companies having South African interests.

The movement attacked past and present Conservative Governments for allow-

ing South Africans a stake in the North Sea.

But it emerged yesterday that Charter Consolidated, the British associate of the South African mining group Anglo American, had been given an 8 per cent stake in two fifth-round blocks awarded in 1976-77 by Mr. Benn.

The operator of the blocks 14/16 and 14/17, north-east of Aberdeen is the State-owned British National Oil Corporation.

Mr. Rowlands said he was unaware of Charter Consolidated's involvement in these blocks when he made the statement in which he said a Labour Government would

revoke concessions involving South African interests.

"I stand by my statement," he said yesterday. "I believe that we should prevent a gradual South African involvement in our North Sea oil-fields. The next Labour Government will stop that and remove them."

"We should be especially vigilant in the light of our experience and knowledge, over the past four years, of the sly and back-door methods used by South African interests."

The Anti-Apartheid Movement complained in particular about two new seventh-round licences. One involved Charter Consolidated in a Moray Firth concession

awarded to a Burmah Oil consortium. The other included Union Oil Exploration, an associate of the South African Federale Mythen Group, in a block to be operated by Gulf Oil.

The Department of Energy said yesterday that successive Governments had operated a system of licensing which was non-discriminatory in terms of nationality. The award of licences conferred no special privileges and all licensees were subject to the same policies regarding the disposal of oil.

These policies restricted the export of crude oil to members of the International Energy Agency and the Euro-

pean Commission, as well as to certain other countries which had an established pattern of oil trade with the UK.

"There is no existing trade pattern with South Africa for UK Continental Shelf crude and they are therefore excluded," the Department said. Anti-Apartheid said it was concerned that North Sea oil could find its way to South Africa at a time when many oil-producing States, notably members of the Organisation of Petroleum Exporting Countries, had imposed a voluntary ban on exports.

However, there is no United Nations embargo on oil sales to South Africa. WIS

## Ray Dafter looks at the post-Budget oil market as an imbroglio develops over S. Africa

## Four-star petrol may cost £1.55 a gallon retail

SOME LEADING oil companies, facing losses on refining and marketing operations, are waiting for a chance to raise petrol prices again.

The industry is understood to be anxious to add between 4p and 5p a gallon to the retail price of four-star petrol. Following the 20p a gallon Budget increase this would bring the pump price to more than £1.55 a gallon.

But UK refiners are trapped in a price war which reflects the general surplus of petrol in the international market. Motorists in the Bradford area, for example, are able to buy four-star petrol for about £1.45 a gallon, thanks to forecourt competition. Companies report that re-

fineries are being operated at about two-thirds of their capacity because of the sharp drop in demand for oil products over the past year.

Department of Energy estimates show that oil consumption fell by 13 per cent last year, compared with 1979. There are no signs of improvement. Industry forecasts suggest that the oil-products market will fall to about 76m-77m tonnes this year, compared with 79m-80m in 1980.

With demand for heavy fuel oil and heating oils continuing to be depressed, oil-refiners were hoping that demand for petrol and aviation fuel would be maintained. However, returns for January and February show

a drop in aviation fuel demand this year.

Further, there are fears that Budget measures will depress petrol demand by discouraging some discretionary pleasure travel as well as some business trips.

Meanwhile, oil companies with North Sea operations are beginning to prepare taxation suggestions for Sir Geoffrey Howe, the Chancellor. Sir Geoffrey wants fresh ideas for a new North Sea taxation package.

Meanwhile, he has introduced a temporary Supplementary Petroleum Duty—a new revenue tax—as well as changes in the existing Petroleum Revenue Tax.

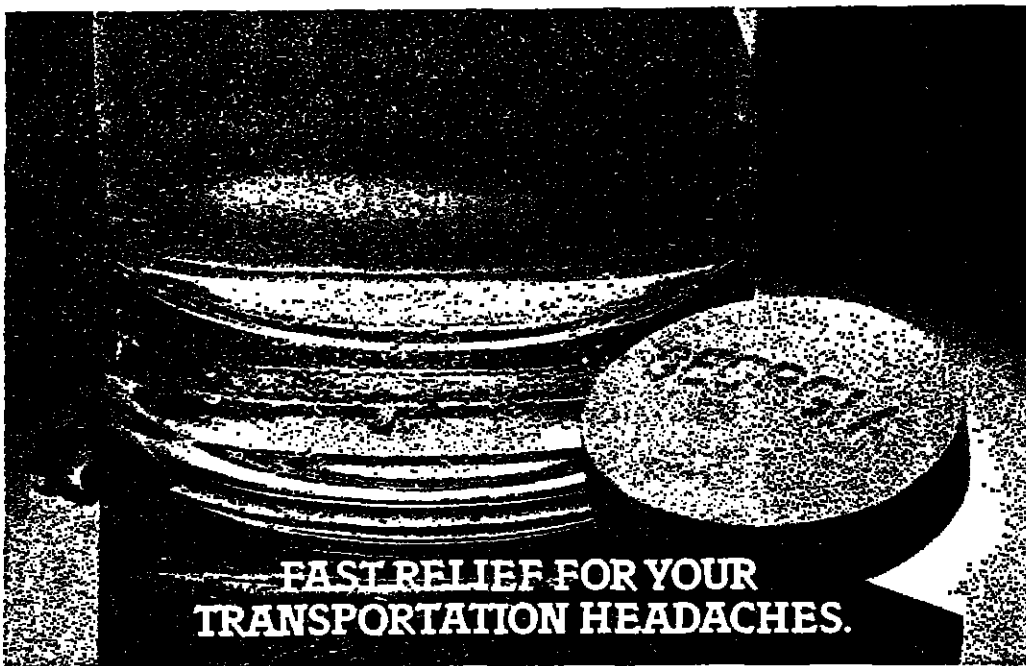
Companies are reassessing their investment in the light of the extra tax burden. Occidental Petroleum announced it is postponing development of its North Claymore Field. The industry warns that a number of small fields which had looked economically attractive to development will now be uncommercial. The size of an economically marginal field, one just about worth developing, is said to be in the 100m-150m barrel range. Last year fields of 50m-75m barrels were regarded as viable.

● The Commons should reject the Budget proposal to raise the price of Derv by 20p per gallon, regardless of any decision about the price of petrol,

Mr. Len Payne, president of the Freight Transport Association, said in Stafford yesterday, writes James McDonald.

The increased tax on Derv could not be absorbed by the transport industry. It would have to be passed on to consumers in increased prices, Mr. Payne told the annual meeting of the FTA's North-West Midlands division.

Mr. Payne, director of distribution of J. Sainsbury, said Derv prices in the UK were significantly higher than in the rest of the European Economic Community. The proposed increase would inhibit further the export efforts of British industry by increasing export prices.



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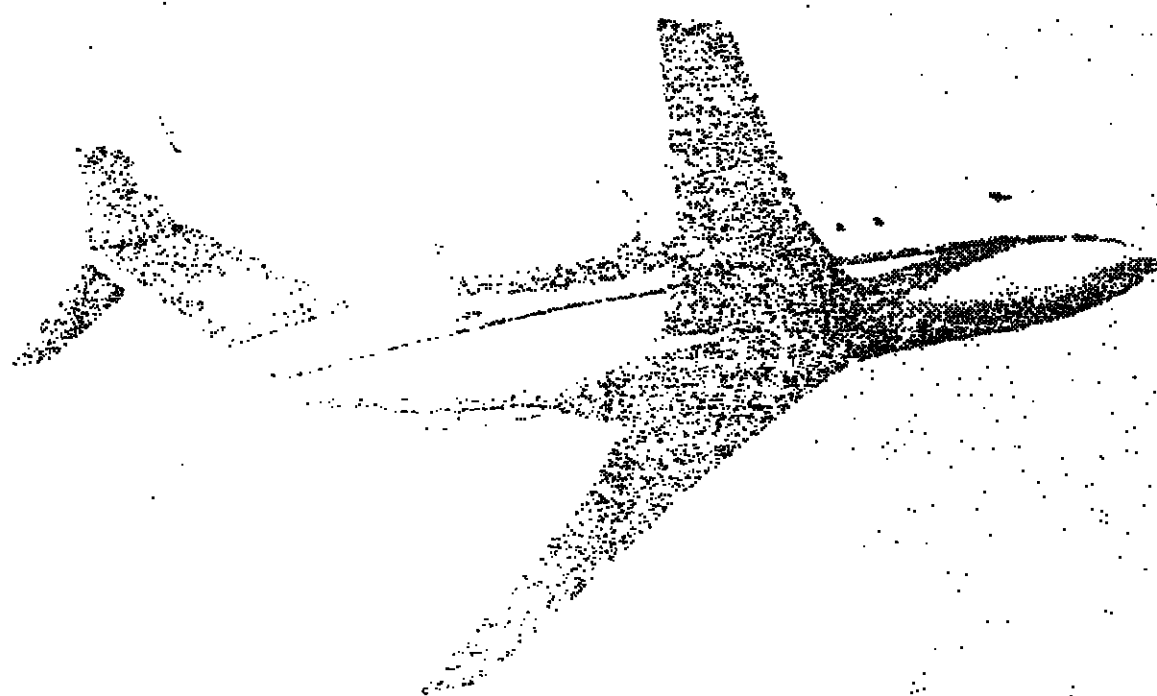
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## UK NEWS-LABOUR

## Ballot subsidies backed by Duffy

BY OUR LABOUR STAFF

MR. TERRY DUFFY, president of the Amalgamated Union of Engineering Workers, yesterday warned outsiders not to interfere in the union's decision on accepting Government money to fund secret ballots.

The union's executive seems likely to recommend that the policy-making national committee should accept funds under the terms of the Employment Act 1980. The committee meets in Eastbourne next month.

Accepting Government money would place the union in conflict with TUC policy. Last year the AUEW and two other unions only narrowly avoided suspension from Congress over the issue of Grain power station dispute.

Mr. Duffy, in his presidential address to the AUEW's women's conference at Eastbourne yesterday, said the national committee would not succumb to outside threats, but would do what was best for the members of the union.

Postal balloting for the election of AUEW officials is already standard, and costly—it is estimated balloting costs the union some £250,000 a year.

Mr. Duffy said: Some say we should get rid of our democratic system because it is too expensive. I reject this attack on the basic principles. He pointed to the TUC's longstanding acceptance of Government money to further its educational programme, and said this was inconsistent with its opposition to taking money for ballots.

Under present rules the TUC has no sanction against unions which accept money for ballots, short of expulsion or suspension. It is unlikely the TUC would go this far over this issue, and may well consider altering the rules to allow fines.

Mr. Duffy told the women's conference that confining women to the house was not the solution to mounting unemployment.

## British Gas faces 18% white collar pay claim

By Nick Garnett, Labour Staff

BRITISH GAS will today receive a pay claim on behalf of its 55,000 white collar staff for rises of 16 to 18 per cent.

The claim, due for settlement in June, also involves a reduction in the working week from 37 hours to 35 and improvements in annual leave.

Last year, the corporation's administrative and technical workers, most of whom belong to the National and Local Government Officers Association, obtained salary rises of 19.20 per cent, paid one month early in a deal worth 23.24 per cent overall.

That lifted the majority of salaries to a range of £3,600 to £10,500. Union negotiators appear confident that this year's negotiations can be resolved relatively easily.

Negotiations for the corporation's 42,000 manual workers, represented by the General and Municipal Workers Union, are due to resume next week.

The union has rejected an offer of between 9.1 and 10.2 per cent on basic rates with bonus pay raised by the same percentage amount. The employers have offered to reduce the 40 hour working week to 38.75 hours in August.

Corby strike on OVER 40 workers in British Steel engineering projects at Corby, Northants, voted yesterday to continue their strike over the use of outside contractors. They walked out last Friday.

With a meeting with local TGWU leaders yesterday, the Southampton Port Employers' Association said it had rejected an offer to return to work because it was made clear that disruptive action, including lightning strikes, would continue with a full withdrawal of labour by one shift in the container berths from this weekend.

Employers said they were unable to meet the dockers' claim for comparable earnings with non-registered dock workers—such as foremen and checkers.

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## Pickets fail to stop tax office

BY PHILIP BASSETT, LABOUR STAFF

CIVIL SERVICE pickets yesterday failed to halt an attempt by senior Inland Revenue management to process tax contributions from medium-sized organisations, usually handled by two strike-bound tax computer centres.

Pickets will be placed again early this morning on a portion of the Revenue's London headquarters to try to stop about 12 senior staff from repeating yesterday's successful effort.

Senior staff at the two computer centres at Cumbernauld in Scotland and Shipley in Yorkshire began sorting out payments from medium-sized organisations—those whose monthly Pay As You Earn and national insurance contributions are between £3,500 and £10,000—last Friday when it was known the two centres would be stopped by action over pay.

These payments, identified by code marks of "L" on the envelopes, together with mail turned away from the two centres yesterday morning but later retrieved from Post Offices, were taken to Leeds and Edinburgh to be sorted, and then sent to Bush House in London for processing and banking.

Two other centres out of 15 may also be used today. Leaders of the Council of Civil Service Unions decided in response to issue instructions to all members of the Inland Revenue Staff Federation working in tax collection to black the work dealt with by the senior staff.

The union leaders accept that this could lead to an intensification of the dispute, with large numbers of staff being suspended. They are ready for all the 10,000 collection staff to be suspended and, if they are,

will take them out on strike at a cost per week to the unions of about £750,000.

The unions are also considering blacking payments from large organisations made through the Giro system. The Revenue has urged these organisations to make payments through this system rather than through Cumbernauld and Shipley.

But there are differences between the key unions over how best to proceed. Blacking would involve giving the numbers of Revenue Giro accounts to the 400-odd staff in the Opening and Scrutiny branch, mainly members of the Civil and Public Services Association.

The Banking, Insurance and Finance Union is due to discuss this morning the possibility of blacking the movement of Giro cheques through the clearing

banks. However, there are some doubts about the ability or readiness of union members to take action which might lay them open to disciplinary measures.

Members of the Council of Civil Service Unions' major policy committee accepted yesterday in a review of the action's progress that the dispute would probably be lengthy.

The Prime Minister, answering a Commons question yesterday, said civil servants' pay was 50 per cent above its level two years ago. Mrs. Thatcher said: "This shows this Government has tried to give those who work in the public service a fair and true deal."

She reiterated her firmness in pursuing the Government's objective of cutting the size of the Civil Service to 630,000 by the next election.

## Top union voted against water deal

By John Lloyd

ONE OF the two main unions in the water industry voted to reject the employers' offer of 12.5 per cent to the industry's 32,000 manual workers. But it agreed to abide by the majority for acceptance at a joint union meeting on Monday.

The water committee of the National Union of Public Employees, which has about 10,000 workers in the industry, recommended rejection of the offer last Friday. The union's national executive endorsed the recommendation the next day.

The rejection was based on a count of the union's regions. This showed a majority against the offer, of eight to six. However, it is understood that the individual membership count showed a majority of 4,096 in favour compared with 3,910 against.

The industry's largest union, the General and Municipal Workers, obtained a majority in favour by an alternative method of counting. Though five of its regions rejected the offer, compared to three accepting (with one, London divided), the membership count in favour was 8,700 compared with 7,394 against.

The figures were achieved by assuming that all the members in the "acceptance" areas were for the offer and that all members in "rejection" areas were against.

Overall, union officials believe that the proportion of manual workers favouring the offer was about 56 per cent.

The settlement will add about 1.2 per cent to the water rates and will be backdated to the settlement date of last December.

## Dock talks deadlock

BY OUR LABOUR STAFF

HOPES FOR an early end to the Southampton dockers' pay dispute, which has closed the port for more than a week, were dashed yesterday when talks between employers and union leaders broke down.

Shop stewards in the Transport and General Workers' Union will convene a mass meeting of dockers tomorrow when proposals will be discussed for sending pickets to other ports to prevent handling and transport of cargoes diverted from Southampton.

With a meeting with local TGWU leaders yesterday, the Southampton Port Employers' Association said it had rejected an offer to return to work because it was made clear that disruptive action, including lightning strikes, would continue with a full withdrawal of labour by one shift in the container berths from this weekend.

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## Scargill calls for miners' right to injury payments

BY OUR LABOUR CORRESPONDENT

MR. ARTHUR SCARGILL, the Yorkshire miners' president, has said that the National Coal Board should pay compensation for death and injury to miners as of right, and that miners' dependents should continue to receive his wages.

Writing in his annual report to the Yorkshire area conference, Mr. Scargill called for a campaign to persuade the NCB to establish a "no faults" liability scheme.

At present, the damages paid by the board depend on an adjudication of the causes of death, and whether or not it was caused by NCB or employee negligence.

Mr. Scargill, the left candidate for the presidency of the National Union of Mineworkers, said: "No man goes to work with the intention of being killed or badly injured. It is ludicrous to deny a widow or badly injured member an amount of compensation because we are unable to prove negligence on the part of the employer."

"No-one can justify such an iniquitous system. How on earth the Labour movement tolerated for so many years the existence of this hit and miss system is beyond my understanding."

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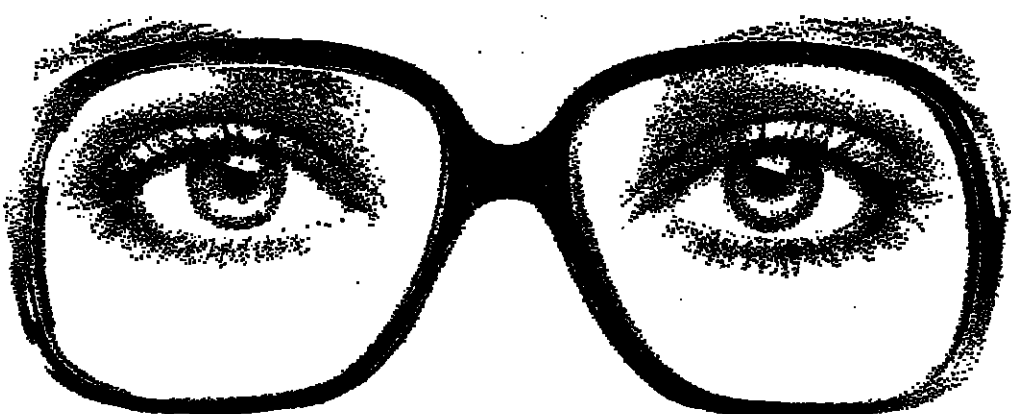
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# UK NEWS — PARLIAMENT and POLITICS

## University staff to be cut by 7,000 MPs told

By Michael Dixon, Education Correspondent

AT LEAST 7,000 university staff, including 3,000 academics, face redundancy over the next three years, Dr. Edward Parkes, chairman of the University Grants Committee which distributes funds to universities, told the Commons Public Accounts Select Committee yesterday.

While it would be for the courts to decide the compensation payable to redundant academics originally appointed until retirement age, individual payments could well range between £40,000 and £80,000.

The total bill for compensation over the next few years was likely to be between £100m and £200m.

Dr. Parkes emphasised that these estimates were based on the "optimistic" view that the fall in universities' income over the period, as the result of Government decisions on public spending, would be only about 11 per cent.

However, the Committee of Vice-Chancellors and Principals of the universities estimates the fall at up to 15 per cent.

Both Dr. Parkes and Sir James Hamilton, Permanent Secretary of the Department of Education and Science, told MPs that the spending decisions and their probable effects were still under discussion.

But Dr. Parkes said that unless the Government provided extra money to meet redundancy payments, or slowed down the rate at which universities would lose income, some institutions would go bankrupt.

If the Government did allow such provision for an orderly reduction of the university system, there need be no closures of whole institutions.

The system could be reduced by closing only particular departments or colleges within universities.

## Thatcher bars wider Cabinet talks on Budget

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE PRIME MINISTER made it clear in the Commons yesterday that she has no intention of allowing wider discussions within the Cabinet on the strategy and contents of the Budget.

She emphasised her determination to retain the 20p increase on petrol duty and rejected a demand from Mr. Michael Foot, Opposition leader, that it should be the subject of a free vote in the Commons.

Mrs. Thatcher also endorsed the recent suggestion by Mr. Nigel Lawson, Financial Secretary to the Treasury, that the Government might be able to reduce the standard rate of income tax from its present level of 30p to 27p or 28p before the next general election.

Mr. Foot asked her to explain the circumstances in which she had set up an inquiry into alleged Budget leaks. Mrs. Thatcher explained that she had not set up the inquiry herself. It had been done in the normal way by the Treasury, in conjunction with the Civil Service Department.

There was laughter when Mr. Foot asked: "Must we take it then that this is the normal inquiry into the usual leakage?" It seemed to him that the most serious leak had occurred in the Prime Minister's own office last Friday, when it was made known that she would not hold pre-Budget meetings in the Cabinet because of the dangers of Budget information becoming known outside.

"What was discussed in the morning might be out by tea time," he observed. "Can you tell us who these tea-time traitors are?"

Heatedly, the Prime Minister assured him that she had never been a member of a Cabinet where the Budget was discussed before it was finally prepared.

But refusing to let the matter drop, Mr. Foot argued that this was a most extraordinary development, and certainly had not been the practice in previous Cabinets.

The Prime Minister snapped: "Budget statements are never discussed in Cabinets—never."



Thatcher: rejected demand for free vote on petrol duty increase

She certainly doubted whether there had been any wider discussion in the Labour Cabinets of which Mr. Foot had been a member.

Mr. Alfred Dubs (Lab., Battersea South) suggested that the options underlying the Budget should be published in advance to give the opportunity

for a debate in the House and the country. This idea was knocked down with a curt "no, sir" from the Prime Minister.

Mr. David Steel, Liberal Leader, intervened to ask whether it was the Prime Minister's view a week after the Budget that Britain still had to "go on taking the medicine." He reminded her that labels on medicine bottles always warned "caution—do not exceed the stated dose."

Terse, Mrs. Thatcher retorted: "The stated dose has not yet been exceeded." Mr. Peter Hardy (Lab., Rother Valley) wondered whether she had given her "complete approval" to the recent statement by Mr. Lawson in which he seemed to suggest that there would be cuts in direct taxation, even though there would be substantial increases in unemployment.

Mrs. Thatcher replied that Mr. Lawson—speaking in a TV interview—had said that it was the Government's objective to reduce the standard rate of income tax below its present

level. "It was and remains our objective and a very good objective it is," commented the Prime Minister.

Mr. David Stoddart (Lab., Swindon) said the petrol increase had been widely condemned on the Government side of the House the previous night. He urged the Government to review its policy before the committee stage and revoke the increase.

But the Prime Minister flatly rejected this suggestion and recalled that the Labour Government had nationalised British Aerospace and British Shipbuilders with a majority of one in the Commons. The Government majority of 14 on petrol tax the previous night had been 1,400 per cent better than that.

In a final intervention, Mr. Foot suggested that since the increase seemed to be causing such disruption in the country, she should make it the subject of a free vote in the House.

Once again this brought an abrupt "No" from Mrs. Thatcher.

## Du Cann appeals for stricter Parliamentary control over spending

By MARGARET VAN HATTEM, LOBBY STAFF

MR. EDWARD DU CANN, chairman of the influential Treasury and Civil Service Select Committee, yesterday called for much stricter Parliamentary control over Government spending, and urged that select committees be empowered to alter the Government's estimates before they were put to the vote.

He told the Procedure (Supply) Select Committee that control over expenditure, no longer belonged to Parliament and should be restored as soon as possible.

"The way we fail to examine expenditure is a disgrace in a modern democracy," Mr. du Cann said. "It is a scandalous state of affairs. Democracy is weaker as a result and control of the executive is made more difficult."

Private members had to have a proper opportunity to question Government policy and plans and to obtain general satisfaction in replies to their questions before voting on supply.

"The House should refuse to vote supply whenever it does not have an opportunity (which to its shame it does not usually have at the present), to express grievance before supply."

The newly established departmentally related select committees were working well so far, he went on, but would not be sufficiently effective if they stuck to ad hoc inquiries and did not maintain a continuous scrutiny of spending.

They would have real authority only when they had some control over the purse strings. They should not be able to increase estimates, but should be able to cut them back and possibly to suggest a change in the overall balance of spending, shifting money for example from defence to social services. The Government would probably view this as a danger.

## Jenkins makes passionate plea for electoral reform

By ELINOR GOODMAN, LOBBY CORRESPONDENT

MR. ROY JENKINS, founder member of the Council for Social Democracy, last night claimed that there was now a real chance that Britain's present system would be changed within the next five years.

At a banquet in the City of London organised by the City Committee for Electoral Reform, Mr. Jenkins made his strongest attack yet on the Labour defence spokesman, to clarify America's attitude to the joint development of the weapon—code named JP233—and whether the Government were prepared to carry on alone. Mr. Nott said the Congress "were unwilling to pass the funds" when presented with the project by President Carter.

"The present administration has put the matter back before Congress and I believe it is likely to get through this time."

It would be very much better if we both went in for this than if we were required to do so alone.

that it was unfair to the majority as well.

Reformers were demanding, he said, a move to a fairer system which would allow a "clearer representation of the popular will, accompanied by a greater stability of national direction and policy."

Mr. Jenkins insisted that the only obstacles to reform were the "part oligarchies." But their strength, he claimed, was greatly exaggerated.

"We cannot and shall not achieve proportional representation in the 'eighties and very likely before the middle of the decade."

Proportional representation was not a panacea but was an essential step to the "regeneration of Britain."

## Majority of homeworkers 'ready prey' to employers

By LISA WOOD

THE VAST majority of homeworkers are exploited, although there are some employers who accept their responsibilities, the Employment Select Committee was told yesterday by Mr. Frank White (Lab., Bury and Radcliffe).

He said most homeworkers fell into three categories—the chronically sick and disabled, ethnic minorities, and women with young children.

"All are ready prey to people who seek to employ them."

A private members Bill, pre-

sented to the House by Mr. White earlier this year sought to establish "employee status" for homeworkers, bringing them into the sphere of employment legislation. The Bill was blocked at its second reading.

Mr. White said many homeworkers were unwilling to complain about their situation for fear of losing their jobs.

"It is not the intention of my Bill to do homeworkers out of the right to work. It is suggested that the costs entailed will force employers out of giving homework."

## Today in Parliament

Commons—Debate until about 7 pm on the economic problems of Northern Ireland. Motions on the Prevention of Terrorism (Temporary Provisions) Act 1976 (Continuance) Order, on the Redundant Mineworkers' and Concessionary Coal (Payments Scheme) Order, and the Mineworkers' Pension Scheme (Limit on Contributions) (Amendment) Order.

Lords—Debate on the effects of expenditure cuts and increased fees on the quality and availability of the education service.

Select Committees—Industry and Trade. Subject: Effects of British Steel Corporation's corporate plan. Witnesses: Mr. Ian MacGregor and other British Steel representatives. Foreign Affairs. Subject: Gibraltar. The situation in Gibraltar and UK relations with Spain. Witness: Lord Bethell. (Room 15, 11 am). Welsh Affairs. Subject: Broadcasting in the Welsh language and the implications for Welsh and non-Welsh speaking viewers and listeners. Witnesses: Welsh Arts Council (11.15 am); Mr. William Whitelaw, Home Secretary, and Mr. Wyn Roberts, Welsh Under-Secretary. (Room 8, 4 pm). Public Accounts. Subject: Shortcomings in maintenance of inventories, stock-taking and security exhibits (British Museum, Science Museum and the Victoria and Albert Museum). Witnesses: Office of Arts and Libraries, British Museum. (Room 16, 4 pm). Treasury and Civil Service. Subject: The Budget and Government's expenditure plans 1981-82—1983-84. Witnesses: Treasury officials. (Room 15, 4.15 pm). Employment. Subject: The work of the Department of Employment Group. Witness: Mr. James Prior, Employment Secretary (Room 10, 4.30 pm). Social Services. Subject: Medical Education. Witnesses: Medical Women's Federation. (Room 21, 4.30 pm).

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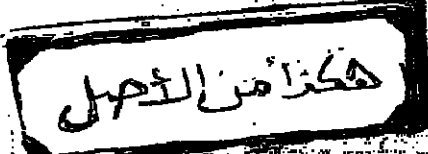
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April 25th 1981

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The size, contents and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.



# "Bonus rates again increased."

## STATEMENT BY THE CHAIRMAN, MR. A.M. HODGE To be presented at the Annual General Meeting on 24th March 1981.

New U.K. Premiums up 53%. Investment Linked Bonds Success. 12% Growth in Pensions. Increased Canadian Business.

### UNITED KINGDOM AND REPUBLIC OF IRELAND Assurance Business

Economic recession and continuing high inflation made last year a difficult one. At times such as these it is necessary to work harder to achieve the same results as in more favourable conditions. It is therefore with some satisfaction that I am able to report that the total premiums (single and annual) on new business in the U.K. last year, at £41.7m., were 53% higher than in the year before. In the Republic of Ireland our new annual premiums increased by 9% to IR£1m. Two years ago we introduced a highly successful Guaranteed Bond since when we have received single premiums of IR£20m., IR£13½m. in the first year and IR£6½m. last year.

For long our major class of business was with-profit endowment assurance policies taken out either for investment or for house purchase. There has in the last few years been a trend away from this for various reasons. Last year in particular, activity in the house purchase market was much lower than normal. At the same time there has been an increasing tendency on the part of the public to buy policies linked to unit trusts. To satisfy this need we issued a Capital Investment Bond contract in October 1979. This was highly successful and was followed last year by the Regular Investment Bond and a Personal Pension Bond. The performance of the invested funds underlying these Bonds has been remarkable. As an example, between its inception in October 1979 and 15th November 1980 our U.K. equity fund's unit price grew 55% compared with a stock market movement of only 26%.

Our aim is still, as it always has been, to produce those forms of life insurance which the public needs. It has been quite clear for some time that one need is the provision of life cover which can increase from year to year to compensate for inflation. As far as possible our contracts allow this to be done. For example we issue increasable term assurances under which the policyholder can choose to increase the amount assured from time to time without the need for further medical examination. While this goes some way to solving the problem it would be possible to go further if the rules governing policies which qualify for tax relief on premiums were altered to allow these premiums to be increased at least in line with inflation.

A large part of our business comes through insurance brokers and so we welcome the recent legislation which has set up the Insurance Brokers Registration Council which has the task of registering those who qualify. We hope that as many as possible will register because we believe that this will be in the interest of the public since after December 1981 no one else will be entitled to call themselves "insurance brokers". In future, therefore, members of the public will know that that designation positively identifies the firm or individual who will give professional independent advice and I would suggest that they seek such advice, where possible, when considering their life assurance needs.

We welcome also the forthcoming introduction of a code of practice on the methods of selling life assurance. This has been drawn up by the Life Offices Association, the Industrial Life Offices Association and the Associated Scottish Life Offices of which we are a member. The public is entitled to expect high standards of professionalism and, in the main, receives it but the code of practice should provide safeguards where needed. We hope that the spirit, as well as the letter, of the code will be observed.

### Pensions Business

It is nearly two years since the Social Security Pensions Act 1975 came into force and the activity which that produced has died down. So many employers have recently reviewed the

pension provisions for their staffs that new schemes in the market as a whole can arise only from that small number of firms deciding to provide pensions for the first time. Our Stanplan series of policies is particularly appropriate in these cases because they are based on a ready made trust deed and rules with Standard Life Pension Funds Ltd. as trustees. There is no need, therefore, for employers to go through the lengthy and difficult process of having their own legal documents drawn up.

Last year there were 143 new insured schemes compared with 157 in 1979 and 316 in the exceptionally good year in 1978. As well as new schemes we have been active in providing what are known as additional voluntary contribution (AVC) schemes. An AVC scheme is installed as part of a firm's main pension scheme and allows members to contribute to increase their pension benefits up to the maximum allowed by the Inland Revenue. This is particularly useful for those employees whose service with the employer will not allow them to receive a full pension.

A better indication of the growth of our business is given by the total premium income received each year for all our insured schemes. Last year the total of annual and single payments was 12% higher at £121m. compared with £108m. the year before.

### Investment

Last year we invested £130m. in fixed interest securities, £67m. in ordinary shares, and £40m. in property. The proportions of the total fund in these groups of investments at market value were about 40%, 35% and 25% as at 15th November 1980.

We have continued to provide finance for the building of office blocks, shops and the development of industrial estates. In particular the large office complex at Cutler's Gardens in London is nearing completion. It was officially topped out by the Lord Mayor of London on 6th October last year. Space of the quantity and quality available in Cutler's Gardens is scarce so we expect the development to prove attractive to those seeking accommodation and so advantageous to our policyholders.

### CANADA

#### New Business

There has been a good increase in our new ordinary assurance business in Canada with new annual premiums up by 38%. Our success is due both to the introduction of new products and to an expansion in our sales force which grew from 165 in November 1979 to 185 in November 1980. I am sure, too, that the large increase of 66% in new annual and single premiums on group pension business can be attributed to the quality of our service, to the competitive rates which we offer and to our excellent investment record.

These results show that we have a vigorous and profitable presence in Canada, a country in which we have been represented since 1833, and I should like to congratulate Alastair Fernie, our President, Canadian Operations, and his team on what they have achieved.

### Investment

Although the nature of our insured contracts requires that most of our investments are in fixed interest securities we nevertheless have over \$200m. invested in property. In particular we have "Standard Life" buildings housing offices in many major cities in Canada. On one such the name was unveiled in Edmonton last September.

On behalf of our pension clients, we also manage investments worth \$1.4 billion, an increase of 47% over last year. The performance

of these funds has been very good. The increase in value of both our equity and our fixed interest investments has been greater than those of the corresponding market averages and indeed the performance of our total funds is ranked at the top by independent measurement services.

### VALUATION AND BONUS

The valuation basis, as set out in the Actuarial Report, is unchanged from last year and remains exceptionally strong. The surplus earnings of the company have benefited from a further increase in the yield on investments while during the year the market values of our investments, and in particular ordinary shares, have improved substantially.

Our bonus declaration reflects these favourable investment conditions. We have felt able to increase our rates of reversionary and terminal bonus in the United Kingdom and Republic of Ireland and have also declared, for the first time, a terminal bonus in respect of U.K. individual pension policies. In Canada we have made significant increases in rates of reversionary bonus and have also increased the rate of bonus paid under with-profits group pension schemes. Bonuses under the latter contracts are paid in cash and declared on a triennial basis.

The declared rates of bonus are high by any standard and reflect the exceptional returns in monetary terms that accrue during inflationary conditions. It is therefore necessary to stress that current rates of bonus could not necessarily be maintained should investment yields subside in future to more normal levels.

### GENERAL

#### Administration

The successful operation of our group pension schemes, of our assurance business and indeed of every aspect of our work depends to a large extent on our computer systems. It was in 1959 that we first launched into electronics, having previously used punched card equipment for the processing of data. Since then we have advanced far. Not only do we use computers for most of the calculations involved in day to day life assurance, we also use them to transfer information between our central files and visual display units at our branches so that we can provide a quick service for our agents and our policyholders. Over the years we have in this way both decreased the costs of administration and also enhanced the quality of service. In anticipation of further increases in data processing we have ordered a new more powerful IBM computer and hope to install it within the next year.

#### Staff

I must first refer to the retirement of our Joint Pensions Manager, Mr. R.G. Lauener. For many years his expert knowledge on the subject has been a source of strength. We wish him a happy retirement.

Although I have mentioned the usefulness of computers nevertheless the results which we have achieved and the successful operation of our whole administration depend primarily on our staff both here and in Canada, without whom none of this would have been possible; and I should like to express our congratulations to George Gwilt, our General Manager, and to all of our staff on their hard work over the past year.

#### Directors

I should like, too, to pay tribute to my colleagues on the Board for their help and the part they play in the success of the company. In particular I should like to mention Sir Thomas Waterlow who retires at this year's Annual General Meeting. He was appointed a Director on 27th May 1947 and served as Chairman from 1960 to 1963. During all this time we have had the benefit of his wide commercial experience and his shrewd observations. We shall greatly miss his presence on the Board and wish him well in his retirement.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Wang: relying on nimble feet to break into the big league

Guy de Jonquieres reports on a pacesetter in the computer industry

A FEW months ago the top managers of a thriving computer company sat down at their headquarters in the suburbs of Boston, Massachusetts, to ponder where the company would be in 10 years' time. One of them started punching some figures into a calculator. When the answer appeared, they stared in disbelief. He found that if the company continued to grow at its current phenomenal rate over the next decade, it would be four times bigger than International Business Machines, the undisputed colossus of the world computer industry, is today.

The Boston company, Wang Laboratories, is one of the main pacesetters in the mushrooming market for smaller computers and business systems. Founded by Shanghai-born Dr. An Wang (see inset), its growth has averaged almost 70 per cent over the last three years, taking revenues to over \$543m last year. If that rate could be sustained through to 1990, it would give it a massive turnover of almost \$110bn.

John Cunningham, Wang's 37-year-old executive vice-president, likes to tell the story but is quick to add that it won't come true. "We know that our growth rate must slow down. It's unsustainable," he says. "In some ways, we would like to freeze the world for a while as it is now."

Like a number of smaller companies riding the crest of the U.S. high-technology boom, Wang is discovering that one of its major challenges these days is coping with the consequences of meteoric success. Its staff has doubled to more than 15,000 in barely two years, and the average age of employees is in the twenties. Cunningham sees the daunting task of managing such fast-growing numbers of personnel as an important factor which argues for a more moderate rate of future expansion.

Another is finance. Though profits (\$77.8m pre-tax last year) have risen broadly in line with sales, making Wang a favourite among investors in high technology stocks, it has recently stepped up its borrowings quite sharply.

In the past 15 months it has been to market four times, to raise almost \$300m in convertible bonds. While its debt-to-equity ratio of roughly one-to-one is not over-stretched, Cunningham admits that he would feel more comfortable with a future annual sales growth of around 25 per cent,

which he believes could be entirely self-financed. While grappling with the questions of human and financial resources, management is also seeking to position the company for the next-most ambitious phase in its development. The aim is to stake out a place among the half-dozen top manufacturers who Wang believes will spearhead the newly-emerging market for sophisticated electronic office information systems.

The battle for this market promises to be something of a prizefight, opposing such corporate heavyweights as IBM, American Telephone and Telegraph and Xerox. But Wang reckons that these lumbering veterans will leave open plenty of gaps to be exploited by smaller and younger competitors who are quick on their feet.

## Handsomely

"We have survived as a company because we respect IBM," says Cunningham. "We have always made sure that when they moved we got out of the way, so that we got hit only by a glancing blow on the side, instead of a crushing blow to the head."

Wang's nimbleness has certainly paid off handsomely in word processors and small computers. It is the leading manufacturer of so-called shared logic screen-based word processors, with an estimated 46 per cent of the fast-growing American market. These systems use the power of a central computer to enable several operators, sitting at terminals equipped with television-type display screens and keyboards, to compose, edit and print documents.

It pioneered the market for systems which combine both data and word processing. These make it possible to perform on the same machine the calculations needed to draw up, say, a financial statement and then print out the result in document form.

Wang is also second only to IBM in U.S. sales of small business computers, with more than 20 per cent of the installed base, and makes medium-sized machines which compete successfully with IBM products.

It has been remarkably adept at spotting early the emergence of promising new markets and leaping in with attractively-priced products that are versatile and easy to use. According to the Boston-based Yankee



"We have survived as a company because we respect IBM. We have always made sure that when they moved we got out of the way, so that we got hit only by a glancing blow on the side, instead of a crushing blow to the head"

John Cunningham, executive vice-president (pictured left)

Ireland, and is studying other sites in Britain, France and Australia.

Foreign sales have followed a somewhat jagged pattern, however. Britain, where sales exceeded \$40m last year, has been a growth market. But results have been disappointing so far in West Germany, where Wang apparently under-estimated the strength of local manufacturers like Siemens, Nixdorf and Triumph-Adler. France, too, has proved hard to penetrate.

Wang's blueprint for becoming a fully-fledged member of the Big League of information processing companies calls for attaining sales of \$5bn by 1990. By then, it aims to be doing 60 per cent of its business with major accounts (mainly large corporate customers), against 25 per cent today. "We must invest in these customers today even if it means a slow-down in orders over the short-term," says Cunningham.

## Transform

There are two main strategies for attaining this goal. The first, according to Carl Masi, vice-president of marketing support, is "to transform ourselves from a small company known for the excellence of its products into a big company with strong marketing and support operations, like IBM and AT&T."

Wang's customer support has been the target of some criticism in the past. One study published last year by Strategic Business Services, a U.S. research firm, summed up the problem thus: "It appeared that Wang's customer support raps in some areas were overwhelmed with the task of bringing on new accounts and did not have time for follow-up training and on-site consultation."

Cunningham insists that Wang's reputation in this respect is worse than its actual performance, and says that recent company surveys show that most customers are now

satisfied. Almost 1,500 new field engineers have been hired in the past year, and future recruitment will favour support staff over salesmen.

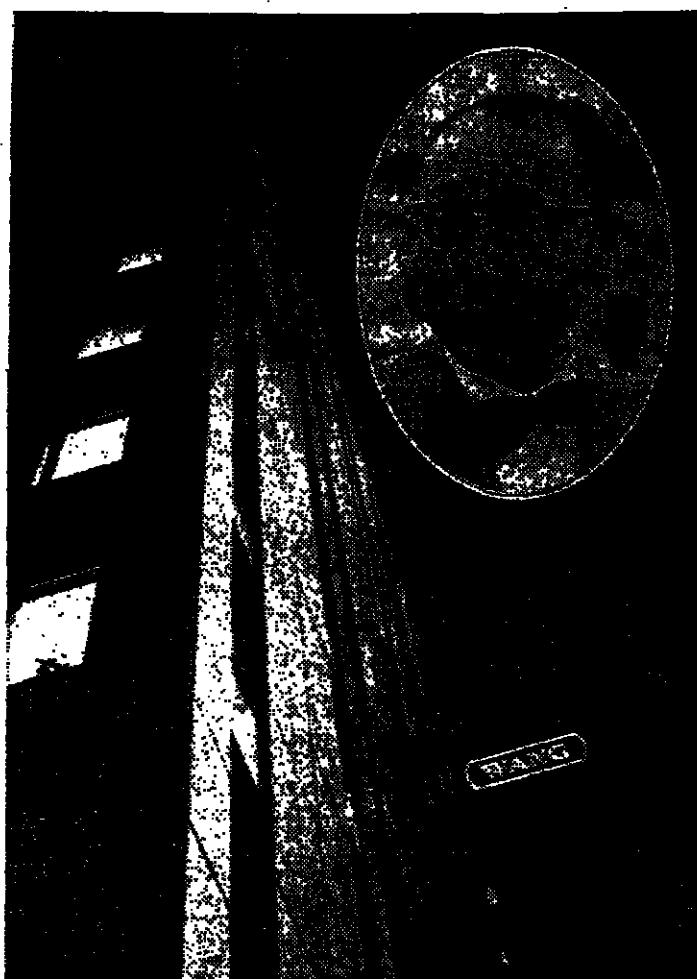
The second strategy concerns product development and specifically what Wang calls Integrated Information Systems (IIS). This is its version of the electronic office of the future, in which computer and communications technology will be combined to create highly sophisticated information processing facilities.

Wang expects demand for large-scale office automation to start growing strongly in about three years' time, spurred by the realisation among large companies of how electronic technology can be used to boost white collar productivity. It is counting on IBM to open up the market by using its huge sales force to spread the message.

The core of IIS will be what is known as a "local network," a circuit made of coaxial cable or sheaves of optical fibres, which will carry streams of digital data between terminals, computers and different types of business machine in an office or building. The data will be directed to their destination by computer control.

Wang has acquired some experience in developing Mailway, an electronic mail system which enables messages to be sent between word processors. But Cunningham admits that it may be necessary to seek partners to help build the network and design Private Automatic Exchanges (PAEXs) to switch the data and voice transmitted on it.

Many industry experts agree that IIS, on paper at least, is among the most interesting approaches taken so far to office automation. But much depends on whether Wang is able to meet the formidable technical challenges it has set itself over the next three years. IBM and other corporate giants are undoubtedly among those watching with keen interest to see whether it can.



THE driving force behind the rise of Wang Laboratories, Dr. An Wang, is a self-effacing but deeply determined physicist with a brilliant record of technological innovation.

Born in Shanghai 61 years ago, he came to the U.S. in 1945 to take a post-graduate degree at Harvard. He decided not to return to China after the Communists seized power there a few years later.

His first major breakthrough was the invention of a magnetic core memory, the most common device for storing computer data before the development of the microchip. He sold the patent on the memory to IBM for \$500,000 in 1954 and used the money to found Wang Laboratories the following year.

Since then, Dr. Wang has turned out a stream of ingenious and money-making products, including a computer typesetter and the world's first electronic scoreboard, installed at Shea Stadium in New York.

In 1965, he designed one of the first programmable calculators. It was an instant success, and Wang sold 500 of the machines, mainly to scientific and technical users. A fully-fledged minicomputer followed a few years later, and in 1972 Wang launched the first of the word processors which were to account for much of its subsequent success with business customers.

Dr. Wang, who invariably dresses in a dark suit, white shirt and bow tie, has fought consistently to keep the company independent. He, his family and trusts own almost 43 per cent of the voting shares. Though a multi-millionaire, he lives modestly near the company headquarters in Lowell, Boston, and is noted for his philanthropic contributions to the community. He recently established and endowed the Wang Institute, an education centre for computer engineers.

Dr. Wang is both chairman and president of Wang Laboratories and remains closely involved in the company's affairs. But these days he devotes most of his attention to new product technology, and company insiders say that he has already taken steps to ensure a smooth transition when he eventually retires.

Much of the responsibility for operational management and the development of business strategy has been transferred to a corps of younger executives who include Dr. Wang's 29-year-old son, Fred, who is vice-president for market development.

Headed by John Cunningham, executive vice-president, several of the top managers have been with the company for 10 years or more. By Wang's standards, that makes them seasoned old-timers.

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

### Corporation tax liability

Our constituency association was recently asked to supply a copy of the past two years accounts to the Inspector of Taxes. A reserve fund is built up, between elections to pay election expenses and this fund is normally placed with the Building Societies. The Inspector informs us that we are considered to be a company (Section 526 (5) ICTA 1970) and as such liable to pay Corporation Tax, tax deducted at source being offset against the liability. He further informs us that we are outside the scope of the act with regard to trading income. Is this correct? Can we avoid this tax?

As you probably saw from the report in the Financial Times on April 3 last year, the High Court decided that the Conservative and Unionist Central Office is not an unincorporated association, and therefore that it is not chargeable to corporation tax. However, from the judgment in that case, Conservative and Unionist Central Office v Burrell (Inspector of Taxes), it seems clear that political party constituency associations are indeed chargeable to corporation tax as unincorporated associations.

If your Association engaged in a trading activity, the profit would be chargeable to corporation tax. However, the primary activities of a constituency association do not constitute a trade.

The basic-rate income tax paid by the building society in respect of the interest paid (without deduction of income tax) to your Association is indeed recoverable, by virtue of section 343 (2) (b) of the Taxes Act (as amended by the Finance Acts of 1971 and 1972). The net rate of corporation tax payable on the interest received by your Association during the year ended March 31, 1980, therefore, is unlikely to exceed 14.285714 per cent (i.e. 1/7th of the interest received), after offsetting the income tax.

If the Association should decide to switch its funds to an NSB investment account, for example, the corporation tax would (at 1979-80 rates) amount to 40 per cent of the interest received.

It is, of course, just possible that the Inspector may press for penalties for neglect to submit corporation tax returns in past years, so you may wish to discuss the position with the Association's auditors.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post, if space permits.



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## FINANCIAL TIMES SURVEY

Wednesday March 18 1981

## West German Industry

Germany's economy is flagging as intensifying competition from the Far East and particularly Japan is making huge inroads into the country's domestic and international markets. Heavy dependence on energy imports has eroded the trade surplus and much depends on industry's ability to restructure to meet the challenges.

## Working to save the miracle

By Kevin Done and Stewart Fleming

FOR THE first time in a generation the power and efficiency of the German industrial machine is being questioned. Evidence is mounting that the Federal Republic is finding it much harder to adjust to the second oil price shock than it did to the first.

Partly reflecting these anxieties the Deutsche Mark, for so long a symbol of the nation's economic pre-eminence amongst its European competitors, has in recent months come under heavy pressure on the foreign exchange markets.

As a result the Bundesbank, the West German Central Bank, has found itself in the uncomfortable position of having to abandon its preferred monetary policy and instead to drive interest rates sharply higher at a time when the economy is already on the brink of recession.

The worries about the hitherto smooth-running German economy have come with

startling speed and at a time when the foundations of the dynamic German post-war economic recovery still seem to be largely intact. Germany still enjoys an inflation rate—currently between 5 and 6 per cent—which is the envy of some of its less fortunate neighbours and remains one of the lowest in the world.

Since 1975 capital investment has been rising steadily and last year topped up a flagging economy. Germany's leading corporations, and many of its medium sized concerns, have built leading positions in key sectors of international trade such as chemicals and mechanical engineering products. Its labour relations have yet to be soured by the bitter and protracted disputes which have been seen in the U.S. and Great Britain.

But for all its inherent strengths some cracks have begun to appear in the economic structure which have prompted calls for economic policy initiatives to be taken to strengthen the country's competitive position for the coming decade. Dr. Helmut Schlesinger, vice-president of the Bundesbank, has even used the description "re-industrialisation" to describe some of the changes needed.

In common with other Western industrial countries it is intensifying competition from the Far East which is eating into some of Germany's international and domestic markets. Several industries, textiles and steel, for example, have managed through ambitious investment programmes to restructure and pare down their manufacturing bases. But they are still

threatened by state subsidised industries in neighbouring EEC countries or by the lower costs and greater efficiency of some Far East rivals.

In other key areas vital to the development of tomorrow's jobs, gaps are also appearing in German technology. Germany's engineering companies can still produce machinery to rival in quality any in the world. But where it comes to the incorporation of electronic components, for say steering machine tools, the Japanese have taken a clear lead and are making inroads into the West German market.

## Assumption

The speed with which the Japanese motor manufacturers have doubled their share of the German car market to over 10 per cent in 12 months, shattering the complacent assumption that the German motorist would never forsake the domestic car makers, has been a shock for the automobile industry.

In segments of the home entertainment electronics industry, Far East imports have established solid beachheads, and in the area of cameras and optics, once German domains, imports have hit domestic producers hard.

Worries about German inventiveness are reflected in the number of patents being filed in the country. In the 1980s the Japanese accounted for about 4 per cent of all patent applications in Germany, last year the figure surged to 22 per cent.

One reason the Japanese challenge appears so strong both at home and in Germany's vital export markets, is that it has been concentrated in a few

## DOMINANT INDUSTRIAL SECTORS—1980

	Workforce	Turn-over DM bn	Imports DM bn	Exports DM bn
Mechanical Engineering	1,090,000	121.8	22.4	63.1
Electrical and Electronics	945,000	100.8	20.8	34.3
Motor Vehicles	781,000	110.6	15.9	52.8
Chemicals	550,000	107.7	26.5	46.3
Food	449,000	117.7	20.7	15.9

sectors. But it has raised questions about Germany's cost structure, including social costs. It is clear that total wage costs are high in international terms. In the spring of last year Dresdner Bank, a leading commercial bank, estimated that German average wage costs in manufacturing industry were around DM 22.0 an hour (\$10.3) compared with about DM 12 (\$5.6) in Japan.

High labour costs often go hand in hand with high productivity of course, and in this respect Germany still performs well among leading industrial countries. But there are fears that productivity growth could be slowing.

Fears about rising unit labour costs help to account for the hardening of attitudes that is overtaking industrial relations.

How the two sides resolve their differences in the current pay battle could be a pointer towards the willingness of workers to accept the need for sacrifices today in order to improve employment prospects tomorrow. The metal working industry is the arena in which the pace will be set. Here the country's largest union IG Metall has sought an 8 per cent rise and received an offer of 2½ to

3.8 per cent. The gap appears ominously wide.

After thirty years of uninterrupted economic success the German people, not to mention their political leaders, are finding it hard to make the psychological adjustment to a world in which real incomes may for a time have to stagnate. But even the most blindly optimistic amongst them cannot overlook the evidence of the challenges ahead which has surfaced in the past year.

## Plunged

In this period the German current account of the balance of payments has plunged into an unprecedented DM 28bn (£5.98bn) deficit, a hole which does not look like shrinking much this year. Within this overall total the trade surplus which hit DM 50bn in 1974 plunged to only DM 9bn last year. In January, for only the second time in 15 years, Germany reported a monthly trade deficit.

Traditionally the exporting power of German industry has more than offset the heavy deficit on services—generated in large part by the lure of holidays in the sun—and transfer payments which include the

billions of marks that foreign workers (Gastarbeiter) send back each year to their home countries.

But in the last 12 months, without the protection of the rising value of the Mark on the foreign exchanges, the strength of the manufacturing base has not been sufficient to compensate for both these external payments and the lack of natural resources.

It is in the energy sector, which has at least emerged as Germany's Achilles heel, that the lack of domestic resources is most keenly felt. The sheer scale of Germany's energy imports has been the biggest single factor behind the erosion of the trade surplus. Last year oil imports totalled DM 68bn, double the 1978 bill. It is not, however, just the size of the oil bill which is worrying. It has also become clear that energy is a political as well as an economic problem.

The Federal Republic is dependent for two thirds of its energy needs on imports and is therefore vulnerable to events in energy markets. Primary energy consumption did fall last year, and oil consumption dropped by 10 per cent. But Bonn is still left with the problem that oil—more than 85 per cent of it imported—is still needed to meet 48 per cent of the country's fuel needs.

Output of coal, Germany's one significant domestic energy resource accounting for about 30 per cent of energy requirements, is rising only slowly however and German production costs are among the highest in the world. The country is scouring the globe for new supplies of natural gas, but one of the most promising sources, the Soviet

Union, raises awkward political questions about energy dependence on the Eastern Bloc.

Looking to the lead taken by neighbouring France, industrialists in West Germany are convinced that only the adoption of a full-scale nuclear power programme, without reservations, would be enough to convince the outside world that Germany was taking its energy problems seriously and that it was willing to tackle them on its own soil.

## Convinced

But in such a densely populated country few sites offer themselves easily for nuclear development, and the Government is facing a well-organised, determined anti-nuclear movement.

Lack of a coherent energy programme in Bonn has been one reason for the speculation against the Mark although it has to be said that other forces, high U.S. interest rates, the shift into surplus of the U.S. current account, the hopes pinned to the new U.S. leadership, and the turmoil in Poland, have all played a part.

The fact remains that the German Bundesbank has been forced into the position of defending the currency virtually singlehanded. The tools it has used have driven German interest rates higher at a time of weakening economic activity and there is now growing concern that the "cure" for the symptoms which have surfaced in the foreign exchange markets may be as bad as the disease.

Thus at a time when unemployment has risen from 993,000 to 1.3m over the past year, with industrial orders

## WEST GERMAN ECONOMY

GNP (1980)	DM 1,501.5bn
Total population (including foreign workers)	61.5m
Area	348,577 sq km
Working population	25.6m
Unemployed	1.3m
Unemployment rate	5.5%
Inflation rate	5.5%
Exports (1980)	DM 350bn
Imports (1980)	DM 341bn
Current account deficit (1980)	DM 28bn

## SHARE OF NATIONAL PRODUCT (1980)

Agriculture, forestry and fishing	2.2%
Producing sector (including energy supply, mining, manufacturing and construction)	48.5%
Distributive trades, transport and telecommunications	13.3%
Services (including banking and insurance)	21.8%
Government (excluding some State enterprises)	11.4%
Households	1.6%

down 5 per cent in the fourth quarter of 1980 compared to a year earlier, production falling and the economy expected to show a decline in output of between 1 to 2 per cent this year, long term interest rates have been pushed to a post war peak and credit for good quality companies is costing up to 14 per cent.

Much depends on how deep the economic recession turns out to be and on how long the unexpected high interest rate environment prevails.

## Now West German air traffic controllers are getting a better look at what's up.

Every day hundreds of flights crisscross the sky over the Federal Republic of Germany—airspace that will become even busier during the 1980's. Directing traffic in these crowded skies is a tough, demanding task for air traffic controllers of the Federal Administration of Air Navigation Services (BFS). But it's one that will be handled with greater efficiency and safety with the help of a new, automated air traffic control system developed by Raytheon in cooperation with Siemens AG.

Operating in four regional centers—Bremen, Düsseldorf, Munich, and Frankfurt—the system will monitor airport landings and takeoffs as well as enroute traffic. It has a much greater capacity than the system it replaces and will automatically perform many of the routine tasks that were formerly handled manually.

This is just one way Raytheon technology is helping air safety keep pace with air traffic. For example, we developed and produced all the

display systems in use at every U.S. Federal Aviation Administration air route center. And, we are currently in production on the backup computer system for FAA enroute data processing equipment.

Raytheon companies in other parts of the world are heavily involved in air traffic control. Raytheon Canada Ltd. produces radars for enroute and terminal traffic control as well as DME and VOR equipment and weather radars. Another Raytheon subsidiary, Cossor Electronics Ltd. in the U.K., produces secondary surveillance radars, displays, and airborne transponders.

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## WEST GERMAN INDUSTRY III

## Nuclear row reveals lack of coherent policy

## ENERGY

KEVIN DONE

WHILE GERMANY'S economy was booming, the Government could afford to buy off its energy problems. The money was still available to meet the higher oil bills and, expressed in appreciating Deutsche Marks, the sums were not so frightening. But with a suddenness that has taken the country's political leaders by surprise, the apparent lack of a coherent energy policy to counter the country's overwhelming dependence on imported oil has been exposed as one of the major structural weaknesses threatening the country's economic development in the 1980s.

It is true that oil consumption is falling—partly as a result of energy saving measures but perhaps chiefly on account of declining industrial activity—that domestic coal production is again rising slightly after years of decline, and that possible sources of additional natural gas are opening up in the Soviet Union, Norway, Nigeria and the Middle East, albeit involving major political risks.

However, with few natural resources of its own to fall back on, West Germany appears to have only one path to follow to lower its dependence on imported energy, whether it is oil, gas or coal, and that is nuclear power. The uranium might

have to be imported, but such a path would bring welcome relief in the long term to the strained current account of the balance of payments.

The country's nuclear policy is in disarray, however, and the resulting confusion is at least one important factor behind the current weakness of the D-Mark. At Federal Government level most of the criticism for the failure to push through a convincing nuclear policy has been heaped on the ruling Social Democratic-Free Democrat coalition, but the socialists and liberals are not alone in their divisions and uncertainties. At least at the level of the regional Land (provincial state) governments, where they hold power in a majority of states, the conservative Christian Democrats have often been equally unwilling to sanction nuclear developments on their own doorstep.

## Search

West Germany is a densely populated country—with a larger population than France it has less than half the geographical area—and the search for possible sites for nuclear power is correspondingly desperate. But above all, the pursuit of nuclear power has been held up by a resolute, well-organised anti-nuclear lobby, whose attempts to stop the building of the planned nuclear power plant at Brokdorf in Schleswig-Holstein have become a symbol of the nuclear opposition.

At local level the Social Democrats have also come out firmly in favour of at least postponing the building of Brokdorf for three years pending further investigations about the problem of nuclear waste.

The CDU Government in Schleswig-Holstein and the SPD/FDP Federal Government coalition in Bonn on the other hand are firmly supporting the further development of Brokdorf, moves which led to the latest mass protest at the site two weeks ago despite a ban on demonstrations in the area ordered by local courts.

In spite of these problems some nuclear power plants have been built in Germany. By the end of last year 10 commercial and four pilot reactors were in operation, with a total generating capacity of 9,062 MW.

Nuclear energy provided only 3.6 per cent of primary energy consumption in the Federal Republic last year, however, and its targets for the next two decades are decidedly modest especially compared with its neighbour France, whose unquestioning dedication to nuclear power contrasts sharply with Germany's indecision.

West Germany has established an extraordinarily complex licensing system under its atomic energy law involving myriad agencies at both federal and state levels, which give wide scope for conflicting administrative decisions and resulting appeals to the courts.

Since 1974 Germany's originally-planned ambitious nuclear power installation programme of 50,000 MW by 1985 has been considerably reduced. More than half of that programme has been deferred for completion by the year 2000, but even the minimum 20,000 MW now planned for 1985 is delayed by court actions and administrative postponements. Its realisation on time is virtually impossible. Eleven nuclear power stations, to produce about 12,000 MW, are under some form of construction but most are running well behind schedule.

The completion of these power stations and decisions to go ahead with further plants

and the construction of nuclear re-processing facilities will only change Germany's energy picture slowly over the long-term. As an issue, however, nuclear policy has become of major importance in the short-term in political terms. The way Bonn chooses to resolve it will be taken as a major signpost to West Germany's ability to cope with the many other structural industrial problems it is facing in the 1980s.

**Demand**

For the moment the Federal Republic continues to be dependent for almost 48 per cent of its total energy needs on oil—a reduction from the all-time peak of 55.4 per cent in 1972—which last year left it paying a bill of no less than DM 85bn (\$30m). Oil demand did fall by 10.5 per cent last year alongside a 4 per cent overall decline in primary energy consumption, but despite the drop in oil use the oil bill has more than doubled since 1978.

A further, more modest fall in oil consumption is expected this year, but again with rising crude oil prices and a weak D-Mark the oil bill is expected to total at least DM 75bn, a 15 per cent increase on 1980, and a major added burden for the current account of the balance of payments.

In terms of physical supply the Federal Republic has managed to smooth over most

threats to its oil deliveries and at the same time it has done much to move its dependence away from suppliers in OPEC to sources closer to home—the UK and Norway.

The British sector of the North Sea emerged last year as West Germany's second largest supplier of crude oil, accounting for 15.6 per cent of the Federal Republic's crude oil imports with supplies of 15.2m tonnes. The UK pushed Libya into third place and was exceeded only by Saudi Arabia, which supplied 24.2m tonnes or 24.9 per cent of total crude oil imports.

West Germany has a small amount of domestic crude oil production, but it is only enough to meet less than 5 per cent of the country's oil requirements.

Domestic natural gas production is more successful, meeting 34 per cent of German requirements, but again there is little chance of increasing output. In all, natural gas meets 16.5 per cent of West Germany's energy needs with about 60bn cubic metres a year, of which two-thirds is imported. Of total supplies about 16 per cent comes from the Soviet Union, 12 per cent from the Norwegian sector of the North Sea and 38 per cent from the Netherlands.

The German gas industry is pursuing long-term plans for increasing gas supplies to 83bn cubic metres a year by 1990—

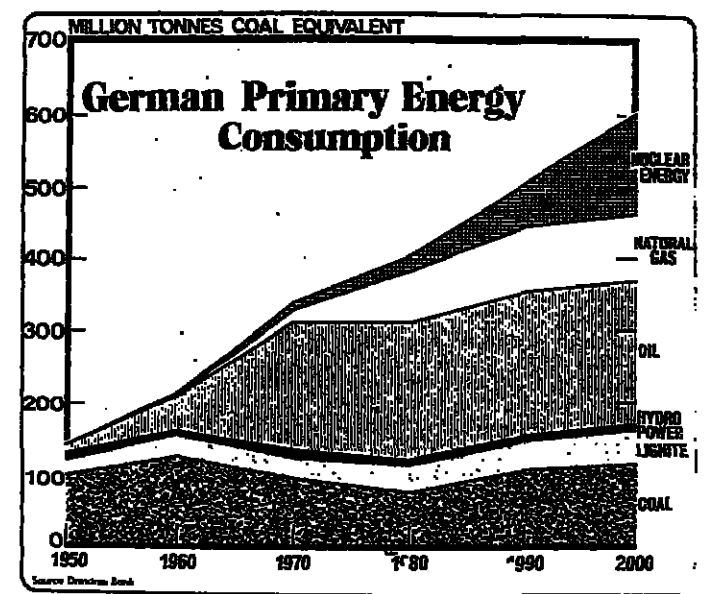
enough to meet as much as 18 per cent of the country's primary energy needs—but it is still not clear where the additional supplies will come from. Ambitious import schemes involving gas from Iran and liquefied natural gas from Algeria have had to be abandoned and attention is being turned instead to the Soviet Union, Norway, Nigeria and the Middle East, especially Qatar.

## Negotiations

Together with the banks and West German pipeline and equipment manufacturers, the gas industry is deeply involved in negotiations with the Soviet Union over a massive DM 20bn scheme to bring 40bn cubic metres of natural gas a year to Western Europe starting in the mid-1980s. About 12bn cubic metres a year would be destined for the Federal Republic.

If the scheme is completed—the German gas industry is counting on contracts being signed by the summer—it will be the biggest-ever East/West trade deal. In the process it will increase West German dependence on the Soviet Union to the point where Moscow will be providing about 30 per cent of Germany's gas needs.

The Government has said it does not feel that this is a dangerous level of dependence, but the deal has aroused considerable political disquiet, not least in Washington. In addition, German banks are still



far from satisfied that Moscow is ready to pay sufficiently high interests rates to allow them to go ahead with the proposed DM 10bn credit. The loan would finance German supplies of pipes and pipeline equipment for the gas trunk line that would stretch 5,500 kms from the Yamal peninsula in Western Siberia to Western Europe.

West Germany's one major energy resource is coal. Hard coal accounted for 19.7 per cent of total energy consumption in 1980, while brown coal, lignite, provided another 9.9 per cent of energy requirements. German hard coal production totalled 87.8m tonnes in 1980, a marginal increase over 87.2m tonnes of 1979.

In 1979 coal industry totalled DM 6.3bn in various forms of assistance and, with tightening Federal Budget, Government is becoming increasingly concerned about problems of meeting its ever growing financial commitment to the coal industry.

## TOP TEN WEST GERMAN COMPANIES (1979)

	Turnover (DM bn)	After-tax profits (DM m)	Workforce (end 1979)
Veba	36.6	554	81,429
Siemens	31.9	633	344,000
Volkswagen	30.7	667	239,714
Daimler-Benz	29.8	628	174,431
BAFAG	28.0	619	117,108
Hoechst	27.1	650	182,688
Thyssen*	27.1	117	152,089
Bayer	26.0	435	63,041
Deutsche BP	22.1	198	9,946
Ruhrkohle	16.2	138†	134,216

\* Year 1979-80 to end-September, 1980.  
† Gross turnover including sales tax.  
‡ Parent company domestic surplus.

## A tougher approach to doing business

## BANKS

STEWART FLEMING

"IT'S GOING to mean tougher terms for our customers," is how one senior Frankfurt banker sums up the implications for the banks' corporate clients of the more profit-conscious mood which has swept into the banks' boardrooms.

Last year many of the major banks suffered one of the sharpest declines in profitability they could remember. For the first time since the 1939-45 War two of the biggest commercial banks decided that they could not justify maintaining their dividend payments to their shareholders, and one of them, Commerzbank, decided it could not pay a dividend at all.

The result of this unhappy experience has been that the banks are turning a much more critical eye on their own methods of doing business. There are already reports that some are beginning to try to demand commitment fees even from their more credit-worthy customers, and in the past few weeks, as money market interest rates in Frankfurt have risen sharply, the banks have been quick to raise their lending charges sharply.

Even corporations are having to pay 12-14 per cent for short-term floating rate funds, compared with 11 per cent through the latter half of last year.

## Competitive

It is still far from clear what the long term implications of the banks' greater profit consciousness are. The German banking market is one of the most competitive in the industrialised world and much as the bankers themselves would like to be able to force through changes in loan terms, which would make their business more profitable, a lingering doubt remains.

When conditions in the financial markets return to something approaching what can be described as "normal" will these competitive pressures reassert themselves again as they did in 1975, and result in loan terms again being offered which do not take sufficient account of the risks, particularly the interest rate risks, which lie ahead?

The predicament of the German banking industry, and the adverse trend in profits it suffered last year (of the top banks it is thought that only the largest, Deutsche Bank, will have increased its profits significantly in 1980) is something which German industry needs to concern itself with.

For the German banking sector has played a dominant role in the revitalisation of German industry in the past 30 years, and changes in its business policies are bound to have an impact on the corporations which depend on bank finance.

The importance of the banking sector for industry can be looked at in several different ways. As universal banks the German banking corporations not only lend their corporate customers money, they also trade in their shares, advise them on financing and often have large direct shareholdings of their own in these corporations.

Thus the report by the Government sponsored commission on the banking industry headed by Professor Ernest Gessler and released in 1979, concluded that the 336 credit institutions it surveyed held 562 individual stakes in non banks. Some 285 of these holdings were of between 25 and 50 per cent of the equity, and included bank holdings in such major German corporations as Daimler-Benz, Preussag and Metallgesellschaft, the nominal value of the 682 individual holdings was DM 8.6bn. In addition, however, the banks had loans and loan commitments to these companies of DM 14bn, and of course bankers are normally well represented on the supervisory boards.

It was in part accusations that these ties between industry and the banks give the banks too much power that led to the Gessler Commission inquiry. The banks themselves defend the links, which date back in many cases to the depression years of the 1930s, partly on the grounds that as a result the bankers have a much better understanding of their customers' needs.

The banks, however, have come under some political pressure to reduce their holdings. This is hard to do because there are not always ready and acceptable buyers for such big investments.

The pressure on the banks' profits and their need to build their capital bases, have been important factors which have led to a number of banks, Dresdner and Commerzbank in particular, raising several hundred million marks through sales of part of their holdings in three large corporations—Hochtief, Kaufhof and Metallgesellschaft—in the past few months.

The financial pressures on the banks have much more general implications for industry, however. With no active corporate industrial bond market, with a depressed stock market supplying only a small proportion of the corporate sector's financing requirements (in 1979 DM 6.5bn out of net external financing of DM 100bn) and with the German corporate sector's

equity base so narrow in comparison with say the U.S. or Britain, bank finance is the critical component of the corporate balance sheet.

In the second half of the 1970s this corporate dependence on bank finance worked in industry's favour. Heavy competition between banks resulted in bank offers of more favourable interest rates, sometimes for ten or more years, loans which as rates have risen sharply in the past two years represent cheap finance to the companies and losses to the banks.

It is now clear that the banks are hoping to avoid making the same mistake again. This means that they will seek to adjust their financing terms to avoid such risks in future. That may in turn lead in future to more expensive credit for the companies.

## Tasks

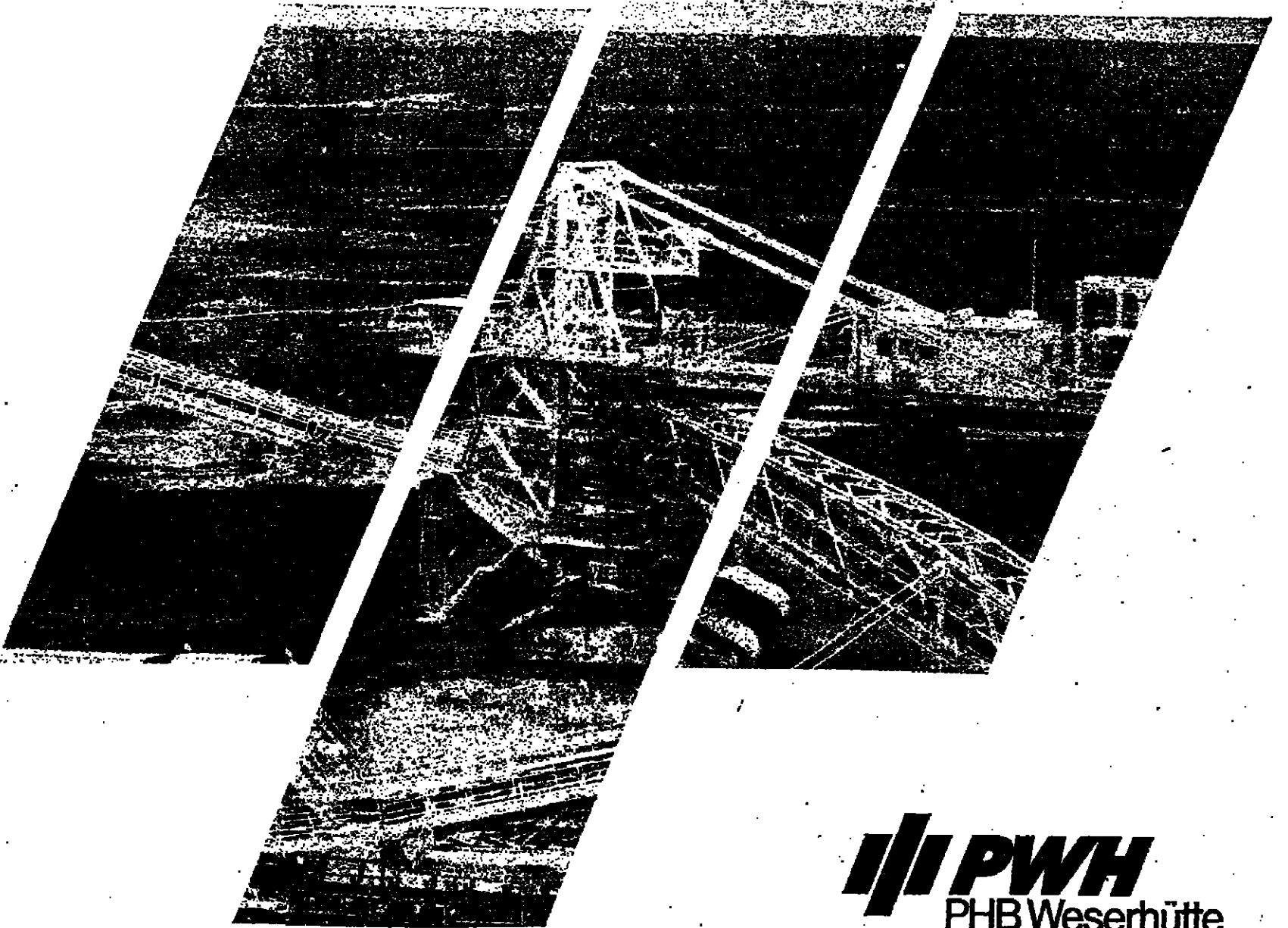
The most worrying short-term implication of the current combination of high real interest rates, more profit-conscious banks and a corporate sector heavily dependent on bank finance is for investment. In a report published in November on corporate financing, the Bundesbank, the West German Central bank, said: "A further improvement in the capital base of German industry, which is relatively weak by international standards, is indispensable in view of the immense tasks lying ahead which will require heavy investment."

To underline the point, the West German mechanical engineering industry, the single most important industrial sector in the Federal Republic, warned earlier this month that rising interest rates were weakening industry's ability to maintain or increase its capital spending. The question is will these companies outside the ranks of those large concerns with big cash reserves be willing to maintain their capital spending plans at a time of declining corporate profits resulting from the economic recession and high financing costs? Will the banks, with their concern about their profitability, begin to take a more cautious attitude to lending to companies with relatively weak capital ratios? And to what extent will the companies have to adjust their dividend policies to improve their internal financing and if so what would be the implication of this for raising new equity?

Much depends, of course, on the economic outlook. If interest rates begin to ease in the second half of the year and the economy to pick up then the pressures will ease. But it is no surprise that evidence of growing anxiety in industry should now be surfacing.

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## WEST GERMAN INDUSTRY IV

## Imports hit market

MORE WEST GERMANS than ever before are buying foreign cars and the surge of imports—chiefly from Japan—is forcing domestic manufacturers to take drastic action to halt falling sales.

The German automobile industry—a central pillar of the economy supporting directly or indirectly every seventh job—is facing its stiffest challenge for several years. It has been forced out of its complacency, which even as late as a year ago allowed industry leaders to maintain that German products were in little danger because their superior quality and technology still gave them a decided edge over imported cars.

In fact, the manufacturers had misread the market. The result last year was that at a time when both production and new car sales overall were falling sharply, imported cars managed to push up their share to 28 per cent compared with only 24 per cent in 1979.

Japanese car makers doubled their share of the West German car market to 10.4 per cent, selling 252,000 cars compared with

148,000 a year earlier. And France, traditionally the leading importer, was forced into second place.

With the notable exception of Daimler-Benz, all the German car makers saw their shares of the home market fall and hopes that production would be maintained by continuing high demand in export markets have not been fulfilled.

## CARS and TRUCKS

Overall, new car sales in West Germany fell by 7.5 per cent last year to 3,426,000 units while production fell by fully 10.3 per cent to 3,521,000.

At the same time exports weakened in the second half of the year as recession began to bite in other important foreign markets and for the year as a whole car exports declined by 6.2 per cent to 1.8m.

In the face of these difficulties the volume car makers, Opel, Ford and Volkswagen have been driven to take a series of sales initiatives to try to hold

their market shares. Ford, which suffered particularly badly last year with domestic sales dropping to 252,000 compared with 312,000 in 1979, started the offensive with a number of improvements to model specifications without corresponding price rises.

Early this year Opel, the West German subsidiary of General Motors of the U.S., took the industry by surprise by announcing a series of price cuts across much of its range, and Volkswagen has joined the fight by introducing new energy-saving improvements to nearly all its models.

The sales decline hit hardest at Opel and Ford and both manufacturers were forced to shed about 6,000 jobs last year, largely through voluntary redundancy and early retirement schemes. The number of workers in the industry on short-time working is now falling, but as many as 38,000 were still affected in February. In January the figure went as high as 78,900.

Manufacturers have been able to take some solace over recent

## MOTOR VEHICLE EXPORTS

('000)

	Cars		Commercial vehicles	
	1979	1980	1979	1980
Japan	3,102	3,947	1,461	2,019
West Germany	1,997	1,373	178	211
France	1,698	1,530	162	178
Canada	651	580	337	300
U.S.	783	650	255	180
Italy	647	525	78	79
UK	410	359	141	122
Spain	424	510	38	40

Source: West German Motor Industry Federation.

difficult months from the performance of the commercial vehicles sector, which was sustained for much of last year by the continuing high level of investment by German industry in capital goods. Production in 1980 reached a new record level of almost 57,500 vehicles, an increase of 12.7 per cent, and rising exports also played a major role with particular success being achieved with the sale of heavier trucks outside the European market.

The German commercial vehicles manufacturers are also stepping up their drive into foreign markets, however, with particular attention now being paid to the U.S. After several

months of on-off negotiations Daimler-Benz announced recently that it is to buy the Freightliner truck operations of Consolidated Freightways in the U.S. for about \$225m.

This major step will give it overnight a share of some 9 per cent in the U.S. market for trucks of 15 tonnes and above.

With exports accounting for 54 per cent of production the German motor vehicle makers are still enjoying considerable success in foreign markets, and it is an export percentage that even the Japanese are only now starting to match.

Kevin Done

## Weakening demand

THE PICTURE the electrical engineering industry presents in Germany today is a mixed one both in terms of its recent performance and its prospects for the future.

For example, Siemens a major company and an international giant with an annual turnover of about DM 32bn (\$15bn) clearly has the range of products and depth of research to compete successfully in international markets for a wide variety of equipment. Its range covers such markets as those for electricity generating equipment including nuclear power plants, and modern telecommunications and data processing plant, two sectors expected to be among the fastest growing in world markets.

However, even Siemens seems to be feeling some short-term difficulties which it must overcome if it is to fully realise its potential. The group has just reported its second consecutive year of lower earnings and third successive year of narrowing profit margins.

In comparison with Siemens the problems facing AEG-Telefunken, the other leading German electrical engineering company, are of an altogether

different order. In 1980 AEG's bankers had to rescue the company from imminent bankruptcy and now, under a new top management, it faces the massive task of transforming itself into a solid and profitable concern.

The industry's consumer goods sector has been weak domestically and, with unemployment rising along with consumer borrowing costs, there is not much optimism about an early upturn here either.

## ELECTRICAL GOODS

But it is not just the swings of the economic cycle which are presenting challenges. Japanese and other Far East competitors have already established a solid beachhead in several key sectors of the home entertainment electronics markets, with Japanese imports, for example, commanding about 10 per cent of the colour TV market overall.

Weakening demand and competitive pressures have made their mark on the performance of companies such as Grundig, which has had to undertake a rationalisation programme, including plant closures.

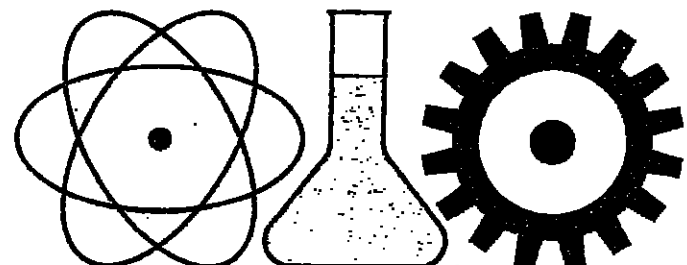
In the first half of last year imports of video-cassette recorders from Japan doubled to 172,000.

While Siemens is pre-eminent among German companies in the telecommunications markets and is a world leader, it is not alone in the data processing business. Nixdorf is a dynamic competitor in the office computer market—where Volkswagen is putting its muscle behind the development of Triumph-Adler, of which it acquired control in 1979.

Now Mannesmann, the big engineering concern, has also moved into the data processing field with the purchase of a 50 per cent stake in Kienzle.

The German computer manufacturers, led by Siemens, have pushed up their share of the domestic market from about 5 per cent at the beginning of the 1960s to more than 20 per cent today—the market leader of course is IBM with over 55 per cent. It is clear, moreover, that competition will continue to be fierce in a market which experienced a 10 per cent growth last year and is expected to repeat this performance in 1981.

Stewart Fleming



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## A fight against costs

WEST GERMANY'S chemicals industry, the biggest in Western Europe and the largest exporter and importer of chemicals in the world, is gloomy about its prospects in 1981. After the glittering success of 1979, the best year of the decade for German chemicals companies, 1980 failed by far to live up to expectations.

In place of the modest growth predicted, output fell into rapid decline after a powerful surge in the first quarter raised chemicals manufacturers into believing that the previous year's boom could perhaps be continued. The gathering recession and fierce competition in world markets has cut a broad swathe through the financial performance of the sector.

The German chemicals industry with its wide spread of interests and operations around the world is better placed than most of its rivals to live with economic downturns in its home market. In the shape of Hoechst, Bayer and BASF it includes the three largest chemicals companies in the world and some, such as Bayer, derive no less than 70 per cent of their turnover from foreign markets. But even the big three chemicals groups' performance begins to suffer when a recession in important customer industries coincides in so many major markets.

After experiencing a fall of 4 per cent in production in 1980, the chemicals industry expects this year to barely out-perform the general West German economy, which itself is hovering dangerously close to recession. Most companies have seen their profits slide dramatically in the second half of the year as production was cut back to cope with falling demand, and short-time working has been introduced at a number of companies.

Last month short time working was still affecting almost 20,000 workers in the industry and in the hardest-hit areas of the in-

dustry, such as synthetic fibres, companies have been forced to plan the closure of plants with the loss of hundreds of jobs.

According to Enka, one of the largest West German synthetic fibres companies, which itself ran up losses of about DM 180m (\$84.2m) in its main problem production areas, the losses of the West European synthetic fibres industry last year totalled about DM 2.5bn. It is calling for a cut in production capacity in Western Europe of as much as 600,000 tonnes a year to bring capacity more in line with expected demand.

In the first 11 months last year the U.S. increased its chemicals exports to West Germany by some 19.4 per cent to DM 2.28bn, while West German chemicals exports to the U.S. moved up only marginally by 3.8 per cent to DM 1.89bn.

## CHEMICALS

The West German chemicals industry did manage a nominal increase in sales of about 5 per cent to DM 108bn last year, but this was due solely to price increases, which passed on in part the higher costs of energy and raw materials. The German chemicals manufacturing price index rose by 8 per cent last year, but this fell well behind cost increases.

In addition natural gas prices to the chemicals industry — natural gas is a feedstock for key products such as nitrogen and ammonia — rose by about 50 per cent last year adding a further DM 500m costs and pushing up prices by around 15 per cent. UK chemicals companies, such as Imperial Chemical Industries, may claim that their German rivals obtain electricity for about half the UK price level, but the Germans look across the border to France for their comparisons and feel equally aggrieved that their French competitors enjoy power prices said to be 25 per cent below German levels.

Kevin Done

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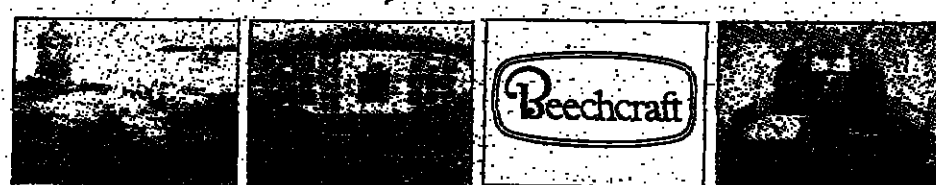
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مكزامن النجف



## WEST GERMAN INDUSTRY V

## No room for complacency

THE MECHANICAL engineering sector could long stake a fair claim to being the flagship of West Germany's industrial and export success. High technical standards, thorough workmanship and reliable delivery won admiration—and, more important, buyers—for German engineering products the world over.

A few figures illustrate the importance of this sector to the economy as a whole. It employs more than 14 per cent of the country's industrial workers, accounts for about 11 per cent of its total turnover and close to 18 per cent of its foreign sales.

German mechanical engineering companies now export well over 50 per cent of their production against less than 40 per cent at the start of the 1960s, and without that effort the country's balance of payments would be in a sorry state indeed. Last year, engineering product exports were worth DM 63.1bn (\$29.5bn) and

imports DM 22.3bn. The surplus of DM 40.8bn in this sector alone compares with one of only DM 9.1bn for all West Germany's visible trade last year. Little wonder that the West Germans rank as the world's top engineering exporters—just in front of the Americans.

But there are no grounds for complacency. While exports of engineering products rose by about 7 per cent in real terms last year, imports increased nearly twice as quickly.

Japanese imports are increasing particularly sharply, making inroads not simply because of their competitive price but also through their high technological level. Indeed, one leading West German manufacturer, irritated by continued suggestions that the Japanese were succeeding with low-price, but also low-quality products, has deliberately installed (excellent) Japanese machine tools on the shop floor to show his workforce the kind of fierce

competition they are up against.

It is a similar tale on the world market. Comparative figures for the end of 1978 show West Germany with a share of 23.5 per cent of the Western world's engineering exports, followed by the U.S. with 21.3 per cent and Japan with 11.6 per cent. But while the German share has very slightly fallen from 24 per cent in 1970, that of the Japanese has almost doubled from 6.3 per cent over the same period.

## MECHANICAL ENGINEERING

The structure of the German mechanical engineering industry is both a help and a hindrance in meeting this foreign challenge. For one thing, the sector is very largely made up of small and medium-sized concerns—about 8,000 of them employing, in all more than 1m people. Naturally there are

giants like Gutehoffnungshütte (GHH), Europe's biggest engineering group with annual sales of more than DM 15bn. But even in this case GHH's constituent companies have much managerial autonomy, so that considerable flexibility is maintained.

It is this flexibility of the medium-sized business—the ability to react quickly to market changes and to put the results of research work speedily into practice—which has buoyed the German engineering sector for many years.

But against that are weaknesses not so readily visible. Even in 1979 when the engineering industry was working at a high level of capacity (more than 85 per cent), the average profit-sales ratio was under 2 per cent.

Further, the level of borrowed funds is high by comparison with that of many American and British enterprises. True, this is a problem for much of

## WEST GERMAN MECHANICAL ENGINEERING

	Unit	1979	1980	% change (real) 1979-80
Turnover (including trade goods)	DM m	110.7	121.8	+ 5
Production	1970=100	106.6	111.5	+ 5
Exports	DM m	56.3	63.1	+ 7
Imports	DM m	19.1	22.4	+12
New Orders	1976=100	125	128	0
Domestic	1976=100	129	127	- 5
Foreign	1976=100	121	131	+ 5
Productivity (output per hour worked)	1970=100	146.8	153.6	+ 4.6
Capacity in use	%	86.8	84.9	

German industry—not engineering alone. But it is a particular burden for medium-sized concerns, which form the backbone of the engineering sector and which do not have the fairly ready access to funds which the biggest companies enjoy.

The gloomy outlook for the engineering sector this year is thus a production cut of about 4 per cent in real terms compared with the 1980 level—combined with heavy financing costs. However, that clearly does

not mean that all engineering sectors will do badly. Buoyant performances are likely, above all, from manufacturers of energy savings and energy substitution products. And looking further ahead, West German industry is expecting an annual average increase in sales of more than 3 per cent and an investment quota (as a percentage of sales) of more than 4 per cent.

Jonathan Carr

## DIVERSIFICATION IN THE GERMAN STEEL INDUSTRY (1979 FIGURES)

	Steel output (m tonnes)	Turnover (DMbn)	Steel % of turnover
Thyssen	11.6	25.4	31
Hoesch	6.5	7.0	45
Krupp	5.4	12.8	41
Kloekner	5.0	5.0	60
Salzgitter	4.3	7.2	34
Mannesmann	3.3	12.5	16
Röchling	3.3	3.0	85
Burhach	3.3	2.3	61
Korf	1.3	2.3	61

distortions will fade away and the industry will be able to adjust production to demand, innovate more rapidly and plan ahead more effectively.

The short-term goal is thus to neutralise the effects of subsidised competition—even if this means the temporary abolition of import levies and long-term to dismantle subsidies completely. Cartels, in this framework, are simply a staging post on this rocky road.

But there are still a number of hurdles to be crossed if the German steel industry is to come out of the crisis relatively intact. One is to open a proper dialogue with the large steel customers—especially the motor industry—about their future requirements.

Secondly, the unions have to

be drawn more thoughtfully into discussions on rationalisation, labour-saving technology and decisions to invest in cheap-labour countries. And, thirdly, the industry must establish a more trusting relationship with the banks.

Roger Boyes

## Re-think on innovation

GERMAN RESEARCH planners are wondering how they can encourage innovation and long-term research spending in industry at a time when profits are plunging and day-to-day survival is the most pressing priority.

Hard times are forcing Bonn to re-think completely its attitude to industrial innovation. There seem to be three main schools of thought on the subject. Dr. Andreas von Buelow, the new research and technology Minister, believes that given limited federal resources, industry should become more closely involved in the funding of large projects, such as nuclear fast breeders, if necessary through the implementation of a special research tax. At the same time, Bonn should concentrate on smaller projects and on basic research in the universities and institutes.

The second view on research spending, held by the Christian Democrat Opposition and by various business federations, is that the Government should largely withdraw from direct assistance of industrial research and focus on indirect aid. This could be achieved by a comprehensive scheme of investment incentives and tax relief available to both large and small concerns.

## RESEARCH

The third line of thought on Bonn's future research policy is that R and D support should be extended to industries even when innovation is not involved. If a company such as Hoesch, the steel concern, cannot obtain bank credits to modernise and make itself more competitive, then the Research Ministry should step in and provide cheap loans.

This last approach, subscribed to by Dr. Volker Hanff, the former Research Minister, is implicitly rejected by Dr. Von Buelow, the new Minister and explicitly by the CDU. Bonn's Research Ministry funds, it is now believed, should not be used as a way of compensating companies for bad management decisions—the loan to Hoesch for example was intended for the conversion of open-hearth furnaces, a move carried out by other German steel producers about six years previously at their own expense.

Yet there seems to be a case for not just concentrating funds on innovation but also allocating some to companies intent on adjusting to changing market conditions, a more retrospective type of investment. It is above all the effect of Japanese competition that has driven this aspect home—there is an ever-extending roll-call of German industries that were once world leaders in their fields and that are now totally weakened by Japanese and other competitors.

The German motorcycle, hi-fi, video recorder, zip fastener,

cutlery, camera and ball bearings industries are all now dominated by the Japanese.

Protectionist measures have been firmly ruled out by the Economics Ministry, so some of these troubled companies have turned to the Research Ministry for forms of modernisation subsidies that would allow them to restructure to meet the new challenge. The camera companies have been encouraged to devote 5 to 6 per cent of their turnover to R and D, with the main thrust of the research being on how to develop high-technology cameras (often in the DM 2,000 range) that are relatively immune to Japanese competition.

However, Bonn's industrial research spending is only a small proportion of the country's total research expenditure. Last year's governmental R and D spending of about DM 6bn was divided up as follows: 45 per cent went to support domestic and European scientific institutions for basic research, leaving about DM 3.2bn, of which some DM 2.3bn was allocated to German business.

This compares with German industry's total R and D expenditure last year of DM 27bn. The government allocation is thus little more than a drop in the ocean.

But of this DM 27bn, about 80 per cent is accounted for by five sectors: chemicals, aerospace, instrument manufacture and electrical-electronics industries. Within these industries the main R and D spenders are large companies. Siemens, for example, spends well over DM 2bn annually on research.

Somewhere, tucked away behind these statistics, there are a large number of smaller companies which cannot afford to modernise or innovate. Their response to a tightening market has been to start producing abroad, thus reducing labour and production costs. The German cutlery industry, for example, is now overwhelmingly based on joint ventures with Japan, South Korea, Singapore and Spain, and imported cutlery now accounts for 50 per cent of German demand.

But the result of such a structural shift is that the German-based cutlery industry, once a world leader, has shrunk to 50 companies, employing in Germany a total of only 2,000 workers.

Dr. von Buelow admits that a certain imbalance has crept into the system and that innovation is being stifled in some areas. But the answer he stresses is not to drop direct assistance but rather to use it more effectively. Large companies should take over more responsibility for long-term research that ultimately will be to their benefit, thus freeing the Research Ministry to encourage smaller companies which traditionally have been the most innovative in the German economy.

Roger Boyes

## Producers seek voluntary cartel

STEEL IS to Germany what the fishing industry is to Britain and the farmers are to France. That recent comment by Count Otto Lambsdorff, West German Economics Minister, comes close to describing the unusually important role—and vital symbolic significance—of the steel sector.

It explains too the remarkably sharp reaction of the Bonn government and the country's steel producers who claim the German market is being flooded with cheap imports. Count Lambsdorff, under pressure from the German producers, has threatened to impose compensatory levies on subsidised EEC imports—a move that would hit at the very roots of the European Community and run counter to Bonn's passionate commitment to the free market.

The fact is that in a contest of national priorities, the long-standing commitment to the steel industry, which has always been regarded as a flagship of the German economy and German nationhood, is likely to endure.

Is the flagship now under threat? Certainly it has been in

troubled waters over the past five years but it is difficult to think of a European producer that has not had to weather the same structural crisis. In the German view, the difference is that its main European rivals are so heavily subsidised—DM30bn (\$14bn) in the five or six crisis years—that however efficient they become it is impossible to compete. The talk on the market is of a merger among the Ruhr steel companies because of the pressure.

Hence the demand by Dr. Dieter Spethmann, head of Thyssen, Europe's largest private steel concern, that Bonn impose compensation levies at the German border. Dr. Spethmann, who is chairman of the German Iron and Steel Federation, calculates that on average European steel exports to Germany are subsidised to the tune of DM 100 a tonne—a level that could not possibly be bridged by German producers.

At present European imports account for about 25 per cent of German steel consumption, while non-EEC imports contribute 11 per cent. The fear is that the European share could

rise rapidly if the market deteriorates again into a price-cutting war, in which only the heavily-subsidised producers will survive and the others (though fundamentally more efficient) will be driven to the wall.

That is why German producers support the urgent establishment of a voluntary cartel—Eurofer Two—to replace the present strict compulsory production quotas imposed by the EEC Commission last year and which run out in June.

## STEEL

Many German producers are in a financially precarious state. Hoesch, for example, found it difficult to raise DM 250m from the banks last year when it announced plans to modernise its steel works—and a price war will bite hard, wiping out the price-boosting benefits of the compulsory quotas.

Necessity then has consistently driven the German steel industry to compromise its free market principles.

One by one German producers have turned to Bonn for covert forms of subsidy themselves. Hoesch managed to raise its DM 250m through cheap loans from the Research Ministry (because a move away from open hearth furnaces represented "modernisation") and the local state government grants became available to allow steel companies to meet environmental controls (for blast furnace filters for example).

These subsidies are small fry compared to the funds available to the British Steel corporation or Finisider of Italy but it is surely a sign of the German producers' path to Damascus when Dr. Spethmann says that he could no longer rule out the possibility of Thyssen seeking government assistance.

To foreigners, it seems a troubled zig-zag course that the German steel industry is pursuing. Do the producers want subsidies or do they not? Do they want some form of cartel or not—voluntary or compulsory? Yet there is an internal consistency in their philosophy. In a world where subsidies are clearly controllable, where subsidies are condemned, market



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# The purpose of indexed gilts

BY ANTHONY HARRIS

THE ISSUE of indexed Government bonds next week may or may not achieve an opportunity to cut the cost of servicing the national debt in a big way. But it has already given a splendid jolt to thinking in the City, and presents some entertaining nonsense in our correspondence columns.

Before things get quite out of hand, I would like to propose some ground rules for the debate which will no doubt be still going on this time next year about whether indexed bonds are a Good Thing or a Bad Thing.

I do not want to suggest the answer to the question. In spite of the widespread impressions to the contrary, I am not particularly enthusiastic about indexed borrowing—especially redeemable indexed borrowing. I am just against over-reliance on conventional fixed money interest borrowing. But it is not necessary to know the answers in order to suggest what are the right and what are the wrong questions.

## Burdens

For example, it is not an objection to indexed borrowing to suggest it represents some form of "spend now and pay later." All long-term borrowing is an effort to spend now and pay later—even the long-term borrowing indulged in by Mr. Gladstone. It is nonsense to suppose that indexed bonds represent dreadful burdens for our children. The point about an indexed bond is that it cannot under any circumstances represent a dreadful burden for our children, or an insignificant one for that matter.

It will be just as expensive in real terms to repay 15 years from now as it would be to repay tomorrow—and just as cheap. That is the point of indexation.

It is not very helpful, either, to consider taking up another reader who offers to bet that the cash outlay on the new indexes would be greater, from start to finish, than that on a 15% per cent conventional gilt of the same maturity. For one thing, there is a large institution for making such bets known as the stock market. For another, it would be very odd if the cash outlay on the indexed gilt were not liable to be a great deal larger than on the conventional

one. After all, the investor does not get the cash for several years, during which most of its value has been eroded by inflation.

To cut a long story short, the nature of an indexed gilt is very simple, in spite of all the obfuscation. It is just like the sort of gilt-edged investments that used to keep widows and orphans in the days of Queen Victoria when nobody had even heard about inflation for several decades.

It has a low cost in real terms. Its cost in money terms can only be forecast by those who think that they can forecast the rate of inflation for several years ahead; and people who are as clever as that are unlikely to be interested in anything as simple minded as an indexed gilt.

You might think that this description means that indexed gilts are a good thing. This does not follow. If you regard a good cost of debt service as a good thing, which suggests that you think as a taxpayer and not as an investor—you may still question whether indexed gilts are a help. After all, Government borrowing has not involved any real cost for the past ten years or so, so why pay even one or two per cent?

However, the real question is not whether it is a good thing to cheat investors or to pay an honest if modest return, but what you borrow for. This is the issue that seems to be forgotten by everyone taking part in the debate. If the Government uses the money it raises at 2 per cent real to invest in something like a power station which will earn 3 or 4 per cent in real terms, our children will not face a burden. They will enjoy a handsome profit. If, on the other hand, the Government is borrowing the money to pay unemployment benefit or to pay the interest on unindexed debt, then whatever it borrows and on whatever terms will be a dead weight.

## Investment

Since conventional borrowing mainly gets repaid in the early years in real terms, I would share the moral objections to index borrowing if it is used to finance current expenditure. But if the Chancellor has an instrument to justify some overdue real investment, then three cheers.

AFTER the last two Budgets someone, somewhere, must be building those new, small factories for the new, small firms.

Historically, I agree, it has never quite followed that laws and incentives relate much to the facts of life. This week, however, I will assume that there are still some thriving new employers for new enterprises and that behind all those new caravans there are indeed some donkeys in view. I merely wish to remind the donkeys to take some trouble about their trees.

A new group, we have to believe, will be making its presence felt: Private payers of the highest taxes will be leaving their farms and surgeries, their broking houses and law courts and will be losing next year's surtax in the building and backing of small factory blocks.

## Rockeries

So far, their bigger brothers have not set much of an example in most of the settings round our places of work. Perhaps the new supporters will carry over their private interests and at last do something for the standard of gardening and landscaping round this country's factory units. With few exceptions, I see the deadly touch of the architect's plan in the forecourts, surrounds or pieces of

lawn which stand near industrial buildings.

Industrial architects believe that rockeries and waterfalls are good value. They are familiar with massed lumps of forsythia or the miserable beds of yellow potentilla which stand by the roadsides and nearby factories. Their clients want to prosper not to garden, they know more about heavy plants than flowering ones, so they let the architects round off the job.

In the past year, I have seen new company headquarters which have fallen for white limestone rockeries in brick suburban areas and I have been amazed at the persistence of expensive geraniums and marigolds in open bed plantings, whose upkeep is an exact gardener's dream. Trees still mean cherry trees, shrubs the coarse buddleia and dull weigela. While they enjoy their carrots, perhaps the new class of donkey will add their skill as private gardeners to a few simple aims.

When they back these new small units perhaps they can remember that there is no good reason why garden trees and shrubs will not enjoy them too. Our largest nursery Hilliers found just over 150 varieties of trees and shrubs "suitable for industrial areas" when it launched its famous manual of the hardy varieties eight years ago. They range from

Pocket Handkerchief trees to hibernus, magnolias to lilacs. The surtax bill will stand something far more adventurous than a plain old pink cherry.

Somebody once planted plane trees in London's Berkeley Square and Clarges all over Washington. These were "bold dreams in their day. There is nothing bold about another round of architects' labour."

Under beech trees, for instance, Hilliers remarks that "all" are suited to industrial planting. I would endorse this

audaciously if a few factories have allowed inside their gates. Again, it is an excellent idea. Trees like the snake bark maple or the mahogany cherry called Serrula are not spilt by dust or fumes. The bark is their feature and it will usually stand a bad atmosphere. Plane trees are so tough because their peeling bark allows them to breathe through the trunk.

For the same reason there is fun to be had with the lovely varieties of birch. The birch, indeed, is a factory owner's

back to a pretty shade of red brown. Known as the Yukon birch it sells as Betula Humilis and as its home lies in Alaska, it will stand almost anything a small company can throw at it.

So, too, will the red twigged lines which city councils have begun to patronise. Eventually, they are large trees, but they are handsome from the start as are the many recent forms of the Whitebeam which are quite unsplilt by the fumes of heavy traffic.

Equally there is no hostility between the stronger sorts of deciduous magnolia and industrial life. Some of the best in the world line the great avenues in Washington—a plant which puts many of our street trees to shame. In the right site, the Tulp tree would cope very well so long as nobody picked it and broke it in its fragile first three years.

When established it races away. Among the shrubs two rules are usually broken. Far too many plants are set too closely together and no respect is paid to the shrubs' season and outline. I would prefer a few varieties to all those low carpets which are left in many plans.

There is no iron rule that factories must be hostile to shrubs which are scented. Mahonias, indeed, are one of the toughest selections and the plain winter variety called

Japanica will give off a scent of lily of the valley in any corner against an unpromising building.

It ought to take more than an industrial architect to keep out the many sweet forms of white-flowered philadelphus and try the strong viburnums, the flowering juddi and the sweet winter Buddantense. The tougher shrubberies like Sarah van Fleet will cope with a rough home. So too would many of the handsome skimmias whose evergreen leaves live up the winter.

## Avoid grey

Match these shrubs in big groups, not in ones and twos, and try to use their height by contrast to set off each other. Avoid grey-leaved plants which do not wear well in a dirty atmosphere. Some specimen magnolias, a big run of skimmias and the useful evergreen Osmarea would give a fine background for a planting which balanced evergreens and

steel. Ambitious donkeys will find these ideas too tame but I only wish to remind them that their opportunities do not stop at the factory door. Every building has room for its plants and if its new private backers bring them a new lease of life, this at least is one area of growth which is guaranteed.

## GARDENS TODAY

BY ROBIN LANE FOX

with memories of a superb small forecourt to a Lancashire motor car park which had been given over to the lovely fern-leaved beech. A few trees of this sort go a long way, far further than the expensive beds and closely packed shrubberies of a contractor's sketch plan. Sold as Fagus heterophylla it is far too seldom planted. It will break into a fresh lime green. The cut leaves will turn a burnt orange in autumn without ever looking tired. Large leaves catch the dirt round a factory unit, whereas a cut leaved tree lets most of the mess through.

Bright bark is another

friend, not as a means of disciplining a workforce, but as an object of beauty to cope with the usual round of chemical fall-out. Many of its forms will keep their fresh white colouring.

The silver birch is a general name for a far wider group in which a narrow one called Tristis fits in with any site and weathers to all those low carpets which are left in many plans.

If you want a larger tree you might like the lovely paper birches called papyrifera whose bark is a fine white and whose broad leaves turn a handsome yellow in autumn. There is a cousin of this whose bark peels

# Anaglog's Daughter looks safe

ANOTHER DOLLY sprung a 33-1 shock in last year's Queen Mother Champion Chase but it is difficult to envisage a similar turn-up this time round, with Anaglog's Daughter in the line-up.

Connections of Anaglog's Daughter will, in my opinion, be extremely misguided if they decide to saddle her in the Gold

looks perfect for the Bill Durkan mare.

Anaglog's Daughter, the 15 lengths conqueror of Killywell in the 21-mile PZ Mower Chase at Thurles on February 19, was equally impressive in Leopardstown's Foxrock Cup, though the margin was much narrower. The eight-year-old was soon in command, outpacing her 12 opponents at almost every fence. She passed the post three lengths ahead of Luska after being eased in the closing stages.

Unless misfortune befalls her, Anaglog's Daughter should have her 10 rivals in trouble some way from home. I take her to outclass fellow Irish raiders Chitullah and Light The Wad. The last named was doing his best work close to home in Fairhorse's Amberware Chase when third. He represents solid each way value.

It will be remarkable if Willie Wumkins can lift the Coral Mother Hurdle Final for a third successive year following 25-1 and 10-1 successes. But the possibility cannot be dismissed. Last time Mr. Jim Wilson's 13-year-old mount showed that he has "come right on cue."

He looks sure to make the frame, but I narrowly prefer Saspring. Trained by Mick O'Toole for his wife, Saspring has been shaping well enough to suggest that the handicapper has taken a chance in allotting him only 10 at 4 lbs. Peter Scudamore rides.

## CHELLENHAM

2.15—Eddie\*  
2.50—Anaglog's Daughter\*  
3.30—Saspring  
4.05—Wayward Lad  
4.40—Tam  
5.15—Bueche Gloried\*\*

## RACING

BY DOMINIC WIGAN

Cup. Not only is she likely to be feeling the effects of today's exertion, but the 31 miles of the feature event is almost certainly beyond her stamina.

Having said that, there is no denying her claims in this after-noon's two mile event which

10.25 Racing from Cheltenham (highlights).  
10.45 Newsnight.  
10.55 Celtic only — 1.15-1.45 pm Carcall.

## LONDON

9.30 am Schools Programmes.  
12.00 Clappa Castle. 12.10 pm Rainbow. 12.30 After Britain. 1.00 News plus FT Index. 1.20 Thames News. 1.30 News. 1.45 News. 2.00 After Noon Plus. 2.45 Fantasy Island. 3.45 Food, Wine and Friends. 4.15 Dr. Snuggles. 4.20 Roundabout. 4.45 Brendon Chase. 5.15 Mr. and Mrs. 5.45 News. 6.00 Thames News. 6.25 Help. 6.35 Crossroads. 7.00 This is Your Life. 7.30 Coronation Street. 8.00 Starburst. 9.00 Once in a Lifetime. 10.00 News. 10.30 Midweek Sports Special. 12.00 Superstar Profile. 12.25 After Cise. Sit Up and Listen with Johnny Morris.

All IBA Regions as London except at the following times:

10.25 Newsnight.  
10.55 Celtic only — 1.15-1.45 pm Carcall.

## ATV

1.20 pm ATV News. 2.45 Lettermen in Concert. 5.15 Survival. 8.00 ATV News. 8.15 News. 8.30 ATV News. 8.45 News. 9.00 ATV News. 9.15 News. 9.30 ATV News. 9.45 News. 10.00 ATV News. 10.15 News. 10.30 ATV News. 10.45 News. 11.00 ATV News. 11.15 News. 11.30 ATV News. 11.45 News. 12.00 ATV News. 12.15 News. 12.30 ATV News. 12.45 News. 1.00 ATV News. 1.15 News. 1.30 ATV News. 1.45 News. 2.00 ATV News. 2.15 News. 2.30 ATV News. 2.45 News. 3.00 ATV News. 3.15 News. 3.30 ATV News. 3.45 News. 4.00 ATV News. 4.15 News. 4.30 ATV News. 4.45 News. 5.00 ATV News. 5.15 News. 5.30 ATV News. 5.45 News. 6.00 ATV News. 6.15 News. 6.30 ATV News. 6.45 News. 7.00 ATV News. 7.15 News. 7.30 ATV News. 7.45 News. 8.00 ATV News. 8.15 News. 8.30 ATV News. 8.45 News. 9.00 ATV News. 9.15 News. 9.30 ATV News. 9.45 News. 10.00 ATV News. 10.15 News. 10.30 ATV News. 10.45 News. 11.00 ATV News. 11.15 News. 11.30 ATV News. 11.45 News. 12.00 ATV News. 12.15 News. 12.30 ATV News. 12.45 News. 1.00 ATV News. 1.15 News. 1.30 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## THE ARTS

## Television

## The laughs that linger by CHRIS DUNKLEY

What is sitcom? Sitcom is David Jason crouching in the cellar of the corner shop in *Open All Hours* with a sawn-up tin can over his head, in a sepulchral voice so that upstairs his scheming Uncle Arkwright, played with a stutter by Ronnie Barker, can sell a dozen of the slogan-daubed horrors to the credulous Mavis.

Sitcom is Patricia Hodge (who, helped only by an inspired jingle, beautiful red hair, enchanting green eyes, and a bewitching smile, turned the Canada Dry commercial into one of the shortest masterpieces on television) being told in *Holding the Fort* that because of her Army career she has missed daughter Emma's first word which had four letters and began with "F"—Fitz, the name of her stay-at-home husband's brewing partner.

Sitcom is middle-aged Ronnie Corbett dressed as a pussy cat, with his tail stuck in the door, hollering "Mummy!" in the

first episode of *Sorry!* It is Corporal Clinger of the 4077th M.A.S.H. in his new frock busting up a crap game in Korea. It is Paul Eddington as the Minister in *Yes Minister* declaring "It's the people's will. I am their leader. I must follow them."

Sitcom is short for situation comedy which I take it is not intended to imply that the jokes all arise, Feydeau-style, from the peculiar situations in which the characters find themselves, but rather that the comedy is set in some specific situation—the British Army in the Indian jungle, the novice in the seaside police force, the unmarried woman dealing with a baby and a job—from which the plot springs.

We would be better off if only the situations themselves were more comic, and more central to many of the programmes. A little more of Feydeau's hysterical dynamism might lessen reliance on the hackneyed verbal gags with

which the lazier and less inventive writers pack out their scripts. It seems incredible in 1981 that anybody should still expect to get a laugh by having a kilt-wearing Scottish policeman declare "Sometimes doing your duty is more painful than paring with money." Yet it turned up on Sunday in *Doctors' Daughters* as did the exchange:

"You're wearing a bra!"  
"Well I've got to keep up my morale somehow."

The American import *Taxi* is a prime example of a series in which the "situation" is virtually irrelevant: the repartee and indeed the very characters themselves would lose nothing if you transposed the entire show to a steam laundry or a salami factory. Now there's an idea.

More often than not the word sitcom is used solely to distinguish one particular sort of comedy, the series featuring a regular cast, from all the other sorts of comedy on television

ranging from *Little and Large* to *Punchlines*. That makes it sound a pretty clearly defined type, yet when you look more closely you find that it embraces a surprisingly wide diversity not only of content but also of styles and techniques.

In part this is a reflection of the remarkable reliance that television now places on sitcom as a simple ratings winner (there are three in the current JICTAR Top 20) and as bait to lure viewers into more serious programmes (*West End Tales* in front of *World in Action*, *Yes Minister* preceding *Horizon*). As a result the sheer bulk is becoming questionable.

Most will no doubt sink with as little trace as was left by *My Good Woman*, *All Our Saturdays* and *Alcock and Gander*, and that must mean widespread sighs because yesterday I watched *Taxi* and *Robin's Nest*, on Monday *Yes Minister* and *West End Tales*, on Sunday *Doctors' Daughters* and *Open All Hours*, on Friday *Benson*, *Holding the Fort* and *Coming Home*, on Thursday *Sorry! Three's Company*, *The Incredible Mr. Tanner* and *Hi De Hi!* (which one hopes has exhausted the BBC's ration of exclamation marks for this year's titles) and on Wednesday *M.A.S.H.* Other series which I watched in the previous couple of weeks included *Partners*, *Agony and Repetitions of Family Ties*. Furthermore BBC2 is still running *Don Camillo* which I exclude from the list not because it is heavy handed and lacking charm (which it is), but because it is adapted from books.

To have been created as an original work for television, it seems to me, central to the definition of sitcom (though radio is the true birthplace with such works as *ITMA*, *Ray's A Laugh* and *Life With The Lyons*), and that work for broadcasting, but there are two quite different ways of approaching such creation. You can start with a star comedian and shape a custom-built vehicle for him or her, a technique at which the Americans excel.

Nobody has ever surpassed Phil Silvers' performances as Sergeant Bilko, a fact proved yet again by this year's BBC repeats which, sad to say, have now finished. There was no need to make any allowance at

all for their age, even though the programmes are a quarter of a century old. Perhaps later in the year the new controller of BBC1, Alan Hart, might treat us all to some re-runs of the *Lucy* shows which have lasted nearly as impressively.

The individual series created for the Ronnies (Barker the Big, and Corbett the Cuddly) are in the Bilko tradition inasmuch as they are vehicles for comedy stars. But unlike Silvers who gorged himself at the expense of weak feed men, Barker and Corbett are both at their best working with strong feeds (preferably one another). Thus Barker, though he is the dominant character in *Open All Hours*, is more frequently the butt of jokes delivered by nephew Granville than vice versa.

Similarly in *Sorry!* Corbett is the 40-year-old wimp, still living at home, whose mother played by Barbara Loft not only dominates him—"Look at your face" (holding out a handkerchief)—"Lick!"—but has many of the best lines: "We don't listen to silly boys" and, delving in the fridge "There's this last cold potato that you've apparently got something against."

Martyn's series is written by Roy Clarke notable as the creator of *Rosie* the sensitive policeman and *Last Of The Summer Wine*, and Corbett's is written by Ian Davidson and Peter Vincent. Both series are high quality, but I shall be surprised if in five years we look back upon them as truly great sitcoms.

In this country nearly all the great ones seem to emerge from the second method of creation. In this it is not the star but the situation itself which comes first. It is worked up (often with a loving attention to detail which betrays either nostalgia or an obsession for the subject) by writers who are the key members of the production team. If the series is a great success then it may well carry its actors (not comedians) to stardom, but it is the writers from whom everything flows.

This was true of Galton and Simpson's *Steptoe and Son*, Perry and Croft's *Dad's Army*, and Cleese and Booth's *Fawlty Towers* even though Cleese was in a special position with Fawlty being both co-writer and established comedy star. It may become true of Antony Jay and Jonathan Lynn's *Yes Minister*.

Certainly the series has already given a great boost to the careers of Paul Eddington as the minister and Nigel Hawthorne as the bureaucrat. Moreover the situation is genuinely original in the sense that it has not, astonishingly, been used before on television, and it affords a lot of delighted laughs.

Yet it has two serious flaws: first there is no feeling of fondness for any of its characters as there is (even for Basil Fawlty, I believe) in great comedies, and second while each of the great sitcoms may depend ultimately upon a single joke, that in *Yes Minister*—the politician serving politics, the bureaucrat serving the bureau, and nobody serving the public—is unusually limited and already repetitive.

Laurence Marks' and Maurice Gran's *Holding the Fort* from London Weekend manages the unusual feat of bringing that feeling of fondness into the home of a feminist: you sense that Patricia Hodge and Peter Davison might really love each other, which makes a pleasant change from the norm in such series (*Agony*, say) where intercourse between partners rarely goes beyond cleverly bitter remarks. However, I doubt whether the domestic situation in *Holding the Fort* has much staying power.

We are left with just one new potential great: the minutely observed series built by Perry and Croft around the entertainments staff of a 1950s holiday camp: *Hi De Hi!* Perhaps it will be merely good, not great, but it has all the winning ingredients of their *Dad's Army*: the eccentricity which can come only from the life, and the unexpected yet entirely credible characters such as the child-hating Punch and Judy man, the university don who has become an entertainments manager, Gladys Pugh who jollies the campers along in a soft Welsh accent on the Tannoy and burns with passion for the don, and above all Ted Bovis, the amoral stand-up comic whose perks include a well-publicised birthday every fortnight.

At the opposite end of the spectrum from *Taxi*, this cast could not conceivably be transposed to another environment. The comedy grows directly out of their circumstances, and if the series runs long enough there is great scope for the characters to grow, just as Captain Mainwaring and his men grew. Pray for a long run.



Sheila Reid and Amanda Barrie

## King's Head Up in the 80's

by MICHAEL COVENEY

You can pick out a large treble clef in the middle of a vaguely tatty pink and silver art deco set. A rubbish-strewn London is the subject of a wan Noël Coward parody not worth enough to be titled "London Shame." Immediately, the problem of Neville Phillips' cabaret show presents itself. In style and expression it hankers unhealthily after the old, vanished days of revue. In content it strikes an uneasy mix of contemporary outspokenness and tired routines.

One number cannot decide whether to plump for Brecht/Weill imitation or Shirley Temple coo references. A Cowardesque farewell scene plummets embarrassingly into a crude punch line. The big first-act closer starts with a good idea: our revered leader, Maggie Vito, as a musical heroine, an amalgam of Rice, Lloyd-Webber and Stephen Sondheim ("The demon grocer of Downing Street"). But the sketch gives up and falls around with unfunny quotations from Annie and Oklahoma! The first requisite of old-style revue was sickness, the second consistency of material. This show has neither.

This is through no fault of the performers, an admirable quartet who demonstrate that if revue is indeed dead, there are still plenty of morticians around to touch up the corpse. Such old chestnuts as "I work for Cunard" "So do I" (think about it), elicit suitable groans. And the stage can never be boring when invaded by the likes of Amanda Barrie and Sheila Reid playing with glorious disregard for feminist convention. Well, in those crotch-hugging bathing costumes, they would have to.

The male members of the quartet—Martin Smith and Peter Blythe—are equally accomplished. The latter, in fact, sets the house on a roar with his camp box-office attendant chattering to a colleague on the Avenue while business passes him by before wondering in pained lines why the West End is on its last legs. He also has the best prose item of the evening, an hilarious account of an Australian trouper who did interesting things with budgetary. The show is ably accompanied at the piano by Robb Stewart, but the overall effect is uneven and faintly raddled.

## St. John's, Smith Square

## The Magic Mountain

by ANDREW CLEMENTS

For the second time this season the Society for the Promotion of New Music devoted one of its concerts to the public rehearsal and performance of a single large-scale orchestral work, and for the second time also the piece had a literary beginning. In November the London Sinfonietta presented Chouh's *Kingfisher*, based on Yukio Mishima's *Forbidden Colours*, and on Monday the Royal Philharmonic Orchestra conducted by Lionel Friend introduced *The Magic Mountain* for piano and orchestra by John Hopkins. The soloist was Stephen Pruslin.

Thomas Mann's novel evidently bulked very large in the initial stages of Hopkins's conception, but in his detailed and articulate introduction to the performance the composer attempted to play down the movements of the work (Hopkins resists the classification of concerto) had descriptive titles relating to different parts of the novel but now more emphasis is laid on its elaborate structure. The melodic material is derived from four pre-existing works—scraps from the first movement of Mahler's ninth symphony, Bach's E minor "Wedg" figure, Maxwell Davies's *Ave maria sicca* and *Worlds Biss*. Davies is throughout the most palpable influence on Hopkins's work: technically

in its use of melodic transformations (matrices rather than magic squares) and carefully graded tempo schemes, and colouristically in a fondness for marimba and woodblock punctuation, and in that familiar undernourished writing for upper strings that derives putatively from Mahler.

*The Magic Mountain* plays for about 25 minutes. It spreads itself across such a broad canvas sometimes rather thinly: the grand gestures come rarely, and there is much closely textured exchange between the piano and the orchestra. Whether the soloist's periodic inaudibility was the result of miscalculated scoring or the generous St. John's acoustic it was difficult to tell. The conflict between the reflective, individualistic piano and the assertive, brusque orchestra is well delineated early in the first movement but becomes less clear-cut as the work progresses: the slow movement builds up layers of gently moving melodies, while groups of solo instruments detach themselves from the orchestra to sing what the composer calls a "kind of strophic love song." The last movement attempts some kind of summing up and farewell, but the kernel of an imaginative conception has already become obscured by technical preoccupations.

## Theatre Royal, Stratford E.15

## Blood Red Roses

by ROSALIND CARNE

7.84's latest episodic saga trails the history of a hot-tempered Highland lass, Bessie McGuigan. From a 12-year-old Beryl the Peril she becomes a trade union militant and finally a third-time mum. The tale unfolds from the Korean War through several elections to the present day and the shock of a Tory victory.

It is a long play and I found actress Elizabeth MacLennan's interpretation of Bessie, with its extravagant gesticulation and facial contortions, somewhat irritating. This, together with writer-director John McGrath's customary penchant for political explication makes for a fairly uninspiring show.

But there are good moments—the faintly haunting songs for example, Brown and some neat one-liners. Bessie's sergeant father, an old Bessie with a tin leg, relates a raucous tale with a tin leg, relates a raucous tale with a tin leg, relates a raucous tale with a tin leg.

killed 23 men in one afternoon. Her husband, the trade union official Alex, admits: "Christ knows what we do if we actually win."

Whether or not political theatre can or should do more than entertain is a moot point. But there is precious little useful instruction in *Blood Red Roses* and not much else. 7.84 are at their best with plenty of sound and fury. If they intend to preach to the audience, a little more magnetism is called for.

## Welsh Arts Council appointment

The Arts Council of Great Britain is to appoint Sir Hywel Evans chairman of the Welsh Arts Council from April 1. He succeeds the Marchioness of Anglesey, who has been Welsh Arts Council chairman since 1975.

## New York City Ballet

by DAVID VAUGHAN

There seems to be no way for a budding choreographer to learn his craft except on the job, so to speak—workshops are all very well, but a ballet needs to be seen by an audience before its creator can tell whether or not it works. In its winter season just concluded the New York City Ballet presented two new ballets by Peter Martins, who is, of all the choreographers who have emerged out of the company itself, generally regarded as the one most likely to succeed Balanchine.

At all events, Balanchine seems to take a far greater interest in Martins than he usually shows towards young choreographers; Martins's first work, *Calculus Light Night*, to music by Charles Ives, was for one season actually incorporated into Balanchine's own lexicon, and one gathers that the new Dance of the Furies in *Orpheus* was arranged by Martins, though no programme credit is given to him.

Balanchine also appears to have suggested to Martins what music he should use for these two recent ballets. The first, to music of Carl Nielsen, originally given in Copenhagen last summer under the English title *Little Suite* (Tivoli), had a few performances early this season under the Danish title *Lille Suite* (there really is no end to the City Ballet's perversity in the matter of titles), and then was summarily dropped from several programmes, without explanation. This writer is consequently unable to comment on it at first hand. It will be performed during the company's forthcoming visit to Palm Beach, and again in the spring New York season.

The newest Martins ballet, *Suite from Histoire du soldat*,

had its premiere towards the end of the season. It looks like a young choreographer's home-work: make a ballet to this music (not, by the way, Stravinsky's own concert suite but a shorter selection), using this many dancers. The result shows that Martins is becoming increasingly assured in his craftsmanship, with what looks like an effortless facility in dealing with complex music, but one does not yet discern a really deep, committed response to it, only a dutiful translation into a familiar Balanchinean idiom, classicism sparked with jazzy distortions.

The fact that no one has ever come up with a definitive version of the full *L'Histoire du Soldat* seems to argue that it is not a theatrically viable piece (Diaghilev took up on it). Martins evades the issue—his ballet is without narrative framework or incident, though every so often there seem to be vestigial references to a couple of the characters; Ib Andersen has some jauntily military steps, and Darci Kistler certainly looks and dances like a young Princess. So far, Martins has not managed to make a ballet one wants to see a second time, and that won't happen until he begins to dig deeper into the music, and into himself, to find the movement.

Kistler's meteoric rise has been the really big news this season; just last year she danced Odette in *Sigurd Lak*. Act II at the annual School of American Ballet "Workshop" performance. She has already danced it in the company's version, and several other important solo parts, including such a key Balanchine role as the slow movement of the *Bizet Symphony* in C.

## Talk of the Town

## Rita Moreno

It is hard to believe that Rita Moreno has only been on the cabaret circuit for three years. She is as fulsome and free flowing as any night club veteran, her act incorporating all those traditional features—songs, a few jokes, a dance or two, some personal chat about her life and dresses, a plug for recent work, and compliments to the audience.

Given the familiar mix, it is an uneven performance. One minute she is quite stunning; the next rather tedious. She is at her best in her routine from *West Side Story*, for which she won an Oscar, and in her version of "I will survive." Little in her conversation showed sensitivity for the

British (or rather touristic) audience at the Talk of the Town (she sounded at times like Paulette Goddard's naughty sister), and other songs were eclectic to say the least. She was sparing with the dancing although two male support dancers showed flair. All in all a safe, not unpleasant, diversion which failed to maintain the heights Miss Moreno occasionally touched.

It is to be hoped that when Lord Delfont gets round to re-staging a new cabaret to pre-empt the star-turn he will strip the girls of those unsightly body stockings—it looks now as if the Ayatollah has designed the costumes.

ANTONY THORNCROFT

## COMPANY NOTICES

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NOTICE IS HEREBY GIVEN that pending the payment of a cash dividend for the fiscal year ended March 31, 1981, the closing of the 44th General Meeting of Shareholders, scheduled for June 18, 1981, and during this period it will not be possible to receive the transfer of shares withdrawn against the Japanese stock exchanges with effect from the date of the meeting.

Subject to approval of the dividend, the amount and actual date of payment of the dividend will be determined by the Board of Directors of the Company. The dividend will be paid to the holders of EDRs as shown on the register of the Company maintained in Japan. The dividend will be paid in Japanese Yen to the order of the holder of the EDR.

5 Depository Shares \$5.89 (\$7.43) (S14.86) and 100 Depository Shares \$129.80

The amounts stated between brackets represent the dividend less 15% Japanese tax. These dividends will be paid until 6th May 1981 but only on condition that the coupons be submitted. The coupons will be accompanied by an "Affidavit" (obtainable with the underwritten) evidencing that the beneficial holders of the EDRs are residents of a country which has concluded a Tax Treaty with Japan.

In the Netherlands dividends will be paid to residents in Netherlands currency at the daily rate of exchange unless otherwise instructed.

PIERSON, HENDERLING & ASSOCIATES, N.V. Amsterdam 13th March 1981

CIVIL COMPANY OF BENEFICIAL OWNERS OF 6% MICHELIN INTERNATIONAL DEVELOPMENT N.V. IN THE DENOMINATION OF USD 1,000

Head Office: 11, Boulevard des Capucines - PARIS (2ème)

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CITY OF COPENHAGEN

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HAMBROS BANK LIMITED

KINGDOM OF NORWAY

USD 300,000,000 5 1/2% 20 YEAR EXTERNAL LOAN OF 1985

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HAMBROS BANK LIMITED

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ALDENHAM SCHOOL

(HMC: Boys and Sixth Form Girls)

ASSISTED PLACES

at Sixth Form Level

Details of Assisted Places, and also Scholarships (Max value £7d fees), for September 1981 can be obtained from the Headmaster, Aldenham School, Elstree, Herts WD6 3AJ.

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OF PIONEER ELECTRONIC CORPORATION

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PIERSON, HENDERLING & ASSOCIATES, N.V. Amsterdam 13th March 1981

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Wednesday March 18 1981

## Farming policy meets reality

THE European Community's debate on this year's farm price package has started inauspiciously. The Finance Ministers, apart from those from Britain and Germany, are reluctant to insist on budgetary restraint as a useful criterion for considering the Commission's price proposals. The Agriculture Ministers are in general as vociferous in demanding much more generous price increases than those the Commission is recommending, as they are hostile to the Commission's complementary measures which would tend to penalise farmers for over-production. It is almost as if the member Governments, or most of them, had lulled themselves into imagining that the common agricultural policy is not, after all, facing a serious, possibly terminal, crisis. This is a pity, because if measures to deal with the crisis are postponed, the crisis will be all the more serious.

## Adjustment

Though the details, as in every national agricultural policy, are complex, the essential facts are simple. The crisis facing the common agricultural policy is one of structural over-production of many of the staple food products. This over-production means that Community income from the levies on net imports declines or disappears, while the expenditure required for disposal, whether through storage, destruction or dumping abroad, rises almost uncontrollably. If the farm Ministers refuse to take steps to control the growth in output, then the costs of the policy will exceed the financial resources available. And the longer they delay accepting their responsibilities, the more serious the crisis will be, threatening not merely the survival of the farm policy but also, and much more importantly, the development of the other elements in the European Community, which could play a vital role in tackling the central problems of the 1980s.

The solution to the problem does not lie exclusively in the choice between the 7 per cent price increase being proposed by the Commission and the 13 per cent demanded by the farmers. In recent years, price increases have tended to be

rather moderate and below the rate of inflation, and farm incomes have been falling; but the Finance Ministers, because of better productivity, better seeds, better cows. What is now overdue is a serious attempt to put a lid on production.

The Commission proposes to achieve this by modified quota systems, which would penalise the farming industry for over-production, by taxes or by reductions in guaranteed prices. If adopted, this would be a big step forward, but only a first step, because the quotas suggested are based on current levels of production, which are in many cases too high and much too expensive.

In the longer run, the Community may have to redesign the common agricultural policy altogether. The system we have made rich farmers richer and poor farmers poorer; it has penalised consumers and taxpayers; it has penalised poor countries; it has failed to provide free trade in farm products, because of the fluctuation of common prices; and it wastes far too much money, at a time when all governments are trying to save money. In the longer run, these defects could be remedied if a significant proportion of the least efficient farmers went out of production; if prices for the remainder were lowered to more reasonable levels; and if a firm grip were kept on the quantities produced.

## Tactical error

A redesign on this scale could hardly be contemplated as part of an annual price review, and would be more appropriate for the strategic proposals which the Commission will put forward this summer. In the meantime, however, it is essential that the farm Ministers face up to the nature of the crisis which is looming. The Commission made a serious tactical error in revealing that the funds available for this year are somewhat greater than previously envisaged. But it would be a dereliction of duty for the farm Ministers to hide behind the pretext of the French presidential election, and to act as if their only duty were to the farmers.

## Re-defining the public sector

A LOGICAL error seems to have crept into the Government's economic thinking during the week since the Budget. This solecism, described by some economists as the "lump of investment fallacy," asserts that any increase in borrowing and investment in one part of the economy must automatically lead to a fall in investment in some other part. This theory was put forward with unprecedented clarity last week in Parliament by the new Chief Secretary to the Treasury, Mr. Leon Brittan.

## Suspensions

It is possible to sympathise with Mr. Brittan's doubts about fiscal-induced reflation and with his suspicions about any panacea for the nation's economic problems which involve "massive programmes" of government action. But his central message—that higher financing for nationalised industry investment would simply mean "substituting additional investment in railways or water for investment in engineering and agriculture and would delay the recovery of the private sector"—is erroneous.

The flaw in this argument is not simply that many private companies depend on orders from the nationalised industries. That point could equally well be made in support of all forms of public spending, however unproductive. There are two stronger objections to the "lump of investment" theory. The first is macroeconomic. It does not need an extreme Keynesian to recognise that there are significant resources lying idle in the present recession. Under these circumstances additional public investment could coincide with an upturn in private investment without producing inflationary overheating. The Government's frequently expressed view that boosting demand tends to lead only to inflation and not to an increase in real output may be valid for the sort of fiscal stimulus applied in the past. But it is less plausible when applied to increases in borrowing used to finance productive investments that will directly produce the extra goods and services which make up real output.

If an investment-led recovery is the Government's aim, it is perverse to restrict plans for potentially profitable investments by industries supplying some of the goods and services for which demand is expected to grow rapidly in the future.

"FROM now on it will be the Big Five, rather than the Big Four," said Sir Michael Herries, chairman of Royal Bank of Scotland group yesterday.

Sir Michael was speaking at a joint Press conference following agreement on the terms of a near £900m merger between Royal Bank and the Standard Chartered Bank, which amounts to the biggest change in Britain's banking jigsaw since the rush of big mergers in the late 1960s.

Some of the implications of the deal have already begun to emerge. Yesterday morning, less than 24 hours after the announcement that talks were well advanced, Lloyds Bank launched a £145m bid for the Lloyds and Scottish Finance house, where up to now both Lloyds and Royal Bank have had 39 per cent stakes, with the rest held publicly.

Meanwhile, there is speculation in the City about possible counter bids, about the future of the Bank of Scotland, the only other independent Scottish bank, and about Lloyds Bank's plans for Grindlays Bank, a London-based international bank similar in some respects to Standard Chartered.

UK banking is probably the most profitable in the world. We believe the domestic scene offers tremendous opportunities," he said.

Yesterday Mr. Peter Graham, chief executive of Standard Chartered, put his finger on the key attraction of the merger: "UK banking is probably the most profitable in the world. We believe the domestic scene offers tremendous opportunities," he said.

This level of profitability has taken the big British clearers right to the top of the world banking league tables, and there has been increasing foreign interest in the UK market. This has already manifested itself in an increasing presence by U.S. banks and quasi-banks, such as Citibank, Boston Trust, Western Trust, Avco, HFC Trust, Beneficial, and the like.

At least one of the parents of one of these—Citibank of New York—would like to acquire a branch network quickly. It has frequently been suggested as a possible bidder for Royal Bank. But Sir Michael emphasised yesterday: "We think we are shaping our own destiny. You would not get an opportunity like this in a month of Sundays."

The proposed merger also comes at a time when there is increasing competition in retail banking—and growing interest

## TOP 20 WORLD BANKS

By assets (\$m)	By shareholders' funds (\$m)	By net income (\$m)
1 BankAmerica 103,919	Barclays 4,099	Barclays 817
2 Citicorp 102,742	Citicorp 3,598	NatWest 732
3 ENP 96,982	NatWest 3,506	BankAmerica 600
4 Deutsche 91,590	BankAmerica 3,462	Citicorp 594
5 Credit Lyonnais 91,199	Banco do Brasil 3,258	Midland 428
6 Societe Generale 85,020	Paribas 3,087	Lloyds 408
7 Dresdner 70,277	Deutsche 2,930	Banco do Brasil 361
8 Barclays 67,494	Midland 2,746	THE NEW GROUP 323
9 Dai-ichi Kangyo 66,223	Deutsche 2,746	Chase 301
10 NatWest 64,412	UBS 2,545	J.P. Morgan 288
11 Chase 61,975	Swiss Bank Corp. 2,460	Paribas 285
12 Fuji 58,516	Credit Suisse 2,433	Deutsche 247
13 Commerzbank 58,110	THE NEW GROUP 2,335	Rabobank 244
14 Mitsubishi 54,098	Chase 2,173	Royal Bank 231
15 Sumitomo 53,217	Dresdner 1,873	HSBC and Shanghai 229
16 Sanwa 53,119	J.P. Morgan 1,959	Western Bankcorp 215
17 Westdeutsche 52,868	Dai-ichi Kangyo 1,889	Man Han 211
18 Banco do Brasil 49,072	Rabobank 1,860	Bank of Montreal 195
19 Paribas 48,318	Sumitomo 1,751	Continental Ill. 194
20 Bayern Verein 48,069	Fuji 1,746	UBS 182

The list excludes Credit Agricole, the French grouping of rural banks, which would rank first in terms of both assets and shareholders' funds. The bank does not publish net income figures. All figures are for end 1979 except Japanese banks (end March 1980) and Canadian banks (end October 1979). The New Group's assets are not large enough to figure in the Top 20. At \$40,586m the group would rank 32nd in the world.

Source: IBCA Banking Analysis.

market. This has already manifested itself in an increasing presence by U.S. banks and quasi-banks, such as Citibank, Boston Trust, Western Trust, Avco, HFC Trust, Beneficial, and the like.

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The proposed merger also comes at a time when there is increasing competition in retail banking—and growing interest

in the 40-plus per cent of English adults who do not have a bank current account. On the one hand the Trustee Savings Banks are poised to become a significant force in the market, particularly after their acquisition of the United Dominions Trust finance house.

On the other, the country's 240-odd building societies are beginning to realise that they, too, are really in the business of retail banking. One or two are already experimenting with cash dispensers, while another is said to be considering issuing a credit card. All this means that the British retail banking market is likely to see more competition in the 1980s than it has ever known before.

For those foreign banks

interested in getting a ready-made stake in the highly lucrative UK retail market, the Standard Chartered/Royal Bank deal is of singular significance. Royal Bank represents the last opportunity to buy a branch network in England through Williams and Glyn's.

While the retail side of Royal Bank is clearly of great importance, Standard Chartered is also interested in it as a fully fledged bank with many substantial corporate customers. Lending to some of these may not seem particularly profitable at the moment, but, as Mr. Peter Graham said yesterday: "The margins on domestic banking have been more or less stable over the past ten years."

Until now, the biggest struc-

tural changes in British banking were the mergers which took place at the end of the 1960s. Twelve years ago there were 11 banks represented on the Committee of London Clearing Banks. The mergers reduced eight of those banks to three as follows:

● Barclays acquired Martins Bank in November, 1968.

● National Westminster was formed the same year as a result of a merger between Westminster Bank and National Provincial Bank (the latter had previously taken District Bank in 1962).

● Williams & Glyn's Bank was formed in 1969 and took over the business of Glyn, Mills and Co., Williams, Deacon's Bank, and the National Bank.

The first two had been subsidiaries of the Royal Bank of Scotland.

The Royal Bank of Scotland group that we know today was itself the outcome of a merger in 1968 between the National Commercial Bank of Scotland and the Royal Bank of Scotland.

These various deals left the UK with four major banking groups: Barclays, National Westminster, Midland, and Lloyds—all based in London. The fifth London clearing bank, so-called because of its membership of the clearing house, was Williams and Glyn's.

But the picture is only completed by taking in the Scottish banks, where mergers over the number of separate units from six to three banks. These are the Royal Bank of Scotland, Bank of Scotland, and Clydesdale Bank. Each of these banks, in turn, has significant shareholdings with a London clearing bank.

The most important is the Royal Bank of Scotland's complete ownership of Williams and Glyn's Bank.

● Lloyds Bank, in turn, has a 16 per cent stake in Royal Bank of Scotland, dating from the time when it owned the National Bank of Scotland. If the bid goes through it will now exchange this for Standard Chartered shares and cash.

● Barclays Bank owns 35 per cent of Bank of Scotland, the second largest of the Scottish banks.

● Finally, Midland Bank owns Clydesdale Bank.

The Lloyds Bank bid for Lloyds and Scottish, the finance house, thus became more or less inevitable once Standard Chartered and Royal Bank revealed their intention to merge.

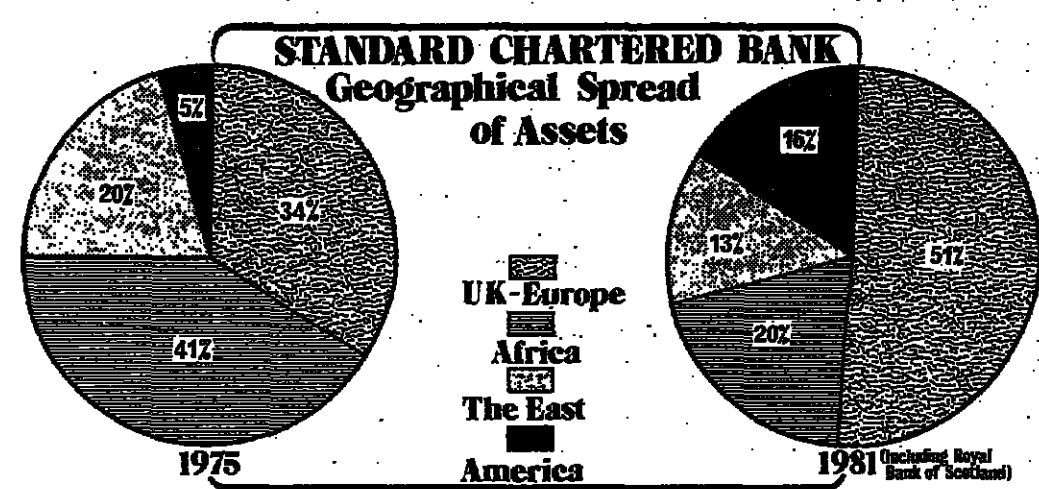
Whether the rationalisation will end there is not yet clear. It is already apparent, however, that Lloyds Bank is interested in buying out Citibank's 49 per cent stake in Grindlays Bank, the operating company, which, in turn, is 51 per cent owned by Grindlays Holdings, where Lloyds already holds 41 per cent of the quoted equity.

The future of the Bank of Scotland is also being debated. Will Barclays seek to buy it out entirely, or will another enter the field? Analysts are still guessing.

That then is the shape of British commercial banking. The only practical alternative for the Lloyds Bank is to merge with Royal Bank, which would start a branch network from scratch. But this is probably not a practical way to carve out a significant share of the personal banking market before it is fully absorbed by the Big Four, or five, over the coming decade.

The most intriguing question now is whether any foreign bank will try for the big time before it is too late.

## How Standard Chartered's empire has changed



they controlled the largest commercial bank in Zimbabwe, a branch in Shanghai, and others in most of the places that used to be coloured red on school maps. It seemed to lack cohesion, and for some time it was widely assumed that it would be swallowed up by a bigger bank in search of an international spread.

Midland was the favoured candidate. It built up a

shareholding of 16 per cent, and rather cheekily treated Standard Chartered as an associate until eventually it decided to sell its international ambitions elsewhere.

But under Lord Barber, the former Chancellor of the Exchequer, who became chairman in 1974, Standard Chartered has built an empire too big for any UK bank to attempt to take over. The first major step was

the acquisition in 1979 of Union Bancorp of California, which in terms of deposits ranked fifth among U.S. banks. If the latest bid succeeds, the combined group's balance sheet will total some \$19bn, double the level two years ago.

Can Standard's management handle this expansion? Its acquisition record, after all, is not that bright. It bought the Hodge Group for

a fancy price a matter of weeks before the secondary banking crisis in 1972, and took years to get something like an acceptable return on its investment. Its U.S. bid was made at an early stage in the wave of foreign takeovers, and so was not too extravagantly priced, but its performance last year was disappointing in a tough climate for U.S. banks.

Mr. Peter Graham, the group managing director, said yesterday that the bank was run with a large measure of decentralisation. The group was responsible for such matters as capital allocation and setting overall risk limits, but local managers were given considerable discretion. "In the larger group, we will be looking to the Royal Bank for a lot of management," he added.

But there was a clear case for better market identification around the world, Mr. Graham said. If the bid goes through, the bank will be trading under half-a-dozen well known names around the world, and the objective is to find a name that will be recognisable in some form everywhere.

Standard Chartered wants the Royal Bank because, in the words of Lord Barber, "very few major international banks do not have a substantial domestic base." The lack of such a base hitherto had handicapped the bank in areas like export and project finance, and also in corporate lending. The two groups made just about a perfect fit, Lord Barber claimed.

But the sharp fall in Standard Chartered's share price yesterday suggests the City may take a different view. The bank has already made two substantial share issues to fund its expansion, and yesterday's bid stands to increase its outstanding equity by just over a half.

In addition to all this new paper, stock market analysts are uncertain about the decision to expand in the UK at a time of recession, falling interest rates, and windfall profit taxes.

Lord Barber may need a politician's rather than a banker's skills to make his case in the next few weeks.

Richard Lambert

## MEN AND MATTERS

## Filling the Jelle mould

After fifteen years as president of that most gnomish of financial institutions, the Basle-based Bank for International Settlements, 62-year-old Jelle Zijlstra, this year relinquishes the job upon his retirement as governor of the Dutch central bank.

His successor at BIS will be chosen from the tight circle of European central bank governors who form the main bloc on the BIS board. Since half the possible contenders including Britain's Gordon Richardson, are too old, the short list can be no longer than Karl Otto Poehl (West Germany), Carlo Ciampi (Italy), Renaud de la Geniere (France), and Lars Wohlin (Sweden)—and Zijlstra's successor in Amsterdam former Dutch Finance Minister Willem Duisenberg. (The previous BIS chief was a Dutchman too).

During what must be nearly 150 of those lavish informal dinners at the central bankers' ten-times-yearly BIS meetings, one-time Dutch Prime Minister Zijlstra has helped patch up everything from rows over the gold price and wrangles over the sterling balance, to loans for Turkey and Portugal.

His prize performance came at last year's 50th anniversary meeting of the BIS when he laid on a gala concert by the Amsterdam Concertgebouw, specially flown in to celebrate the occasion.

Zijlstra courts the limelight only at his yearly sotto voce Press conference held near the bar of Basle's Hotel Euler after the BIS annual meeting—the only time the bank officially imparts information. With the air of a quizzical schoolmaster instructing a slow-learning class, Zijlstra administers careful corrections to impatient seekers of the truth about Eurodollars, intervention swaps and currency stabilisation schemes.

The BIS was not always so cagey. Its first president, the American Gates McGarrah, actually went to the lengths of making a radio broadcast in 1931 to plead for greater understanding on war reparations. The bank's reputation for discretion has however grown with its balance sheet—now over \$50bn.

## Lively company

The Department of Trade report on the United Industrial Company Limited is a flavourous document which, while not perhaps up to the standard of Heyman and Stimmings on Lönrho, is every bit as captivating as Miles and Bowie on Dealing in Hedges.

UIC went into Receivership in 1976. For the last two years of its life, chairman Dennis Hillman-Eady effectively managed the Leeds-based toiletry wholesaling business by telephone from Monaco, say the inspectors. The story is a rewardingly long and complicated with the traditional company Rolls-Royces and Jaguars purring across its affidavit-strewn pages. But for no more than a glimpse into the troubled world of UIC, the following passage will serve. Alan Ashley, the then deputy chairman of UIC, recalls the day on which he learned that Deryck Winbolt-Lewis—the first time that he had ever met the man. He meant absolutely nothing to me—planned to join the UIC Board.

"Well, I said 'In the first place, it isn't within Hillman-Eady's power to say you are going to come on to the Board; it's for the Board to say, and in any event, even if you came on you would have to stand up at the next AGM to see what happened. I certainly have no authority and no way of discussing an agreement with you.' I said, 'You must realise that.' He said, 'Well, Hillman-Eady says he can do whatever he

likes, and if he said I'm on the Board, I shall go on the Board, and I'm going to go on the Board.' So it was rather a difficult luncheon, as I'm sure you will appreciate. I said, 'What are the sort of bases you are going on the Board? I mean, what has allegedly been talked about? What is this?' He said, 'Well, I'm going to get five thousand a year, plus a car, plus a pension scheme, plus expenses for my wife, who is my secretary, and one thing and another.' That was about it, I think. I said, 'Well, I'm sorry. So I left it there in the end.'"

## Legal fiction

Who but a lawyer could conceive the idea of using a copy of the 1977 Finance Act as an aid to seduction?

A novel use of a statute, indeed—novel being the operative word, for the play appears in a witty murder mystery written by Sarah Caudwell, a pseudonym barely concealing the identity of the deputy legal adviser to the trust division of Lloyds Bank.

"Thus Was Adonis Murdered" has a lady barrister from Lincoln's Inn luring a personable young tax inspector (the Adonis of the title) to her hotel room on the pretext of settling a legal argument by reference to her copy of the Act.

Miss Caudwell, formerly in chambers in Lincoln's Inn, was able to call upon the services of several of her erstwhile colleagues, some of whom read the proofs of the novel for her, while others can be discerned, thinly disguised, among its characters. Identifying the originals is likely to become a popular pastime in the Inn.

As a writer Miss Caudwell has an interesting literary vocation: her father is the iconoclastic journalist and novelist Claud Cockburn; her mother was Jean Ross, upon whom Christopher Isherwood based the

character of Sally Bowles in "Goodbye to Berlin."

## Clean bill

The late and generally unlamented President Herbert Hoover may at last be rehabilitated in the Republican era that has dawned on Washington. Senator Mark Hatfield, a Republican, has proposed a Bill that would name the Commerce Department building after him.

This hardly puts Hoover in the same league as Lincoln or Jefferson, men with personalised monuments. But it would be a big step up for a man who because of his indelible associations with the great depression has many a stone to his credit in the U.S. capital. The only architecture he is remembered for is "Hoovervilles"—tent cities of depression-era unemployed.

President Reagan has cause to be grateful to his Republican predecessor—if not for economic inspiration, for the Hoover Institution in California, which houses no less than eight tons of his official papers as Governor of that State. So no opposition to the Hatfield Bill is likely from the White House.

Hoover, says Hatfield, was an outstandingly good Secretary of Commerce, before he became President (1929-33), and should be honoured as such. What the Senator does not say, however, is that Hoover was further proof, if that were needed, of the Peter Principle: Presidents rise to the level of their own incompetence.

## Totting up

"How do you like your Scotch, sir."

"Oh, half-and-half—with lots of water."

Observer

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William Hall, Shipping Correspondent, says that unless decisions are taken soon, British Shipbuilders could face a new crisis

# Why warship orders are in the doldrums

WITHIN THE next few months the Government and British Shipbuilders will have to face up to the looming crisis in Britain's warship building industry, which still ranks as the biggest in Europe and second only to that of the U.S. and the Soviet Union.

Already yards are beginning to trim short of work and rumours are starting to circulate about substantial redundancies. British Shipbuilders admits that it has no idea of the level of warship orders envisaged for the next few years, and the Government itself seems near to a similar state.

Things have gone badly wrong for Britain's warship builders. Over the last couple of years the problems have been disguised as the yards worked their way through the spate of pre-election orders placed by the last Labour Government. Now that these orders are running down, the underlying problems are surfacing. They are:

- Fewer than 20 years ago, Britain supplied about half the warships sold in the world, outside the Communist bloc and the U.S. But over the last decade Britain has failed to win a single major warship order, in sharp contrast to other European shipbuilding countries.
- The cost of domestic warships is escalating at twice the rate of inflation. The last Leander class frigate cost £7m, seven years ago, while the latest Type 23 frigate costs £120m. At these prices the number of ships which can be built for a given sum of money is sharply reduced.

- There has been an extraordinary lack of liaison between the Royal Navy and British warship builders at senior level. As a result, the Navy has ordered ships which are too expensive for export markets.
- The Government is undertaking a major review of its defence requirements and this involves some hard decisions about how the Trident nuclear

submarine programme will affect the existing programme of building warships. Inevitably, fewer ships will be needed than was thought likely a couple of years ago.

The warship crisis could not have come at a worse time for British Shipbuilders. Its merchant ship order book has sunk to the lowest level since nationalisation, it has largely missed out on the boom in shore ordering and its ship-repair operations are being drastically curtailed.

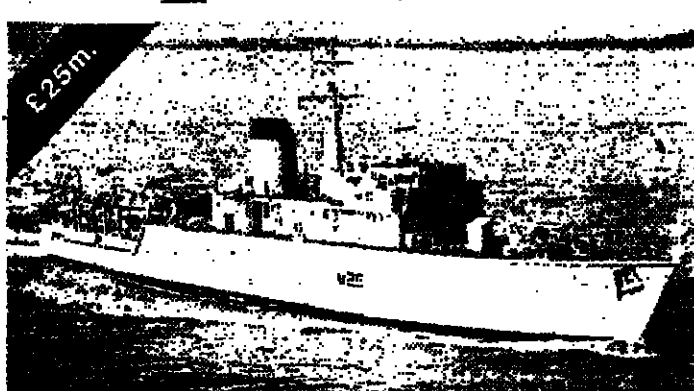
Since shipbuilding was nationalised in 1977 the growth of warship orders has been the one bright spot cushioning the decline in merchant orders, and the only profitable part of the industry. The value of the naval order book is now more than three times the value of the merchant order book.

As merchant shipyards closed, workers were transferred to naval work with the result that 22,000 out of a total workforce of around 70,000 are now engaged on building warships. This compares with fewer than 20,000 on merchant shipbuilding.

Two-thirds of those employed on naval work are in the four leading warship building yards of Vickers, Vosper Thornycroft, Yarrow and Brooke Marine. The remaining 12,000 are employed on naval work in the mixed merchant/naval yards of Swan Hunter, Cammell Laird, Scott Lithgow and a few smaller yards. Well over half of the workforce in the mixed yards is engaged on naval work.

However, the numbers employed on building warships look set to fall significantly over the next couple of years unless there is a change in Government policy. The cuts could easily overshadow the recently announced redundancies in merchant shipbuilding and ship-repairing.

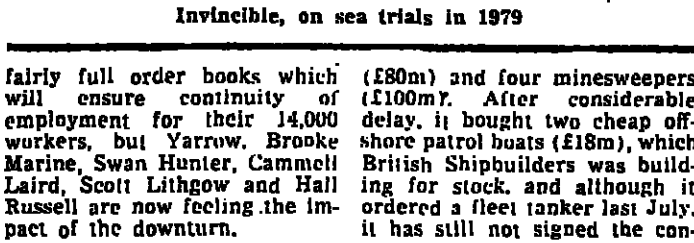
Vickers and Vosper have



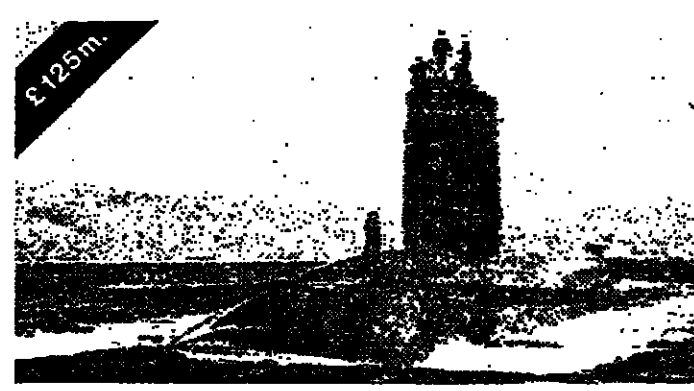
The Brecon, a minesweeper built by Vosper



The Yarrow-built Broadsword



Invincible, on sea trials in 1979



One of the Navy's four Polaris submarines

fairly full order books which will ensure continuity of employment for their 14,000 workers, but Yarrow, Brooke Marine, Swan Hunter, Cammell Laird, Scott Lithgow and Hall Russell are now feeling the impact of the downturn.

Normally, the yards could expect orders for two to three frigates or destroyers, one nuclear submarine, a couple of mine-sweepers and assorted auxiliary craft every year.

However, since the Government came to power nearly two years ago it has ordered only one nuclear submarine (£125m), one seabed operations vessel

(£80m) and four minesweepers (£100m). After considerable delay, it bought two cheap offshore patrol boats (£18m), which British Shipbuilders was building for stock, and although it ordered a fleet tanker last July, it has still not signed the contract.

The recent dearth of warship orders has undermined the assumptions behind British Shipbuilders' first corporate plan of December, 1978.

The plan entailed a reduction of one-third in merchant shipbuilding capacity over the period 1978-1980 and the loss of 10,000 jobs. However, the net

job loss was reduced to 6,000 by an increase of 4,000 jobs on naval and offshore work.

British Shipbuilders agreed to increase its naval workforce in the mixed yards to between 14,000 and 15,000, and in July, 1979, the new Conservative Government promised to "advance public sector orders wherever practicable."

But the Government's reluctance to place new warship orders is partly because of the sheer cost involved. A new aircraft carrier, like HMS Invincible, costs £220m and a nuclear submarine costs £140m. Even a

humble mine-sweeper costs £25m.

The failure to win export orders for warships is partly the result of the strong pound, long delivery times and cost. But the Royal Navy must also shoulder much of the blame.

Its policy of ordering highly sophisticated ships has seriously impeded British shipyards' efforts overseas. Most countries in the market for warships want much cheaper and simpler vessels. In addition, they often want them in a hurry and are not prepared to wait six years for delivery.

The Navy and the Govern-

ment, unlike the French, for example, have never given priority to building ships with good export potential. The Netherlands recently won an important order for Kortenaer class frigates for Greece, mainly because it could offer delivery virtually off the peg. A ship earmarked for the Dutch Navy was sold to the Greeks. That sort of co-operation would not be given by the Royal Navy.

UK shipyards have tried to sell simpler prototypes overseas, but foreign governments are not keen to buy ships which have not been proven in service with the British Navy.

At one stage the Navy showed interest in collaborating in ordering a much cheaper frigate, the Type 24, which it would employ if no foreign buyer materialised. However, the idea was dropped after a change of naval chiefs.

The Navy has gone nuclear since the 1960s, but there is still a major market overseas for traditional diesel electric submarines. Britain is one of the few countries that can build these vessels. An order for a Type 2400 conventional submarine, the successor to the Navy's Oberon class, is long overdue. Delays in placing the first order are reducing export possibilities.

Yet another area where the warship building industry has suffered from the lack of naval or Government support is in joint ventures with other European countries. The Army and Air Force have reduced their equipment costs by entering into European collaborative contracts which spread overhead costs and risks. The Navy, however, has stood aloof from European joint ventures in building warships.

The Belgian, French and Dutch navies, for example, are jointly producing a fleet of 40 mine-hunters.

Over the past 18 months ship-

yards in France, Italy, Holland and Germany have won export orders worth close to £2bn for 11 frigates, four submarines, 10 corvettes, three supply ships and several fast patrol boats. The only UK yard to have gained any orders of note is Vosper, which has won around £100m of export orders over the past couple of years.

But the biggest potential problem may be yet to come. The Government's decision to go ahead with the Trident nuclear deterrent programme could lead to fundamental problems for Britain's warship builders.

To date, the Government has said little about the project. The size and number of submarines (four or five) have still to be announced. While the provisional cost of the programme is estimated at £5bn at July 1980 prices, the end cost could be very much higher especially if bigger submarines are built.

The only thing certain is that the nuclear submarines (SSBNs) will be built at Vickers shipyard at Barrow-in-Furness, Cumbria. However, no public announcement has been made about the impact of the Trident programme on current plans to build the Trafalgar class hunter/killer nuclear submarines (SSNs) and the plans for the new conventional Type 2400 submarine (SSK).

If these plans go ahead, the Government will probably have to reactivate the submarine-building facilities at Cammell Laird (nuclear) and Scott Lithgow (conventional). Urgent decisions need to be taken if both yards are to be used for submarine building, or the skilled staff will soon be disbanded. Many are already being kept on in the hope of more work. Given its financial problems, British Shipbuilders can ill-afford these costs and urgently needs a clearer idea of its future.

## Letters to the Editor

### Taxes and benefits

From Mr. Frank Field, MP  
Sir,—Again Samuel Brittan highlights what the Government publicly says it wants from the tax system, while giving continual support to a system of taxation which bears very little resemblance to those objectives (March 11). In particular he singles out for special mention the support from this Government for a whole host of tax benefits, whether they be for mortgage interest relief, pension funds, insurance policies and the like.

Instead of taking a critical look at this tax benefit welfare state, the Government has found itself on the logical treadmill of extending the allowances to other areas. As a result of the continual uncontrolled growth of the tax benefit welfare state, over half of personal incomes are exempt from taxation. Given that governments (at least in the short run) need to raise a certain amount of money, this can only be found by increasing the rates of tax on a smaller tax base, or by an increase in borrowing.

There are three major disadvantages of the present tax benefit welfare state. It narrows the tax base and therefore results in higher marginal rates of tax. It redistributes the tax burden in an unplanned way, and not always in the direction which Parliament intended. It also profoundly distorts the capital market, for one has to be almost just plain dotty to save in ways which the Government do not subsidise by one or other of the tax benefits.

There is growing agreement

that the tax benefit welfare state should be reformed, but as yet there is no agreed policy. It would be as absurd as it would be unjust to abolish these tax benefits overnight. People's expenditure patterns have been set knowing that they are entitled to a whole range of reliefs.

One radical proposal which I have spelt out in some detail recently (in *Inequality in Britain*, Fontana) is for a cash ceiling to be applied to all the non-personal tax benefits. This would mean that had the policy been operating last year a cash ceiling of £14bn would have been placed on mortgage interest relief. Building societies would have then had the job of spreading this tax benefit over all those who borrow from them. In time inflation, and other pressures, would see the virtual abolition of these benefits.

Such a reform would prevent the tax benefit welfare state growing like toadstools. It would also significantly increase the amount of revenue coming to Government. I would favour some of this revenue being used to clear a national minimum on which people can build by their own efforts. I would also favour some of the increased revenue being used to cut the rates of tax. The balance between these two objectives is a proper matter for debate, but I hope there will shortly be a growing consensus for reform of the tax benefit welfare state along the lines I have described.

Frank Field,  
House of Commons, SW1.

### Saga of the Savoy

From Mr. J. M. Munzel  
Sir,—When I boarded my London bound flight in New York on Friday the 13th, planning on my usual spring holiday at The Savoy, little did I realise what mischief was afoot in the inner recesses of the mind of Sir Charles Forte.  
My first hint of what was up, came from my driver, who mentioned in passing that The Savoy was about to be sold.  
Now, I am one of The Savoy's smaller shareholders. I bought that stock because I liked the hotel—the way it was, the management, the thoughtful service, the friendly atmosphere and perhaps, most of all, a sense of history—a feeling that in a tiny and a plain world, there was still one last bastion of truly good living, a hotel where one could kick one's shoes off, look around, and say, "Hey—this place is pretty nice."

If I understand correctly, Sir Charles would like to change all that. He's obviously cast his eye up and down the balance sheet and decided that he is just what The Savoy needs and that, with a wave of his hand, he can turn red ink into black.  
It's that "wave of the hand," I'm worried about. I've seen what it can do. When I last stayed at the George V in Paris, there were holes in the sheets. The service was efficient, but cold. The lights in my room were dim and the food was indigestible, but anyone who can read a ledger knows that the George V turned a profit and I, for one, know how! Sir Charles already has over 200 hotels in Britain alone. He's truly a fortunate man. May he live long and prosper.

### Come here Joe Smith

From the Chairman, BSC (Industry)  
Sir,—Your feature article on March 14, about the perils of small business after the Budget, has one huge omission. Small businessmen who went bust, did not consult the right people.

Had he done so, as thousands have, he would have had his market survey and his viable financial plan, and a proper balance of equity and loan capital. This is a very special ex-

brought his new small business to one of the 12 former steel sites up and down the country, he would have lived and flourished like the green bay tree.

Please send the next Joe Smith to us.  
(Sir) Charles Villiers,  
42 Grosvenor Gardens, SW1.

### Voices at Lloyd's

From Lady Middleton  
Sir,—Correspondence in your columns following upon an extraordinary general meeting of the Association of External Members of Lloyd's requires that the record be put straight. Seventy-five members of the association attended the meeting, some 50-75 who are not members also attended. A resolution which supported the officers, including myself, in our work with respect to seeking to improve the Lloyd's Bill, was carried on a show of hands 53 for and 29 against; these figures include proxy votes held and cast by some members. I announced to the meeting that in addition I held 60 proxy votes. Accordingly, the resolution was supported 113 to 29 against; the register of membership stood at 303 as of the date of the meeting.

There was no suggestion that all the funds of the association would be expended on costs of the petition to Parliament. J. Middleton,  
Birdsall House,  
Malton, North Yorkshire.

From Mr. John Follows  
Sir,—The letter from Mr. R. K. Nesbitt and others (March 14) illustrates some confusion in the minds of the writers, for the following reasons:

1. In the general sense, Lady Middleton and her supporters are not opposed to the Lloyd's Bill. However, by due process of parliamentary procedure, they are seeking logical and reasoned amendments to the Bill.
2. Lady Middleton and the Association of External Members of Lloyd's purport only to represent the interests of the members of that association, and the suggestion to the contrary by your correspondents is erroneous.
3. The application by the Society of Lloyd's to Parliament for the enactment of a Bill is a political act. The infant association seeks to amend that Bill; thus, this is also a political act. The writers must appreciate that immediately Sir Henry Fisher's Report was published and found "overwhelmingly favourable" by the Committee of Lloyd's, all actions flowing from it towards Parliament are, of necessity, political in nature.
4. I find it difficult to accept that members of what is, by definition, the wealthiest socioeconomic group in the country, should find £50 a "high subscription." This seems to be a contradiction in terminology.
5. In a democracy, Lady Middleton is entitled to express her views, and if it be only in association with some 500 members of Lloyd's out of a total of 16,000 external Names, then it is still entirely right and proper that she should be heard.
6. Even a Humble Prayer represented by a Petition to Parliament, of necessity, costs money: those of us who are op-

ton's views will subscribe that money.

Lady Middleton and her colleagues have made it publicly clear that they only wish to improve the Bill before Parliament. No reasonable person can truly resent the amendments that the Petition seeks. It feels that Lloyd's should not attempt to place itself above the law; it seeks to prevent incestuous relationships and obvious conflicts of interest; it looks, inter alia, to ensure that the great majority of Names, who (financially) control the base of Lloyd's, should be fairly represented. Surely, no impartial person can object to these aims? However, it is now unlikely that Parliament will allow the Petition to go by unheeded. Certainly, the vast majority of the membership voted for a new Bill (myself included); but Lloyd's goes before Parliament as a suppliant on self-regulation, and the Bill must be open to democratic debate and, if need be, amendment. Parliament may feel that the establishment of Lloyd's can continue to govern itself only if it listens thoughtfully to others.

John Follows,  
Old Mead,  
Elsenhelm,  
Nr. Bishops Cleeve, Herts.

### Liberal democrat

From Mr. Christopher Mayhew  
Sir,—Your political editor, Malcolm Rutherford, in an otherwise admirable review of Mrs. Barbara Castle, MEP, (March 7), describes me as a social democrat.

When I left the Labour Party in 1974, I gave the same reasons as the gang of twelve ("The Party has become too vulnerable to the extreme left and too dependent on the unions... We need a revolt of the centre against the extremes. We must end the old Tory-Labour confrontation which sets one half of the country against the other"). But unlike my old colleagues I joined the Liberal Party and am an active member of its National Executive. Christopher Mayhew,  
39 Wool Road,  
Wimbledon, SW20.

### Demographic revolution

From the Director of Information, Company Pensions Information Centre.

Sir,—It seems awfully short-sighted of Raymond Nottage to claim (March 11) that, "The policy of trying to meet more than one generation's needs out of a single generation's resources would be extravagant at any time. Now... it is reckless to the point of folly." We cannot stop paying for the pensions of the previous generation through the state scheme because if we stop paying contributions that will be the end of their state pensions.

If, however, we decide that we do not want to rely entirely for our income in old age on what our children are both willing and able to pay, but we decide instead to set aside resources now to provide additional incomes later then that is surely a prudent course of action.

M. J. Brown.

## Today's Events

GENERAL  
UK: Confederation of British Industry monthly council meeting, London.  
City of London Corporation banquet in honour of President Shehu Shagari of Nigeria, Guildhall.  
Mr. Ian MacGregor, British Steel Corporation chairman, and Mr. Robin Leigh-Pemberton, National Westminster Bank chairman, are among speakers at Institute of Credit Management conference, Hilton Hotel, W1.  
Mr. David Howell, Energy Secretary, speaks at Institute of Directors lunch, SW1.  
Mrs. Barbara Castle, MEP, speaks on should Britain leave

the Common Market? Middleton.  
Shell UK announces financial results.  
Sir Larry Lamb, News Group Newspapers deputy chairman, speaks on Fleet Street, St. Lawrence Jewry Lecture, 1.15 pm.  
London Chamber of Commerce conference on trade and transport in the Middle East and North Africa.  
Dunlop prosecuted for health and safety offences, Barnsley.  
Prince Philip presides at Central Council of Physical Recreation annual meeting, 12, F. Pratt Engineering,

Grosvenor House, Park Lane, W. 12. Saatchi and Saatchi, Savoy Hotel, Strand, WC, 12. Union Discount of London, 39 Cornhill, EC, 12.  
COMPANY RESULTS  
Final dividends: Banro Consolidated Industries, BSR, Cement-Roadstone Holdings, Dickinson Robinson Group, Guest Keen and Nettlefolds, J. Hewitt and Son (Fenton), John I. Jacobs, Jamesons Chocolates, A. A. Jones and Shipman, Hugh Mackay, J. N. Nicholas Vintor, Thomas Tilling. Interim dividends: Bejan Group, Lawtex, Trafford Park Estates, James Walker Goldsmith and Silversmith.

# 5 trillion cu.ft. in Morecambe Bay. 1 million sq.ft. in Central Lancs.

WEST of Central Lancashire New Town lies the Morecambe Bay gas field.

With reserves of 5 trillion cubic feet, it's almost 20% of the size of all the North Sea gas fields put together.

And if your company is likely to be involved in the construction or servicing of the 12 drilling and production platforms that are planned, then we at the Central Lancashire Development Corporation are well placed to help you.

We've already provided more than

1 million square feet of advance factories, ranging in size from 3,000 to 40,000 square feet, on 3 prime industrial sites.

And we have a continuing programme of factory availability.

Your company may be grateful for the head start that a fully operational advance factory can give you, because the Morecambe Bay field is now due to come on stream in 1984, rather than 1990.

In fact, in view of the time scale involved, perhaps you ought to take the first step now.

By sending for our complete information pack, which tells you about our factories, our industrial sites, our skilled and highly adaptable workforce, and a living environment that's one of the most attractive in the North West.

Or if you prefer, telephone 0772 38211 and ask to speak to Bill McNab, our Commercial Director.

Please send me the hard facts about Central Lancashire's 3 prime industrial sites.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

FT/16/3

Post to: W. McNab, ERLCS, Commercial Director, Central Lancashire Development Corporation, Cucklen Hall, Bamber Bridge, Preston PR5 6AX. Telephone: Preston 0772 38211.

## Central Lancashire The foundation for your future



## Brooke Bond fall masks growth on grocery side

ALTHOUGH pre-tax profits of Brooke Bond fell from £24.21m to £19.33m in the six months to December 31, 1980, comparison is made difficult by the fact that the first half of last year was favourably influenced by the deferral of advertising expenditure, due to the independent television strike, and higher than normal sales of imperial packs of tea prior to metrification.

However, adjusting for these factors, the directors report that grocery trading produced higher profits offset by somewhat lower returns from meat interests.

The overseas distribution companies recorded good results, with France and South Africa showing strong improvements. Further benefits accrued from loss elimination in the Argentine, but plantation profits were adversely affected by falling crop prices and higher costs.

Sales for the half year declined from £342.78m to

### HIGHLIGHTS

Lex discusses the £28m rights issue by IMI in the light of its profits downturn from £341m to £284m pre-tax and the level of dividend cover. At Brooke Bond there is a fall in half time profits from £24.21m to £19.33m. However, this masks a solid enough performance stripping out the exceptional factors of a year ago. The company's main strength has come from tea in the UK. Finally Lex takes another look at the banks following the disclosure of the terms of Standard and Chartered's bid for Royal Bank of Scotland and news that Lloyds Bank is putting in a 200p offer for the shares in Lloyds and Scottish it does not already own.

£225.99m, with UK trading profits slipping from £14.8m to £11.93m and overseas from £11.32m to £10.55m.

Mainly due to the purchase of the group's initial investment in Mallinson-Denny, interest charges increased from £1.93m to £3.47m. The directors report that the integration of Mallinson is proceeding as planned, following the completion of the

acquisition on January 26, 1981. As was anticipated at the time of the offer, the company has continued to experience difficult trading conditions.

Reiterating their intention to pay a total dividend of not less than last year's 3.905p net, the directors have declared an unchanged interim of 1.25p, costing £3.83m (£3.23m).

See Lex

## London Scottish Finance up

THOUGH finance costs were up from £487,000 to £568,000 London Scottish Finance Corporation pushed taxable profit up to £55,900 to £406,500 for the half year to January 27, 1981. The net interim dividend is being lifted to 0.6p, against 0.525p.

Turnover for the six months reached £3.78m (£3.23m) and the profit before finance costs, rose from £837,800 to £974,500.

The attributable surplus came out at £286,500 (£236,600) after tax of £120,000 (£114,000) and the retained balance was £156,500 (£122,600). Dividends absorbed £70,854 (against £55,183).

The interim payment is being made on capital increased by the issue of 1.11m shares on conversion by holders of £250,000 subordinated convertible unsecured loan stock on the basis of 22.5p of stock for each 10p ordinary share.

The total dividend for 1979-80 was 2.025p, paid from profit of £829,010.

## Record house sales puts Barratt higher at £11.9m

PRE-TAX profits of Barratt Developments, builder and developer, rose from £11.56m to £11.98m in the half-year to December 31, 1980. Turnover advanced from £103.37m to £128.56m.

Mr. L. A. Barratt, the chairman, says a record number of houses were built and sold, through a national increase in market share, particularly in Southern England.

He says contracting activities are showing a marked improvement with satisfactory profit and a strong forward order book. Sound progress is being achieved in both property conversion and leisure property.

The group's current trading

remains strong. Unused bank facilities of almost £50m, coupled with an excellent land bank, will enable it to take advantage of the markedly improving trading climate, he adds.

As stated at the time of the scrip issue, the group is declaring an interim dividend of 3.5p, which represents a 25 per cent increase over the comparable dividend last year. The board expects that the final dividend will also show a comparable increase to last year's adjusted 7.08p. Dividends absorb £1.66m (£1.33m).

No tax was payable in the first half against £2.3m last time. Mr. Barratt says the planned

expansion of the group's property investment portfolio has continued and it is on target to achieve a rent roll of £4m by June, 1982. The current programme of industrial and commercial developments includes an increasing number in London and the South East.

The group's initial U.S. acquisition in Southern California is now commencing expansion. The second acquisition, in North Carolina — McKee Construction — is due for completion shortly. The maximum consideration for McKee is \$32m, as already announced. In the nine months to November 30, 1980, McKee's unaudited net earnings after tax were \$3.2m.

## Demand falling at Camford

DEMAND is still falling and customers' stocks are now at very low levels in relation to their output says Mr. Lionel Citroen, chairman of Camford Engineering, in his annual review.

He says these poor trading conditions are currently compelling the group to concentrate on marketing time and achieving a position which will enable it to survive the recession with confidence.

A number of steps have been taken, he says, to stabilise the group and to enable it to weather the storm. Significant reductions have been achieved in stock levels, capital investment has been severely cut and redundancies among the workforce are unavoidable.

There are some indications, however, that the substantial de-stocking in the automotive industry is slowing down, although depressed trading conditions are continuing to squeeze margins.

Problems, he adds, create opportunities and the group is taking advantage of these as they arise. "All available steps are being taken to reduce the group's borrowing requirements. In addition, banking arrangements are being restructured so as to place a substantial proportion of its borrowings on either a medium or long-term basis. Adequate unused overdraft facilities are available to the group," he says.

Pre-tax profits for the year to September 30, 1980, were down from £2.54m to £2.11m. Camford Engineering manufactures metal pressings, stampings, machine parts and assemblies.

### ACI forecast

American Communications Industries (ACI) is expected to break even for the last two months of 1980, as stated in the Financial Times yesterday, for the full year.

ACI expects to have a net income for 1980 of about \$1.63m as against the directors' profit forecast of \$2.25m, which was made in November 1980 in an offer for sale.

### AVANA CONFORMS TO CITY CODE

Avana Group has rectified the omissions in its recent letter to Robertson Foods' shareholders. It has now added the responsibility statement and the repetition of its forecast, required by the City code.

The omissions were gleefully noted by Robertson at the beginning of the week during an acrimonious exchange of quotations to Robertson shareholders, ahead of the close of Avana's three-for-four all equity offer, for the "Golly" jam and preserves manufacturer on Friday.

### SHARE STAKES

Paraga Mining and Exploration National Mutual Life Association of Australasia, together with a subsidiary, is the beneficial holder following recent purchases of 872,050 (8.07 per cent).

Marley—Mr. J. E. Aisher, vice-chairman and his wife, Mrs. E. E. Aisher have made a gift of 1,000,000 ordinary shares to their nephew, Mr. P. A. Aisher.

Danks Gower—Mr. T. J. Roe, director, acquired 70,000 ordinary shares.

### M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

27/28 Lovat Lane London EC3R 8EP				Telephone 01-621 1211			
1980-81							
High	Low	Company	Price	Change	Gross Div (p)	Yield %	P/E
75	38	Airprug	64	—	6.7	10.5	5.8
50	21	Ambridge and Rhodes	80	—	1.4	2.6	20.8
182	93	Barton Hill	128	—	9.7	8.1	7.1
98	88	Daborn Services	94	—	5.5	5.9	4.7
126	88	Frank Horsell	107	+1	6.4	6.0	3.4
110	39	Federale Parker	72	—	1.7	4.0	18.3
110	74	George Blair	74	—	3.1	4.1	4.1
110	59	Jackson Group	107	+1	8.9	8.4	9.8
124	103	James Burrough	117	—	7.3	6.8	9.8
324	244	Robert Jenkins	324	—	71.8	27.7	—
95	50	Scurmons "A"	51	—	5.3	10.4	3.7
224	215	Torday	215	—	15.1	7.0	3.7
21	10	Twinkl 15% Ord.	104	—	15.9	20.4	—
90	69	Twinkl 15% ULS	47	—	3.0	6.4	7.2
103	81	Unifac Holdings	47	—	5.7	5.8	5.5
103	81	Water Alexander	89	—	5.7	5.8	5.5
223	191	W. S. Yates	291	—	12.1	4.6	4.3

## Marginal rise for Fairclough

Pre-tax profits of Fairclough Construction Group, the civil engineering and building contractor, were marginally higher at £10.27m, compared to £10.17m for the year to December 31, 1980, on turnover up from £37.47m to £38.05m.

But the contribution to group profits of associated companies was down from £2.77m to £2.90,000.

Tax took £2.02m against £1.31m last time but the release of deferred taxation of £10.34m (nil) boosted attributable profits to £10.05m (£7.04m) after an extraordinary debit of £335,000 (nil).

The final dividend is raised to 2.85p (2.35p), making a net total of 4.5p against 4p in 1979. Earnings per 35p share increased sharply to 42.34p from

16.03p after inclusion of the deferred tax release. Before inclusion of the tax they were up at 18.79p (16.03p).

In a statement to shareholders, Mr. Oswald Davies, chairman, reports that the group has a satisfactory level of work on hand. Liquid resources are very strong and there is a significant increase in cash.

He says assets per share have risen to over 110p.

### comment

The efforts of Fairclough's wholly-owned businesses, which have pushed operating profits ahead by a quarter, have been put back by a sharp slump in the contribution from the Al Midani associate and group profits overall are barely

changed. Fairclough, however, remains relaxed about its associate income in the knowledge that the incidence of contract completions is expected to be favourable again in 1981. Elsewhere work on hand is just about holding up and the group appears to have less reason this year to complain of the delay in contract payments. Its work on debtors has succeeded to the extent that net cash balances have broadly doubled to about £12.5m. That, at the very least, underpins the dividend which yields 7 per cent and the track record suggests that profits will climb steadily again from the first stages of economic recovery. The shares are a firm hold on a p/e of 8.2 fully taxed at 95p, up 12p yesterday.

## Standard Life funds rise by £400m

THE TOTAL value of funds with Standard Life Assurance Company advanced by nearly £400m to £2.92bn in the year to November 15, 1980. Premium income rose by 16 per cent from £233m to £268m and investment income by 12 per cent from £233m to £262m. Claims and expenses amounted to £253m against £218m.

The company last year invested £130m of UK new money in fixed interest securities, £87m in equities—of which £38m was overseas—and £40m in property. At the year end, the UK portfolio was invested 40 per cent in fixed interest, 35 per cent in equities—of which around one-sixth was overseas—and 25 per cent in property.

Business showed a good increase in Canada in the aftermath of problems concerning whether to continue operations there. New Canadian business last year was extremely buoyant following the introduction of new products and the expansion of the sales staff. Most of the investment there has to be in fixed interest securities, but the company has over £200m invested in property.

Mr. George Gwilt, general manager of Standard Life, referred to the relationship between life companies and insurance brokers. He welcomed the system of registration and the encouragement given by the associations for brokers to register. Standard would refuse agencies to anyone or any firm tied to another life company, he said.

### PORTALS HOLDING

Mr. J. J. L. G. Sheffield, chairman of Portals Holdings, holds 61,500 shares in the company and was therefore entitled to take up £30,750 of 9.5 per cent 1994/2000 convertible unsecured loan stock under a recent rights issue.

As known, he has sold his rights to £11,250 stock and has taken up £19,500 stock.

## Ductile Steels suffers reverse

THE SEVERE recession and a sharp escalation of energy costs plunged Ductile Steels into the red for the half year to December 31, 1980, in spite of heavy redundancies and short-time working.

Payment of the interim dividend has been passed by the Midlands-based steel products manufacturer and engineering group until the results for the full year are known and the directors are in a position to assess future prospects. In the previous year, the interim was 2.1187p and the net total 7p.

The group incurred a pre-tax loss of £1.48m, against a profit of £2.37m in the comparable period, after interest charges of £229,000 (£317,000).

Turnover for the half year was down £14.25m to £23.12m compared with the six months to December 29, 1979.

There was tax credit of £772,000, against a charge of £855,000 last time, and the loss attributable to shareholders was £713,000 (profit £1.52m).

Mr. R. Sidaway, chairman, says

in his interim report, the group suffered acute shortage of orders because of the recession.

High energy costs coupled with the strong pound and high interest rates made exporting difficult, and at home the group had to compete with price cutting by the British Steel Corporation.

But Mr. Sidaway says the balance sheet remains strong and the group is continuing to tackle vigorously all the areas where economies can be made, "but as yet there are few signs of a general recovery in trade."

### comment

There has been ample evidence recently that it is difficult to make money in steel stockholding and retooling, as well as in engineering, and even when it was announcing an unchanged final dividend last October, Ductile was not optimistic about the outlook. A decline in loss and "suspension" of the interim dividend have therefore not come as a surprise, even though this is the first loss for Ductile in 45 years. The news would seem to have been pretty well

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre- sponding div.	Total year	Total last year
AB Electronic .....int.	0.5	June 2	3	—	7.5
Barratt Devels. ....int.	3.5	May 29	2.8*	—	9.88*
Broox Engineering .....int.	0.79	May 11	0.79*	1.08	1.08*
Brooke Bond .....int.	1.25	July 1	1.25	—	3.91
Burma Mines .....int.	0.75	May 14	0.63	0.75	0.63
Ductile Steels .....int.	Nil	July 1	2.12	4.5	4
Fairclough Construction	2.85	July 1	2.35	4.5	4
IMI .....int.	0.5	May 8	8	4.5	4.4
Ldn. Scot. Finance int.	0.6	May 15	0.53	—	2.03
Pittard .....int.	2.63	—	2.63	4	4
Stag Furniture .....int.	3.25	May 26	3.25*	5	5*
Waring and Gillew int.	1.5	May 19	1.5	—	5.5
Dividends shown Pence per share net except where otherwise stated.					
* Equivalent after 10% discount for early issue. † On capital.					
increased by rights and/or acquisition issues.					

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

SPAIN	Price	%	+ or -
March 17	290	—	—
Sanco Bilbao	332	—	—
Sanco Central	262	—	—
Sanco Exterior	275	—	—
Sanco Hispana	127	—	—
Sanco Ind. Cel.	141	—	—
Sanco Madrid	328	+1	—
Sanco Santander	179	—	—
Sanco Vizcaya	210	—	—
Sanco Zaragoza	234	—	—
Dragados	150	—	—
Espanola Zinc	76	—	—
Fecsa	89	+0.3	—
Gal. Preclados	31.5	-0.5	—
Hidroal	66	-0.3	—
Iberdrola	57.2	+0.2	—
Petroleros	81.2	-1.8	—
Petrobril	70	—	—
Soprole	67	—	—
Telefonica	61.5	-0.5	—
Union Elect.	64.5	+0.3	—

## Drayton Premier Investment Trust Limited

Total assets at 31 December, 1980: £95.7m. (1979: £79.7m.)

Net asset value per Ordinary share rose from 227½p to 292½p. An increase of 28.6 per cent.

Net revenue available for Ordinary shareholders rose from £2,714,325 to £3,235,464. An increase of 19.2 per cent.

Dividend for the year rose from 8.8p to 10.2p. An increase of 15.9 per cent.

Copies of the Report and Accounts for the Year Ended 31 December, 1980 can be obtained from:

Drayton Montagu Portfolio Management Limited  
117 Old Broad Street, London EC2N 1AL. Telephone: 01-588 1750  
Investment Division of Samuel Montagu & Co. Limited

### Chairman, John Storar, reports:

1980 proved to be a good year for investment trusts. Your Board has reinforced holdings in energy and natural resource companies and increased commitment to Japan and the Far East.

Your Board propose to continue to employ a flexible investment approach and thereby to deploy funds in those industries and markets which appear to offer the most profitable return.

### Dividends

The Directors recommend a final dividend of 2.5p per Ordinary Share, payable on 8 May 1981 to shareholders on the Register at the close of business on 9 April 1981, which will absorb £5,215,000 (1979: £5,210,000). Together with the interim dividend of 2.0p per share paid on 20 October 1980, this makes a total of 4.5p per share (1979: 4.4p per share).

### Brief Review of Activities

Compared with 1979, sales volume fell by rather more than 5 per cent but sales value increased by 3 per cent to £529 million. Most of this increase was in exports from the UK which amounted to £135 million, 19 per cent higher than in 1979. Sales by our overseas manufacturing units increased by 7 per cent in terms of sterling and home sales fell by 3 per cent. Profits before tax were 18 per cent lower at £28.2 million, after charging approximately £5 million for redundancy and reorganisation costs.

Increased UK profits were derived from titanium, refinery operations, alloy tube and from a number of smaller activities including the IMI Mint, Broderick roofing and cladding and IMI Marston's aircraft products. Overseas, special purpose valves did well in France and our Australian operations also achieved higher profits. The fluid power operations overall held up reasonably well. After a good first quarter many other activities were affected by the UK recession. In particular heat exchange, building products and copper semis. Eley ammunition and the LFO/Zip Fastener Group continued to experience particularly difficult trading conditions.

### Rights Issue

The Directors of IMI have also announced that arrangements are in hand to raise approximately £27.5 million (net of expenses) by means of a rights issue of 59,598,520 new Ordinary Shares at a price of 48p per share. Documents are being posted to shareholders on 20 March 1981.

Building Products  
Fluid Power  
Zip Fasteners

Heat Exchange  
General Engineering  
Refined and Wrought Metals

IMI Limited, P.O. Box 216, Witton, Birmingham, B6 7BA

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# A new £121m mine for Amcoal

BY KENNETH MARSTON, MINING EDITOR

**SOUTH AFRICA'S** biggest coal group, Anglo American Coal Corporation (Amcoal), is to open up a new colliery at a cost of £121m. The new mine, Goedehoop, will produce 3m tonnes of coal annually for export.

Mr. Graham Boustred, the chairman, says in the annual report that this is in addition to expenditure already planned of some £434m which will include the expansion of the New Denmark colliery and the development of the New Vaal colliery.

Taking all the group's projects into account the total value of the capital expenditure programme, which includes expenditure to be financed by customers, will be £1,060m in 1980 money terms over the coming years.

During 1982 and 1983 Amcoal will thus need to raise medium and long term finance. Discussions are to be held with major

banks in South Africa and with the parent company Anglo American Corporation for the raising of the required loan.

Last year Amcoal sold 33.7m tonnes of coal and coke, about 30 per cent of South Africa's total production of over 114m tonnes. Some idea of the group's potential can be gained by the fact that its coal reserves now amount to some 10bn run-of-mine tonnes and rights to a further 200m tonnes will be purchased this year.

South Africa's total reserves are reckoned to be in excess of 40bn tonnes and the capacity of the coal export terminal at Richards Bay is to be expanded from about 24m tonnes a year to 44m tonnes in 1984.

Mr. Boustred points out that against a background of erratic supply and pricing of oil supplies and environmental restrictions on nuclear power "all the indi-

cations are for a steady and substantial growth of coal as a primary energy source."

Amcoal's success in winning new domestic supply contracts and its participation in the export programme, "will result in its production increasing to over 60m tonnes a year and will provide a sound basis for substantial and sustained growth in the years ahead," says Mr. Boustred.

At the same time, however, it seems that the huge capital expenditure programme must dampen the growth of dividend payments. Even so, last year's 21 per cent rise in earnings to £77m was accompanied by a similar rise in the total dividend to 108 cents which was 3.1 times covered by earnings.

This cover would have fallen to 2.7 times if the new amortisation accounting policy, which

has now been adopted, had been in force last year, reducing available earnings by about £10m. It is pointed out, however, that the new policy will have no effect on future dividends but will reduce the earnings cover.

As a result of Amcoal's share offer for Natal Anthracite, Amcoal has now become a subsidiary of Anglo American and is to move its financial year-end from December 31 to March 31 to match that of Anglo American.

The current accounting period will thus cover the 15 months to March 31, 1982. Accordingly there will be three dividends for the period payable in July, 1981 and January and July, 1982. Thereafter, interim and final dividends will be paid in January and July, respectively. Amcoal were £12½ yesterday to yield a modest 5 per cent.

## Hammersley warns on pace of development

**THE CONTINUED** worldwide recession in the steel industry has led the Rio Tinto Zinc group's Hammersley Holdings, one of the biggest producers of iron ore in Australia, to warn against the immediate development of major new iron ore deposits, reports our Sydney correspondent.

The warnings came from Sir Russel Madigan, Hammersley's chairman, in the company's latest annual report. Five leading groups are currently attempting to secure Japanese contracts in order to develop major new deposits in Western Australia's Pilbara region.

Sir Russel forecast a grim

future for Hammersley, saying that weak demand, dampened by the recession, was keeping the company's output below capacity. He added that any increase in steel production or iron ore demand was unlikely to occur in Hammersley's main markets until well after 1981.

During the first quarter of the current year, Sir Russel said,

some customers would only accept 60 per cent of the minimum tonnages for which they had contracted. "Premature opening of new mines would have the effect of perpetuating this situation," he said.

Hammersley is owned as to 82.3 per cent by CRA, which is in turn a 61.1 per cent-owned subsidiary of RTZ.

## Strong improvement in Angico-Eagle profits

**CANADA'S** gold and silver-producing Angico-Eagle has had a record year with doubled earnings thanks to the strength of precious metal prices. The recent forecast of Mr. Paul Penna, the chairman, is borne out with a 1980 net income of C\$18m (£8.5m), equal to C\$130 per share, compared with C\$75m in 1979.

The company paid a maiden dividend of 10 cents (U.S.) in

May 1979 and followed this with a second payment of 15 cents in May of last year.

Last month Mr. Penna said that the group's gold output would probably stay at around an annual rate of 60,000 ounces for the next few years, but he expected that silver production from the three Ontario mines would reach at least 600,000 ounces compared with the present 400,000 ounces.

## Chairmen confident of longer term gold price

A confident view of the longer term gold price is taken in the latest annual reports of three of the South African gold mines in the Consolidated Gold Fields group, but no forecasts are ventured of earnings for the current year.

However, Mr. R. A. Plumb, chairman of the major East Rand mine says that while its 1981 gold production is expected to decline in line with the substantial tonnages of moderate grade ore made available in the past year, the effects of the recent fall in the gold price will be cushioned by slightly raising the ore pay limit.

Mr. C. T. Fenton, chairman of

the young Deelkraal, expects that the installation of a primary rock crusher will raise the mine's ore milling rate in the third quarter to 120,000 tonnes a month from the present 105,000 tonnes maximum capacity. Gold production is expected to show a "significant" increase, but working costs will also be substantially higher. Mr. Fenton is to make all future distributions in the form of dividends, which are payable in commercial rand to overseas residents. This is because of a ruling that future capital payments to non-residents may only be made in the form of lower value financial rand or held in blocked accounts.

### ROUND-UP

The Rio Tinto Zinc group's big Bougainville copper-gold mine in Papua New Guinea has awarded a mandate to Bank of America and the Commonwealth Trading Bank of Australia to lead-manage and underwrite a new 10-year syndicated revolving credit facility for US\$125m (£58m).

The facility will be used to fund Bougainville's spending programme, to supply additional working capital and as a buffer against fluctuations in cash flow caused by volatile metal prices and seasonal cash demands. Bougainville is owned as to 53.6 per cent by CRA, which is in turn a 61.1 per cent-owned subsidiary of RTZ.

Canada's Abitibi-Price, which has mining interest as well as being the biggest producer of newsprint in the world, has had what it regards as encouraging results from deep-level drilling on a wholly-owned block in the Sturgeon Lake district of Northwest Ontario, reports John Soranich from Toronto.

The company has encountered mineralisation at a depth of 2,050 feet averaging 5.07 per cent zinc, 1.28 per cent copper and 0.97 ounces of silver per ton over a true width of 40 feet. Abitibi-Price was recently taken over by Olympia and York

Investments, the Canadian property and resources group.

As expected, net profits of Australia's biggest coal producer, the U.S.-controlled Utah Development, fell by 12 per cent in 1980 to A\$22.1m (£64m). The results were hit by the tax-cut strike by mineworkers over government proposals to tax low-cost housing.

Utah operates the Blackwater, Goonyella, Peak Downs, Saraji and Norwest Park mines in Queensland. The company said that the strike cost is A\$190m in lost revenue and 4.4m tonnes in lost production. Without it, profits would have been about A\$30m higher.

The Kuwait Foreign Trading, Investment and Contracting Company and the French state-owned Bureau de Recherches Géologiques et Minières have signed an agreement jointly setting up an international mining investment company in Paris with a capital of FF 125m (£11m), according to the Kuwaiti organisation.

The small London-registered Malaysian Tin recorded a sharp downturn in net profits for the six months to September 30, 1980. Net profits were £15,432, compared with £25,029

## R. SMALLSHAW (KNITWEAR) LIMITED

Following is the circulated statement of the Chairman, Mr. R. F. A. Smallshaw for the year ended 30th September, 1980.

Profits before tax for the year ended 30th September 1980 amounted to £172,417 compared with £340,710 for the previous year, a reduction of £168,293.

As a result of the recession and consequent de-stocking by the stores turnover fell by £46,823 to £446,823 which, when combined with the market's inability to accept increased prices, was responsible for the sharply reduced profit. Mill Hill Knitwear Limited suffered from a decline in orders received from its main customers although this was partly offset by successfully securing a contract to supply a further major chain store group with fully fashioned knitwear. A certain amount of success has been achieved with the production of dresses and children's wear and there are encouraging signs of a considerable expansion of trade with the continent. The bulk of business, however, will continue to be with the larger stores and little improvement can be expected until retail sales recover.

Castle Knitwear Limited had the double misfortune of a severe fall in demand for its products and the financial failure of two substantial customers resulting in a loss for the year. G. C. Wragg, formerly Technical Director of the Company, has been appointed Managing Director and his efforts and enthusiasm have already yielded benefits in production efficiency. With the recent opening of several promising new accounts, I hope and believe Castle Knitwear Limited will show some improvement during the current year.

During this most difficult period, your directors have needed to give constant consideration to maintaining competitiveness and restricting overhead increases, and a decision was taken to make a number of employees redundant, including over thirty unproductive staff.

Since the financial year-end the Group bank loan and overdrafts have been reduced to a more reasonable level and I expect this position to be maintained. Although the Group factories are operating below full capacity with a very short order book, this has been the trading pattern for the past twelve months and will continue until business improves. Despite these difficulties I am not anticipating any further deterioration in profit during the current year.

I would like to record my thanks and appreciation to the directors, staff and employees for their loyalty and hard work throughout the year.

## 68 companies wound up

Compulsory winding-up orders against 68 companies have been made by Mr. Justice Nourse in

the High Court. They were: The Conwell Construction Company, Global Lighting, Clarke (Panels), Martin Gambrell, Folkestone Secretarial Services, Grosse Plant Maintenance, O'Sullivan Bros. Transport, O'Sullivan Bros. (Plant Hire).

Taurus Livestock Marketing, Woods Timber Contractors (Newbury), Goodtrade Supermarkets, Jackson (Fashions), Tamira.

W. G. Batten and Co., Wally Hill Pipeline Services, Bruckshaw Properties, Established Estates (Ealing), H. P. Murphy and Partners.

Jaspence, Squire-Jade, Dorienland, Sparkwise, Pinkerton Guards, Goodmayes Motors, Greenstar.

Licon Mineral Retailers, Mayland Fabrication, Russell and James (Plagues), Soni (Imp-Ex), Saffron Hair Design.

Accrington Rust Proofing, Ralphet Delphi (Marktforschung UK), Hardrich.

C. J. Norrington (Industrial Roofing), Abbey Asphalt Company, W. H. Lincoln, Arden Felt Roofing.

Owl Sportswear, The House of Plants, Barnett Christie (Insurance Brokers), Donby, Michael Barlow (Insurance Brokers), Delta American Motor Homes, Flightway, Pedro Records, Danamex, West-Tric (Grinders).

Robert Knight Shopfitting, Street Level Artists Management, Whelan Fabrications, Ginton Marketing.

Pricerite Marketing and Construction, Castle Industrial and Domestic Pipework (Walsall), Meridian Rural Crafts, Silpak Plastics.

Grehen, Douglas J. Maccaesher, Boltz Kitchen Designs, A.W.S. Vehicle Maintenance, Rythe Window Company, KUF Construction.

D.C.E. Electrical Industrial, Marigold Concessions (1977), Cropford, Unisped Spedition (UK), Stokesley Properties, and The Pexifol Kite Company.

# Bank Hapoalim B.M.

CONDENSED CONSOLIDATED BALANCE SHEET AS AT DECEMBER 31, 1980  
(Rounded to the nearest thousand US Dollars)

ASSETS	US Dollars
Cash and Due from Banks	4,389,539,000
Securities, including Government Bonds	644,978,000
Deposits and Loans to the Government	4,283,366,000
Loans and Bills Discounted	3,811,045,000
Loans from Deposits for Loan Purposes	2,588,246,000
Other Accounts	79,404,000
Bank Premises and Equipment	46,751,000
Customers' Liabilities	1,200,978,000
	<u>17,004,207,000</u>

LIABILITIES	US Dollars
Capital Reserves and Surplus	228,412,000
Capital Notes	5,686,000
	<u>234,098,000</u>
Outside Shareholders' Interests	46,477,000
Convertible Debentures and Option Warrants Issued by Subsidiaries	3,588,000
Non-Convertible Bonds and Notes	238,391,000
Deposits	8,523,673,000
Deposits for Loan Purposes	2,785,150,000
Debentures Issued by Subsidiaries	3,855,303,000
Other Accounts	118,549,000
Liabilities on Account of Customers	1,200,978,000
	<u>17,004,207,000</u>

CONDENSED CONSOLIDATED PROFIT AND LOSS STATEMENT  
FOR THE YEAR ENDED DECEMBER 31, 1980  
(Rounded to the nearest thousand US Dollars)

	US Dollars
Net Operating Income Before Taxes	235,624,000
Provision for Taxes	138,226,000
Net Operating Income After Taxes	96,398,000
Outside Shareholders' Interest in the Net Income of Subsidiary Companies	12,675,000
	<u>83,724,000</u>
Net Extraordinary Income after Taxes	986,000
Net Income	<u>84,710,000</u>

The entire report is available in all Bank Hapoalim branches.

The financial statements of the bank are stated in Shekels. This statement has been converted from Shekels into US Dollars at the official exchange rate prevailing on December 31, 1980, i.e. 7.548 = U.S. Dollar 1.00.



# Bank Hapoalim B.M.

London: West End Branch 8/12 Brook Street. Tel: 01-499 0792. City Branch 22/23 Lawrence Lane. Tel: 01-600 0382. Manchester: 7 Charlotte Street. Tel: 061-228 2406. Head Office: 50 Rothschild Boulevard, Tel Aviv, Israel. Tel: 628111.

330 Branches of the Bank Hapoalim Group in Israel. Branches, Subsidiaries, Offices and Affiliates also in New York, Los Angeles, Boston, Chicago, Philadelphia, Miami, Zürich, Luxembourg, Cayman Islands, Paris, Toronto, Montreal, Buenos Aires, São Paulo, Caracas, Montevideo and Punta del Este, Uruguay.



## Brooke Bond Liebig Interim Results: Salient Features

## Extract from the Interim statement of the group for the six months to 31st December 1980

	1980	1979
Sales outside the group	£325,988,000	£342,778,000
Group trading profit before interest	£22,778,000	£26,118,000
Group profit before taxation	£19,328,000	£24,206,000
Group profit after taxation	£11,372,000	£14,329,000

### Results

Comparisons are distorted by the fact that UK profits in the corresponding period of last year were favourably influenced by the deferral of advertising expenditure caused by the independent television strike and by higher than normal sales of imperial packs of tea prior to metrication.

Adjusting for these factors, grocery trading produced higher profits partially offset by somewhat lower returns from meat interests.

Overseas distribution companies recorded good results with strong profit improvements in France and South Africa. Further benefits accrued from loss elimination in the Argentine, but plantation profits were adversely affected by falling crop prices and higher costs.

The integration of Mallinson-Denny into the group is proceeding as planned following the completion of the acquisition on the 26th January 1981.

The board confirms the indication given at the time of the offer that, in the absence of unforeseen circumstances, it expects to recommend net dividends in respect of the current financial year to 30th June 1981 of not less than 3.905p per share (the rate payable in respect of the year ended 30th June 1980).

### Interim Dividend

The Directors have declared an interim dividend of 1.25p per share (the same rate as last year). This dividend will be paid on 1st July 1981 to shareholders on the register on 29th May 1981 in respect of the 306,465,057 ordinary shares in issue (last year 257,123,051).

The amount of the interim dividend will be £3,830,813 (last year £3,231,714).

Copies of the full statement will be sent to all shareholders. Additional copies may be obtained from the Secretary, Brooke Bond Liebig Limited, Thames House, Queen Street Place, London EC4R 1JL.

Brooke Bond Liebig is an international group encompassing food manufacture and distribution, the timber industry, agriculture and horticulture, agricultural chemicals, micro-biological products and fine chemicals, commodity trading, printing and packaging, insurance broking, distributive agencies and other activities.



# FAIRCLOUGH

Fairclough Construction Group Ltd

Group Results—Year Ended 31st December, 1980

	1980	1979
Turnover	£7000	£7000
Profit before taxation	244,047	237,472
Profit after taxation, including for 1980, release of deferred taxation	10,270	10,166
Earnings per Ordinary Share	42.34p	16.03p
Earnings per Ordinary Share prior to release of deferred taxation	18.79p	16.03p
Dividend per Ordinary Share	4.50p	4.00p

Points from the Statement of the Chairman, Mr. Oswald Davies, C.B.E., D.C.M.

- ★ Turnover and operating profits maintained.
- ★ Assets per share increased to over £110p.
- ★ Liquid resources very strong and significant increase in cash at bank.
- ★ Work on hand at satisfactory level.

Sandway House, Northwich, Cheshire. Telephone: Sandway 883885. Telex: 669708  
CIVIL ENGINEERING-BUILDING-TUNNELLING-SURFACE MINING-STRUCTURAL  
STEELWORK-MATERIALS HANDLING-MECHANICAL ENGINEERING



# The Royal Bank of Scotland

L. A. BARRETT, Jr.  
Chairman

L. A. BARRETT, Jr.  
Chairman

A.B.N. Bank	13	1/2	Guinness Mahon	12	1/2
Allied Irish Bk.	12	1/2	Hambros Bank	12	1/2
American Express Bk.	12	1/2	Hill, Roberts & Co.	11	1/2
Amro Bank	12	1/2	C. Hoare & Co.	12	1/2
Henry Ansbacher	12	1/2	Hongkong & Shanghai	13	1/2
AP Bank Ltd.	12	1/2	Keyser Ullmann	12	1/2
■ Arbuthnot Latham	12	1/2	Knowley & Co. Ltd.	14	1/2
Associates Cap. Corp.	12	1/2	Langris Trust Ltd.	12	1/2
Banco de Bilbao	12	1/2	Leopoldo de Rothschild	12	1/2
BCCI	12	1/2	Malhalil Limited	12	1/2
Bank of Cyprus	12	1/2	Edward Manson & Co.	13	1/2
Bank of N.S.W.	12	1/2	Midland Bank	12	1/2
Banque Belge Ltd.	12	1/2	■ Samuel Montagu	12	1/2
Banque du Rhone et de			■ May Grendel	12	1/2
la Tunisie S.A.	12 1/2	1/2	North Western Trust	12	1/2
Barclays Bank	12	1/2	Norwich General Trust	12	1/2
Beneficial Trust Ltd.	12	1/2	P. S. Refson & Co.	13	1/2
Bremar Holdings Ltd.	13	1/2	Rossmistr.	12	1/2
Brit. Bank of Mid. East	12	1/2	Ryl. Bk. Canada (Ldn.)	13	1/2
■ Brown Shipley	13	1/2	S. E. Schwab	13	1/2
Canada Trum't Trust	12	1/2	Standard Chartered	12 1/2	1/2
Cayzer Ltd.	12	1/2	Trade Dev. Bank	12	1/2
Credit Holdings	14	1/2	Trustee Savings Bank	12	1/2
■ Charterhouse Japhet.	12	1/2	United Bank of Kuwait	15	1/2
Choulourats	14	1/2	Whiteaway Laidlaw	12 1/2	1/2
C. E. Costes	12	1/2	Williams & Glyn's	12	1/2
Consolidated Credits.	14	1/2	Wintrust Secs. Ltd.	12	1/2
Co-operative Bank	12	1/2	Yorkshire Bank	12	1/2
Corinthian Secs.	12	1/2			
The Cyprus Popular Bk.	12	1/2			
Duncan Lawrie	12	1/2	■ Members of the Accepting Notes		
Edgcl Trust	12	1/2	Committee.		
E. T. Trust Limited	14	1/2	1 - 7 day deposit 5% - 1 month 9 1/2 %		
First Nat. Fin. Corp.	16 1/2	1/2	Short term (60-90) months		
First Nat. Secs. Ltd.	16	1/2	13.25% (no charge).		
Robert Fraser	12	1/2	1 - 7 day deposits on sums of £10,000		
			and under 5% and over £50,000 5%		
			and over £50,000 10 1/2 %		

Yesterday acquired 121,500 A  
rdinary shares in Savoy Hotel.

The Kuwait Investment Office yesterday acquired 127,500 "A" ordinary shares in Savoy Hotel.



## UK COMPANY NEWS

## Waring &amp; Gillow setback: holds interim at 1.5p

EXTREMELY difficult trading conditions and the major changes which have taken place internally have hit the profits of the Waring & Gillow group for the half year ended September 30, 1980. At the present level they are down from £12.2m to £586,000. The interim dividend, however, is held at 1.5p.

With the benefit of £2.48m net exceptional credits, earnings per share are shown to be ahead from 6.5p to 14p per share. The exceptional credits are £3.09m being the book profit on the sale of the Regent Street store, less exceptional costs; from this has been deducted £578,000 terminal losses on stock and other assets associated with factory closures.

Mr. Manny Cussins, the chairman, believes that now the loss-making clothing side "is almost behind us," the benefits to be gained from the merger with Maples will begin to be reflected in profits. "We have much to do to realise the full potential but I have great optimism for the future," he tells shareholders.

The furniture group's trading profits were affected by increased costs and static sales, and by an increase in bank interest to some £415,000.

Results from the newly acquired Maples stores have been included from May 16. This group was not trading profitably on acquisition and has not contributed to the half year. Its

overseas stores are trading at a loss and have continued to do so in the second half.

Mr. Cussins says the second half is traditionally better for furniture and there has been some improvement in performance. Trading in January and February has been relatively buoyant and some benefits are being gained from the Maples acquisition. Trading in France has continued to be depressed; action has been taken to strengthen management there and to work towards an early return to profitability.

The clothing manufacturing interests have been rationalised to the point where there is now only one small factory, which will shortly be closed. Further losses associated with this run-down have been incurred in the

second half but are of a non-recurring nature.

During the year, property sales amounting to £10.3m have been completed with the result that bank overdraft, after paying £3.4m cash for Maples, has now been reduced to some £2.5m compared with some £3m last year.

**comment**  
Predictably Waring & Gillow has been clobbered by high interest costs following the purchase of Maples. Borrowings peaked at some £19m during the half year before asset disposals brought them tumbling back down to £3m. The company has also had to carry the losses at Maples and those from "Maples overseas" are higher than might have been expected judging by the comments Maples made during the bid battle. Interest charges will be nowhere near as burdensome in the second half and the company could produce around £21m pre-tax for the year, before taking in perhaps £3m profit on asset disposals. At 125p Waring & Gillow is trading on a fully taxed p/e of 16 with a yield of 64 per cent. The shares are priced around half net asset value and with Great Universal Stores sitting on a 31.4 per cent stake there is inevitably some bid speculation. Yet the rating still looks rather hefty, even if W & G makes some recovery in 1981-82.

The clothing manufacturing interests have been rationalised to the point where there is now only one small factory, which will shortly be closed. Further losses associated with this run-down have been incurred in the

## Stag falls 56% to £1.47m but dividend level unchanged

A £1M shortfall in the second half left 1980 taxable profit at Stag Furniture Holdings 56 per cent lower. Amid extremely difficult trading conditions, particularly at the lower priced end of the market, sales dipped from £28.5m to £27.9m and profit for the year to December 25 emerged down at £1.47m, against £3.35m.

However the total dividend is being maintained. Mr. P. V. Radford, the chairman, says: "Trading conditions remain difficult but there was a welcome improvement in demand during January, when many retail stores had successful sales, and this led to a strengthening of the group's forward order book."

"No further improvement in the general level of trading is expected before the autumn," he adds.

Stag is selling its cabinet company's branch factory at Kingston-on-Thames, which makes self-assembly furniture and dining chairs, for £1m cash

—against a \$345,000 book value. These activities will now be concentrated in the Nottingham area where the company recently acquired land for development. The machinery is to be moved to other group factories or sold, if surplus to requirements.

After meeting all related closure expenses the deal is expected to produce an overall net surplus of some £400,000.

Stated earnings per 25p share for the year fell 22.8p to 12p after tax of £886,000 (£596,000). The net final dividend is held at 3.25p on capital increased by scrip, for an effectively maintained total of 5p.

Attributable profit comes out at £923,000 (£2.69m) after preference dividend costs of £159,000 (£108,000). The retained balance was down at £537,000 (£2.3m).

Mr. Radford points out that the balance sheet is strong, with £1.14m (£1.26m) cash at year end. Stocks, debtors and creditors have all been reduced

and the liquidity ratio has improved.

Net assets were marginally up at £10.72m (£10.21m) and shareholders' funds stood at £10.46m (£9.93m).

**comment**  
Stag's 56 per cent collapse in pre-tax profits reflects lower volume, particularly at the cheaper end of the range, and a squeeze on margins as higher discounts were granted to retailers to maintain sales.

Although orders picked up in January, this rise has not been sustained and after a deflationary budget no major upturn in demand can be expected before the mid-way stage. Backed by a healthy balance sheet Stag is in a better position than many rivals to ride out the recession and does not plan to alter its product mix. The shares fell 3p to 83p on the results, where they yield nearly 9 per cent and are on an 11.4 earnings multiple.

After a tax credit of £586,781 (£398,708) and an extraordinary profit of £413,787 (nil) arising from the sale of the R. and A. Kohnstamm site, the net surplus emerges at £479,148 (£1.29m). This more than covers the cost of dividends, the directors state.

Sales fell during 1980 from £28.5m to £18.33m. The pre-tax loss included depreciation of £206,513 (£271,871).

Current cost adjustments show a profit before tax of £307,000.

**comment**  
More than 40 per cent of Pittard's sales go for export, so

margins, which had already been squeezed in the first half, were compressed and some markets—such as sterling rose against the dollar towards the end of the year. At the same time, hide prices remained close to the collapsed levels of last June and Elm had to be written off stocks by the end of the year. The consequence of these stock write-downs is a CCA cost of sales "write-back" of £1.5m, which "perversely" transforms the theoretically more respectable Pittard's decision to maintain the dividend owes less to any notion that it may be covered nearly three times by CCA earnings than to the more tangible fruits of its Beckenham property disposal. Down 3p to 46p, the shares are largely sustained by their yield of 13.2 per cent.

The redundancy programme involved the loss of approximately 20 per cent of the group's staff employees, and the majority of the shop floor workforce being put on short time with the aid of the Government's compensation scheme.

Tax for the year took £9,983 (£2,686), and a release from the provision for deferred tax of £1.2m (£1,267) brought the amount attributable to £1.62m (£500,280).

This provision was released because, after the Inland Revenue's proposals on stock relief issued in November, 1980, the directors considered it was no longer necessary.

The directors have decided on a final dividend of 0.79p per 10p share making a total for the year of 1.06p (1.05p equivalent). This level of dividend absorbs £135,000 (£131,350) leaving a surplus of £1.48m (£477,980) to be taken to reserves.

Stated earnings per share emerged at 12.96p (4.87p) and 3.51p (2.38p) before adjusting for the release from deferred tax.

present indications are that there will not be sufficient recovery by the early summer to enable the group to return to a reasonable level of profit by the year end.

Mr. Crosthwaite says that the appeal of our wide product range to potential customers is being unfortunately undermined by the high value of sterling.

We cannot expect the demand for our working and on the home market to improve substantially until confidence is restored in UK industry generally.

"Despite the current bleak outlook I am confident that in the longer term our expertise in the metal working and processing machinery industry will be the major factor in a return to profitable performance."

In 1980 redundancies and short time working had been necessitated very close to the company's year end. Mr. Crosthwaite adds that the cost of these and other termination payments amounting to £58,000 had been charged before arriving at the profit disclosed.

## COMPANY NEWS IN BRIEF

**DRAYTON PREMIER INVESTMENT TRUST**—Results for 1980, already known, shareholders' funds £27,02m (£28.22m). Investments £22,53m (£26.98m), unrealised appreciation of investments £1,34m (£1.85m). Chairman says increase in revenue achieved in last two years cannot be expected to continue in current year. However, he says outlook appears encouraging and he hopes results for year will be satisfactory. At February 6, the National Council Staff Superannuation Scheme held 25.4 per cent of the ordinary shares with Royal Insurance Group holding another 7.1 per cent. Meeting: 17, Old Broad Street, March 30, 11.30 am.

**SCOTTISH AND MERCANTILE INVESTMENT COMPANY**—Results for 1980, already known, investments £1.89m (£2.71m)

against market value £3.1m (£11.98m). Bank balances £5.88m (£10.58m). Dollar loan from bank (secured) £800,412 (£82,550); bank overdraft (secured) £2,531 (£207,888). Shareholders' funds £2,58m (£3.25m). Comparatives as at March 31, 1980. Meeting: Winchester House, EC, March 31, noon.

**ST. ANDREW TRUST**—Results for 1980 reported February 16. Listed UK investments £13.3m (£12.24m); abroad £7.94m (£4.97m); unlisted £2.71m (£0.68m). Cash on deposits £9.94m (£1.76m). Debentures and loans £22.25m (£18.1m). Shareholders' funds £22.25m (£18.1m). Chairman says revenue outlook is not particularly encouraging in current year, but Board intends to at least maintain dividend. Meeting: Edinburgh, March 30, 12.30 pm.

**BENEFORDS** (manufacturer of ribbons, labels, trimmings, lampshades and embroidery)—Results for year to November 21, 1980, reported February 28. Shareholders' funds £2.86m (£1.1m); cash £22,000 (£19,000); bank overdraft £20,700 (£15,000); long-term loan £1m (nil). Meeting: Congleton, April 6, at 11 am.

## APPOINTMENTS

## Stock Exchange deputy chairman

Mr. Charles Eglinton, a director of Akroyd and Smithers has been elected as deputy chairman-designate of The Stock Exchange for the council year 1981-82. The appointment is subject to the council's approval in June. Mr. Eglinton will fill the vacancy created by the retirement, in June, of Mr. George Nissen, a partner in Pember and Boyle.

Since his election to the council in 1975 Mr. Eglinton has served on the membership committee and the information and communications committee. He now serves on the property and finance committee and is joint chairman of the quotations committee.

Mr. Donald Barron has retired as chairman of ROWNTREE MACKINTOSH. The board has confirmed the appointment of Mr. R. H. M. Dixon as chairman. Mr. K. Haslinger and Mr. J. Nutter have been appointed joint deputy chairmen of the company.

Professor A. R. Williamson, Gardiner Professor of Biochemistry at the University of Glasgow, has been appointed research director of the Greenford division of GLAXO GROUP RESEARCH, the R. and D. subsidiary of the pharmaceutical company. He takes up the post in September. The work of the Greenford division is mainly concerned with infection, biotechnology, immunology, drugs affecting the central nervous system, and animal health.

Mr. Sidney Wild has been appointed chairman of YORKSHIRE BANK Finance and Yorkshire Bank Leasing. Mr. Wild is a director of A. P. Bank. Mr. F. Clive Wilkinson has been appointed a director of

Yorkshire Bank Finance and Yorkshire Bank Leasing.

Mr. Diarmid French and Mr. Jim McAllister have been appointed to the board of LONDON AND MANCHESTER SECURITIES. Mr. Richard Prickett, financial director, is to relinquish his position as company secretary and will devote his time to the company's development and investment programme. Mr. Trevor Masterson has been appointed chief surveyor and Mr. Kevin Newman replaces Mr. Prickett as company secretary.

Mr. Anthony Salt, has been appointed chairman of WILLIAMS DE BRYE HILL CHAPLIN AND CO stockbrokers, following the death of Mr. Peter Pettman.

Mr. David W. Hearsey will be retiring as chairman and director of BRITISH COCOA MILLS (HULL) on March 18. Mr. J. C. Probe will succeed Mr. Hearsey as chairman and will continue to be joint managing director.

Mr. Roger Hubbard has been appointed group parts director of WADHAM STRINGER VEHICLES. Mr. Richard C. Allardye has joined the board of HERBERT WATSON INSURANCE BROKERS. Mr. C. R. Masters has been appointed head of syndication section in NATIONAL WESTMINSTER BANK'S international banking division, based in the City. He succeeds Mr. Anthony Rentoul who is returning to the law.

Essex Water Company  
The Hon. P.E. Brassey's Statement to Stockholders

The following is the Chairman's Statement submitted at the Annual General Meeting on 17th March, 1981.

## Mr. Arthur W. White

At the Board Meeting on 20th January, 1981, Mr. A. W. White announced that due to his age he had decided to relinquish the Chairmanship of the Company. Mr. White joined the Board in 1962 and had been Chairman since 1966. It was under his Chairmanship that the Company extended its area very substantially. He consolidated the area into one unit and great credit is due to him for the part he played in bringing this about with the minimum of disturbance to those concerned. As his successor in the chair I record my thanks and those of his fellow directors for his outstanding service not only to this Company but to the water industry in general. As a mark of esteem Mr. White has been elected President of the Company.

## Capital

An issue of £7,000,000 8½% Redeemable Preference Stock 1985 was made on 10th December, 1980, to provide funds towards the financing of capital expenditure and to redeem £3,500,000 9% Redeemable Preference Stock 1981 on 2nd January, 1981. The issue was made by tender and its success is reflected in the average price of £105.01 per £100 of stock received.

The Company's existing capital powers provide for the issue of just over £1,500,000 of additional capital or loan stock, a figure which is inadequate to meet the requirements of the Company for forthcoming redemptions of capital and other capital expenditure. Your Directors intend to apply for a new Capital Powers Order to increase the combined authorised capital and loan stock from its present level of £60,000,000 to £100,000,000. Notice of an Extraordinary General Meeting to consider the proposed Order will be circulated in due course.

## Consumption and Charges

The present state of the economy is perhaps indicated by the drop in the volume of water put into supply in 1980 below the level of the previous year. This is accounted for by a lessening in supplies to industrial and other metered premises and is despite an increase in quantities taken by consumers whose supplies are not metered, in the main household supplies. The highest daily quantity of water supplied in the Company's history was on Sunday, 18th May, 1980, and amounted to 104.6 million gallons.

In common with the water industry generally, the Company is this year extending to all consumers the option to have a metered supply. The present relatively high costs of metering, however, are likely to make it uneconomic for ordinary households to change to the Company's metered supply tariff, although this can be advantageous for larger commercial premises where water demands are low and rateable values high.

Intensive efforts have been and are being made to limit rising costs and the latest review of expenditure for 1981

has resulted in the deferment of a number of items, both capital and maintenance. The exercise is made more difficult both by the limited scope for reducing standards in such areas as quality, pressure and continuity of water supplies and by the long term rising demands of unmetered consumers making inevitable the development of capital schemes to augment supplies.

Charges are having to be increased substantially this April. The small increase in charges last year, made possible by utilising some of the Company's reserves, turned out to be insufficient to meet rising costs so this year the increase has to cover more than one year's inflation. In the five years to 1980, the average amount charged per 1000 gallons supplied by the Company has risen by 66 per cent; this percentage may be compared with the rise in the retail prices index over the same period of about 96 per cent.

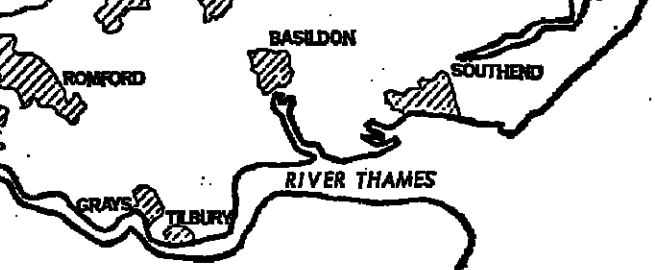
**Major Capital Projects**  
Construction of the 2.7 million gallon service reservoir at Bowers Gifford, with associated pipelines, which will improve supplies to Canvey Island, is nearing completion. Contracts have been let for constructing additional rapid filters at Hanningfield and these are expected to become operational in 1982.

The extension to the computer building at Head Office now houses the twin ICL 2946 replacement computers. Work has started on converting a building adjacent to the Company's Mid Essex Divisional Office and depot at Chelmsford to provide much needed office and other facilities. Construction of offices to rehouse the South Essex Divisional staff at Romford has also commenced.

The present day costs of providing capital assets are compared with the costs actually incurred in past years in this year's accounts. From these it can be seen that while the gross historic cost of the Company's assets is around £61 million, their current replacement cost would in fact be of the order of £429 million.

## Staff

I am sure it would be your wish to thank the staff for their loyal and willing service during the year.





There's a simple reason why we know the casting and foundry business in and out: we're one of the world's largest metal casters, operating six foundry plants and producing an annual total of some 800,000 tons of castings of innumerable types and sizes.

We undertake responsibility from production evaluation and technical counseling—such as detailed studies of foundry operations and recommendations for improvements in all phases of production—to complete turn-key projects that include designing, engineering, constructing and operating of new foundry plants. Or modernization and expansion of any type of foundry anywhere in the world.

We provide consulting and

engineering services based on the experience and technology accumulated over ninety years...making us experts in all types of casting facilities from small scale manual molding to large capacity, high-speed plants featuring exceptionally high levels of automation, including computer-control systems.

Some of our innovative methodologies include:

- Centrifugally-cast steel
- G-columns whose great strength permits longer spans and fewer supporting pillars
- Key products for steelworks, including hot strip mill rolls
- Pumps, casings, ductile iron pipe and valves for electric and nuclear power plant applications
- Disposable Pattern Mold

Process precision casting of blades for steam and hydraulic turbines

- Chemical industry products, such as reformer tubes, corrosion-resistant tubes and cooler pipe, valves and pumps
- Spools, suction rolls, long-life cargo oil pipe...and more!

In short, with Kubota you can be sure of the very best when it comes to castings, large or small. We invite all enquiries.

**KUBOTA**  
Kubota, Ltd.  
London Office: 11/12 Hanover Street, London W1R 9HF, U.K. Phone: 01-629-6471-6474  
Telex: 263235 KUBOTA G

## Because it's always taken strength and heat to form metal to Man's needs.



## Highlights of the year 1980

1980 was a remarkably successful year for the Group. Earnings rose, due to the expansion of our clientele throughout the year and to active bullion trading, especially in the first half. In the light of international instabilities, we increased liquidity and carefully monitored credit risk and interest rate movements. We also enlarged our capital resources, which at year end stood at over US\$ 800 million. The year marked the 25th anniversary of the foundation of Trade Development Bank's predecessor, Sudafin. The bank's subsequent growth has brought it to the point where it is the largest foreign-owned bank in Switzerland and the past year was again a record one for earnings and customer deposits. The bank's equity capital at year end amounted to Sfr. 371 million.

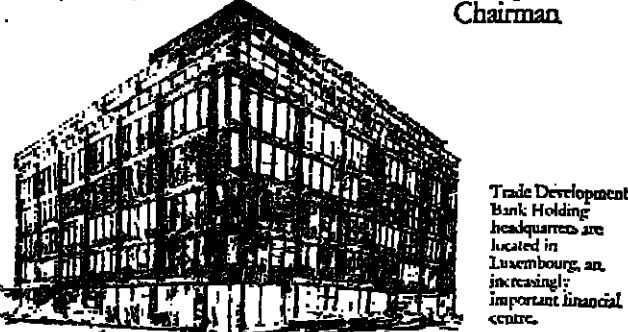
Republic New York Corporation, of which the Group owns 61%, raised its dividend twice in the year, reflecting an earnings increase of nearly 100%. At year end the equity of its subsidiary, Republic National Bank of New York, was US\$ 448 million, making it the 21st largest bank in the USA.

During the year the Group sold half its strategic gold investment at a profit of US\$ 11 million. This is treated as an

exceptional item in the financial statements. Since the year end the Group has sold the remainder of this investment, producing a further exceptional profit of US\$ 5 million. While the Board cannot count on a repeat of the exceptional bullion trading conditions of 1980 the new year has started promisingly and the Board is recommending an increase in the regular dividend from US\$ 0.75 to US\$ 1.00 per share, together with a special 25th anniversary bonus of US\$ 0.25 per share.

11th March, 1981

EDMOND J. SAERA  
Chairman



### Consolidated Balance Sheet as at 31st December, 1980

Assets	31st December 1980	31st December 1979	Liabilities	31st December 1980	31st December 1979
Cash, balances and advances to banks	3,358,401	1,637,004	Deposits, balances due to customers and interest reserves	8,629,933	6,263,599
Bank certificates of deposit	171,866	356,375	Accrued interest payable	142,660	128,302
Precious metals*	293,047	301,501	Other liabilities	108,317	94,381
Financial paper	1,823,267	1,872,732		8,880,910	6,486,278
Government bonds (USA and UK)	636,736	300,091	Capital and loan funds:		
Fluctuating rate bonds	231,944	49,569	Sinking Fund Notes 2002 and 2005	60,000	60,000
Other bonds and securities	526,347	535,288	Sinking Fund Debentures 2001, 2002 and 2005	155,840	85,000
Customer current accounts and advances	1,736,007	1,690,395	Notes 1994	25,000	—
Investments	28,828	42,247	Fluctuating Rate Loan 1981-1990	35,000	40,000
Fixed assets	83,622	66,591	Other loans	21,094	59,435
Accrued interest receivable	137,464	83,941	Minority interests	160,988	107,455
Other assets	302,424	317,763	Shareholders' funds:		
			Share capital	24,751	24,620
			Reserves	297,421	238,329
			Total shareholders' funds	322,172	263,149
			Total capital and loan funds employed	8,880,425	6,859,019
			Contingent liabilities:		
			Letters of credit and guarantees	6,889,333	7,071,297
				508,983	30,249

\*Portion published by the parent bank.  
1980: US\$ 7,891,000  
1979: US\$ 6,188,000

For the year ended 31st December

Net earnings after taxes, minority interests and transfer to loan reserves (US\$ '000)	1980	1979
	74,835	44,387
including exceptional profit	63,655	44,387
Earnings per share:		
including exceptional profit	US\$ 4.55	US\$ 2.70
excluding exceptional profit	US\$ 3.87	US\$ 2.70
Average number of shares outstanding during the year	16,435,200	16,410,800

## Trade Development Bank Holding S.A.

### Principal Subsidiaries

Trade Development Bank, Geneva • Republic National Bank of New York, New York  
Other affiliates and offices in: Athens, Beirut, Buenos Aires, Caracas, Chisao, Frankfurt, George Town, Hong Kong, London, Los Angeles, Luxembourg, Mexico City, Miami, Monte Carlo, Montevideo, Nassau, Panama City, Paris, Punta del Este, Rio de Janeiro, Santiago de Chile, São Paulo, Tokyo.

## CURRENCIES, MONEY and GOLD

### Dollar recovers

Foreign exchanges were fairly quiet yesterday ahead of publication of U.S. February figures for industrial production, housing starts and personal income. Profit taking helped the dollar recover from its early morning weakness, while the U.S. currency was also assisted by a firming of Euro-dollar interest rates.

Sterling improved against major currencies in general, and in terms of the dollar, finishing at the highest level for nearly a month.

European currencies showed further strains within the European Monetary System. The Belgian franc was slightly firmer, but remained well outside its alarm-bell divergence limit, while the Italian lira weakened towards its divergence limit. The Deutsche Mark was again the strongest EMS currency ahead of the Dutch guilder and French franc.

**DOLLAR** — trade weighted index (Bank of England) eased to 99.1 from 99.3. The dollar ended around its best level of the day against most major currencies, although the yen rose overall. It eased to DM 2.0680 from DM 2.0905 against the Deutsche Mark and to Sfr 1.9010 from Sfr 1.9015 in terms of the Swiss franc. The U.S. currency was slightly firmer against the Japanese yen however, rising to ¥207.75 from ¥207.25.

**STERLING** — trade weighted index (Bank of England) rose to 99.9 from 99.5, after opening at 99.5 and rising to 99.5 at noon. The pound opened at \$2.2450, \$2.2460, the lowest level of the day, and touched a peak of \$2.2590-\$2.2600 in the early morning. Sterling declined during the afternoon, but finished 1.10 cents firmer on the day at \$2.2485-\$2.2495, the highest close since February 20, just before Press comment of a sharp fall in MLR as part of the Budget

severely depressed the pound. **DEUTSCHE MARK** — A sharp rise in German interest rates coupled with the introduction of a special Lombard facility has led to a recovery by the Deutsche Mark, and it is now the strongest currency within the European Monetary System. Previously high foreign interest rates and Germany's continuing large balance of payments deficit had put pressure on the German currency, but the dollar and within the EMS. Tension over the situation in Poland remains a market factor — The Deutsche Mark showed mixed changes at the Frankfurt exchange, gaining against the dollar, French franc, Italian lira, and Japanese yen, but weakening against sterling and the Swiss franc. The Bundesbank did not intervene when the dollar fell to DM 2.0520 at the close, and failed to trade fairly quiet and uneventful trading. On the other hand the central bank offered dollar swaps to commercial banks to absorb domestic money market liquidity as German interest rates eased during the day.

**JAPANESE YEN** — Very firm influenced by Japan's strengthening economic performance, and little changed against the strong dollar in the last six months, despite rising U.S. interest rates and declining Japanese rates. The yen improved against the dollar, with the U.S. currency easing to ¥207.25 from ¥208.40 in moderate Tokyo trading. It opened at ¥207.50 and fell to a low of ¥206.90 reflecting lower U.S. interest rates, and the package of measures announced by the Japanese Government designed to boost the economy and stabilise prices. The cut of 1 per cent to 6 1/2 per cent in the Bank of Japan discount rate was generally expected, and had little influence on the market.

### EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts against ECU March 17	% change from central rates	% change adjusted for divergence	Divergence limit
Belgian franc	36.7887	41.8423	+4.56	+1.89	+1.53
Danish Kroner	17.3356	2.8282	+2.49	+0.52	+1.64
German D-Mark	2.48208	2.54177	+2.40	-0.57	-1.125
French franc	5.47600	5.89691	+2.56	-0.41	-1.3557
Dutch Guilder	2.73632	2.91380	+2.55	-0.42	-1.512
Irish Punt	0.836624	0.86824	+3.82	+0.42	+1.28
Italian Lira	1157.79	1238.28	+6.85	+3.23	+4.08

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

### EXCHANGE CROSS RATES

	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	2.249	4.698	487.5	11.075	4.978	6.198	228.8	2.668	76.90
U.S. Dollar	0.445	1	2.089	207.9	4.984	1.902	2.311	101.7	1.186	34.19
Deutsche Mark	0.213	0.479	1	99.58	2.358	0.911	1.106	487.1	0.558	16.37
Japanese Yen	2.139	4.911	10.05	1000	23.68	9.150	11.12	489.4	2.708	164.6
French Franc	0.903	2.051	2.242	422.1	10	3.862	4.693	206.6	2.409	69.44
Swiss Franc	0.234	0.528	1.098	109.3	2.688	1	1.215	554.9	0.694	17.98
Dutch Guilder	0.192	0.433	0.904	89.95	2.131	0.883	1	440.2	0.513	14.80
Italian Lira	0.437	0.983	2.053	804.3	1.840	1.870	2.272	1000	1.186	33.61
Canadian Dollar	0.375	0.943	1.761	175.3	1.452	1.604	1.948	887.7	1	28.83
Belgian Franc	1.500	2.925	6.109	607.9	4.440	5.588	6.759	297.5	3.489	100

### FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 17)

3 months U.S. dollars		6 months U.S. dollars	
bid 15 1/16	offer 15 5/16	bid 14 15/16	offer 14 15/16

The fixing rates are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

### EURO-CURRENCY INTEREST RATES (Market closing Rates)

	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	11 1/2	14 1/4	16 1/2	9 1/2	8 1/2	10 1/2	11 1/2	15 1/2	11 1/2	7 1/2
Month	12 1/2	14 1/4	16 1/2	10 1/2	9 1/2	11 1/2	12 1/2	16 1/2	12 1/2	7 1/2
Three months	13 1/2	14 1/4	16 1/2	10 1/2	9 1/2	11 1/2	12 1/2	16 1/2	12 1/2	7 1/2
Six months	14 1/2	14 1/4	16 1/2	10 1/2	9 1/2	11 1/2	12 1/2	16 1/2	12 1/2	7 1/2
One Year	15 1/2	14 1/4	16 1/2	10 1/2	9 1/2	11 1/2	12 1/2	16 1/2	12 1/2	7 1/2

SDR linked deposits: one-month 12 1/2-13 1/2 per cent; three-months 12 1/2-13 1/2 per cent; six-months 12 1/2-13 1/2 per cent; one year 12 1/2-13 1/2 per cent. Asian S (closing rates in Singapore): one-month 14 1/2-15 1/2 per cent; three-months 14 1/2-15 1/2 per cent; six-months 14 1/2-15 1/2 per cent; one year 14 1/2-15 1/2 per cent. Long-term Eurodollar two years 14 1/2-15 1/2 per cent; three years 14 1/2-15 1/2 per cent; four years 14 1/2-15 1/2 per cent; five years 14 1/2-15 1/2 per cent; nominal clearing rates. The following nominal rates were quoted for London dollar certificates of deposit: one-month 14.40-14.50 per cent; three-months 14.50-14.60 per cent; six-months 14.45-14.55 per cent; one year 14.20-14.30 per cent.

### INTERNATIONAL MONEY MARKET

### European rates steady

Interest rates showed little overall change in the overnight market. Changes in interbank money rates in Frankfurt were mixed, with call money quoted at 10.50-11.00 per cent compared with 10.00-10.50 per cent on Monday, while the one-month rate eased to 12.70-12.90 per cent from 12.75-13.00 per cent. The Bundesbank's special Lombard facility, whereby commercial banks may borrow secured money, remained open yesterday at 12 per cent, and will be open today.

In Rome the Italian Treasury announced its allocation of Treasury bills for the March auction at L12.5 trillion, replacing maturities of L10.25 trillion. This was seen as about L500bn below market expectations, but still gives the authorities L2.25 trillion to help finance the heavy public sector deficit. Government officials have often stressed the need to diversify the funding of state debt away from the Bank of Italy, although Treasury bill yields have been consistently lower than the rate of inflation, and would have to be raised to encourage participation from the private sector. In Tokyo the Bank of Japan cut its discount rate by 1 per cent to 6.25 per cent in a move widely called for by various sectors of industry. At the same

### GOLD

### Weaker tendency

Gold weakened in quiet London bullion trading, closing at \$491.84, a fall of \$8 on the day. The metal opened at \$498.50, the highest level of the day, and was fixed at \$498.25 in the morning. Gold fell to \$493.35 at the afternoon fixing, and continued to decline reflecting the weakness of North American markets. It finished around the lowest level touched during yesterday's trading.

In Paris the 12 1/2-kilo gold bar was fixed at Ffr 85,700 per kilo (\$492.44 per ounce) in the afternoon, compared with Ffr 86,000 (\$494.22) in the morning, and Ffr 86,850 (\$496.11) Monday afternoon.

In Frankfurt the 12 1/2-kilo bar was fixed at DM 33,575 per kilo (\$501.02 per ounce), against DM 33,930 (\$502.01) previously, and finished at \$492.49, compared with \$499.50.

In Zurich gold closed at \$493.00 against \$499.50.

### UK MONEY MARKET

### Small shortage

Bank of England Minimum Lending Rate 12 per cent (from March 10, 1981).

Day to day credit was in short supply in the London money market yesterday, and the authorities gave assistance on a small scale. This comprised small purchases of eligible banks bills outright. Discount houses were paying 12 per cent for secured call loans at the start, with later balances taken at 11 1/2 per cent. The market was faced with a moderate amount of commercial bills maturing in official hands, and a moderate amount of local authority bills. On the other hand banks brought forward balances a moderate

### LONDON MONEY RATES

	Sterling Certificate of deposit	Interbank	Local Authority negotiable bonds	Finance House Deposits	Company Deposits	Discount	Treasury Bills	Eligible Bank Bills	Prime Bank Bills
Overnight	11 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
2 days notice	12 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2	13 1/2
7 days notice	13 1/2	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
One month	14 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2	15 1/2
Three months	15 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2	16 1/2
Six months	16 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2	17 1/2
One year	17 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2
Two years	18 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2	19 1/2

### MONEY RATES

	17-18	19-20
Prime Rate	14 1/4	14 1/4
Discount Rate	12 1/2	12 1/2
Treasury Bills (13-week)	13 1/2	13 1/2
Treasury Bills (28-week)	12 3/4	12 3/4

	17-18	19-20
Discount Rate	7 1/2	7 1/2
Overnight Rate	12 1/2	12 1/2
One month	13 1/2	13 1/2
Three months	14 1/2	14 1/2
Six months	15 1/2	15 1/2
One year	16 1/2	16 1/2
Two years	17 1/2	17 1/2

	17-18	19-20
Discount Rate	9 1/2	9 1/2
Overnight Rate	11 1/2	11 1/2
One month	12 1/2	12 1/2
Three months	13 1/2	13 1/2
Six months	14 1/2	14 1/2

Local authorities and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rates nominally three years 12 1/2-13 1/2 per cent; four years 13 1/2-14 1/2 per cent; five years 14 1/2-15 1/2 per cent. Bank bill rates in table are buying rates for prime paper. Buying rates for four-month bank bills 11 1/2 per cent; four-month Treasury bills 12 1/2 per cent. Approximate selling rate for one-month Treasury bills 11 1/2 per cent; two-months 11 1/2-12 1/2 per cent; three-months 11 1/2 per cent; one-month bank bill 11 1/2 per cent; two-months 11 1/2 per cent; three-months 11 1/2 per cent. Finance Houses Base Rates (published by the Finance Houses Association) 14 per cent from March 1, 1981. Clearing Bank Deposit Rates for sums at seven days' notice: 12 1/2 per cent; Clearing Bank Rates for lending: 12 per cent.

night loans opened at 12 1/2-13 1/2 per cent and eased to 12-12 1/2 per cent in quiet conditions, and stayed around this level for most of the day. Late balances were taken at 11-12 per cent.

In the interbank market over-

at 11-12 per cent.

at 11-12 per cent.



# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Inspection is more than skin deep

DESPITE THE FEELING in the early 1970s that there would be a leap forward in the use of nuclear power, this expansion did not come to pass in Britain, and companies like Weir Foundries (which had increased its capacity to make and test castings to the high requirements of the nuclear industry) were caught on the hop.

Weir then felt that its High Integrity Division was on the shelf and the company was forced to look around for other options.

Metal-forming companies (producers of castings and fabrications) still needed high-integrity testing facilities, but could not justify their installation at current prices (often running into millions of pounds to match Weir's installation at Sheffield), and Weir decided these companies were, now, ready-made customers.

A specialist company was formed not very long ago to offer a full range of non-destructive metal-testing and quality improvement services. Weir called it O.H. Hi-Tec—and reports that it has already taken firm's worth of business.

Long ago, a good casting was one which rang like a bell when it was suspended and hit with a hammer—now, the heart of this specialised testing service is an 8 MeV linear accelerator suspended from the roof of the test house on telescopic arms which, used with a turntable on the floor, make it possible to examine a casting from any angle.

Unlike X-rays and gamma rays or cobalt 60 isotopes, the new system is not just limited to skin-deep inspection. It can "see" through up to 20 inches of steel.

At the Alsing Road, Sheffield, plant the accelerator is contained in a high-roof hall with a 100-ton steel and concrete door, with walls which are in some places eight feet thick. Grouped around it in smaller rooms are X-ray machines, gamma, radiography machines using cobalt 60 and iridium 192 isotopes, and equipment for dye penetrant and magnetic particle testing.

For nuclear work, each casting must have a detailed record covering such aspects as its chemical composition, mechanical properties and examination results. The last are documented

by a radiologist and subsequent specification and weld sketch are presented to the store before the approved electrode can be drawn.

Every stage is documented and signed for by the operator as are the procedures for heat treatment, testing, and the composition of the chemicals used in testing. The ASME code also actually lays down the conditions under which the chemicals must be stored.

Nuclear power stations have to meet exceptional safety standards, but reliability is vital, too, for isolated plants such as oil rigs or, indeed, wherever complicated industrial processes are being carried out. This is where O.H. Hi-Tec says its future lies.

DEBORAH PICKERING

## Automatic hardness testing

AN AUTOMATED instrument put on the market by Engineering and Scientific Equipment of Wembley (01-803 4721) can carry out the Jominy test for the hardenability of steels in about five minutes.

Normally, a technician can carry out only two or three of these tests in a day; they involve producing a large number of indentations at predetermined intervals on opposite sides of a cylindrical specimen that has been quenched from one end in water after heating to the austenitic temperature.

The new instrument is computerised and has a large storage capacity for various programs of Jominy tests. An alpha numeric keyboard allows new specifications or modifications to existing specifications to be entered. Indentations are made automatically at prescribed spacings, indentation depths recorded and the results printed out on a recorder in the form of deviation from a norm. The machine has a precision positioning system with a resolution of one micron.

SES says that, with the aid of some robotics complete automation can be achieved, dispensing with an operator completely.

"THERE ARE 19 reasons why an engine is rejected—and only two of them require the engine to fire." Fortunately for the speaker, Mr. Arthur Shillito, managing director of Froude Engineering, those two reasons are keeping his firm in business.

Froude is a member of a tiny, very exclusive club of companies qualified to test engines running from the ordinary work horse in the domestic motor car to the monsters, pushing out over 100,000 brake horse power, which drive tankers and electricity generators.

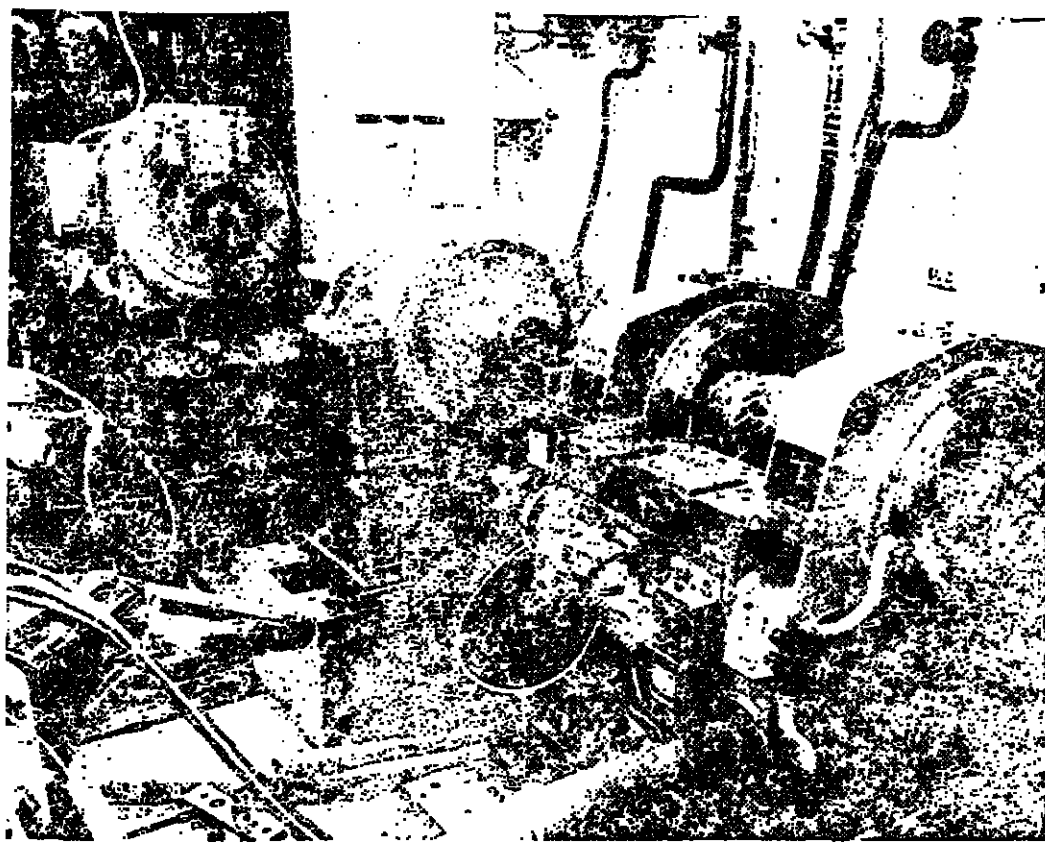
**Dynamometers**  
Froude builds dynamometers and has been doing so for just 100 years.

It sells its machines and its expertise all over the world. The chief competition, in fact, comes from another European company, Schenck of West Germany, while the U.S. boasts companies such as Go Power, Clayton and Eaton.

It is not alone in this country either, with competitors such as Hawker Siddley and Autotest of Bicester.

But according to Mr. Shillito, Froude offers a wider portfolio of testing equipment than any of its competitors. The U.S. companies, in particular, seem to specialise in small, portable dynamometers which can be attached to the engine under test.

And the Japanese, despite their undoubted skills in the manufacture of motor cars and ships, seem behind in engine testing. At Froude's Gregory's Bank factory in Worcester, a test rig has been assembled to



A high speed dynamometer destined for Japan sits in its test rig at Froude's Worcester plant

prove a new dynamometer due for shipping to Ishikawajima-Harima Heavy Industries of Japan where it will be used to test aircraft engines. Most of the rig is taken up with a massive gear train to provide the necessary revolutions per minute.

At the other end of the scale, Froude has supplied the Ford Escort engine plant at Bridgend, South Wales, with the facility for testing up to 195 engines an hour.

Of course, the larger marine diesel and aero engines have always been tested for long

periods—eight hours or more—before commissioning, but Ford's use of this sophisticated testing technology for each individual engine is comparatively new.

But all car manufacturers are going down that road. As Mr. Shillito says: "The trend is to

use dynamometers and to test every engine."

The dynamometer is simply a device for measuring machine power—modern dynamometers despite the sophistication of their circuitry and the elaborate computer techniques used for monitoring still work on the same principles devised by William Froude in the 1870s.

Hydraulic dynamometers convert engine power into hot water; practically, they consist of a fan-like rotor with cup-shaped blades running inside a watertight casing. The engine under test drives the rotor and water forms a fluid coupling between the rotor and its casing—the full torque of the engine is therefore transferred to the casing and the force necessary to keep the freely suspended casing from rotating a measure of the power of the engine.

### Test centre

After almost a century of building dynamometers on this pattern, Froude had all the technology it needed at its fingertips; but in 1974, morale was low.

Mr. Shillito pointed out: "All the technology was here. It just had to be shown the light of day. We revised the product range to make a better fit for the market. Until then we had the old British attitude that the customer should come to us. Now most of our work is helping the customer to understand how best to use engine measuring devices."

The company has just opened its major contribution in this area—an advanced facility for

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engine testing at the Gregory's Bank works.

It is a joint venture established by Froude and Fisher Controls with support from the Department of Industry.

The "Engine Test Technology Centre" as it is called is a two-cell unit incorporating a GEC 4070 computer which controls both test beds. British Leyland is already using the facility to develop computer software programs and test the performance of the "O" series engine fitted in the Marina and Princess ranges.

The centre is now available for hire with full consultancy and technical back-up from Froude.

The economic picture is less cheerful. Froude turned over about £14.5m to year end September 1980, but Mr. Shillito thinks the company will be lucky to reach £13m this year.

Graphs in his office show a depressing shortage of orders coupled with a remarkably high rate of inquiries from potential customers.

Mr. Shillito and Mr. John Osola, chief executive of the parent Redman Heenan group, believe the recession has bottomed and are waiting anxiously for the upturn. Froude is on 0805 27106.

## NEWS IN BRIEF

FieldTech, Heathrow Airport, Hounslow, Middlesex (01-759 2811) under the name Boelube. Designed to replace aerosol-applied lubricants incorporating the Freon coolant compounds which are so destructive to the ozone layers in the Earth's atmosphere, Boelube lubricants are available in liquid, paste or solid block form.

FieldTech claims that they are non-flammable, non-toxic, non-irritating, odourless, easily applied and easily washed off with warm water and mild detergent.

**ELECTRONICS**  
THIRTY 15kVA 400Hz rotary electric frequency converters are to be supplied to the Ministry of Defence (RAF) by Electro Dynamic Construction Co. of St. Mary Cray, Orpington, Kent, a subsidiary of Warwick Engineering Investment.

The equipment which will cost £120,000, will be used for testing electronic equipment on aircraft while they are in their hangars or for testing individual items of aircraft equipment in the workshop.

**INSTRUMENTS**  
DESIGNED FOR monitoring one or more remote temperature sources, an electronic direct-reading thermometer system introduced under the name Remometer by Natural Energy (Jersey), 40 Kensington Place, St. Helier, Jersey (0534 75521) may be used as a portable instrument or installed permanently. The power source is two 9V dry batteries.

The multi-purpose sensor, enclosed in a waterproof, gas-tight copper cylinder measuring 40 mm by 10 mm, may be permanently bonded or strapped to the surface of pipes, tanks or other surfaces with a temperature to be measured. It can be totally immersed in liquids, soil, granular or powdered materials, or suspended in enclosed gases or the atmosphere. When the instrument is used as a portable

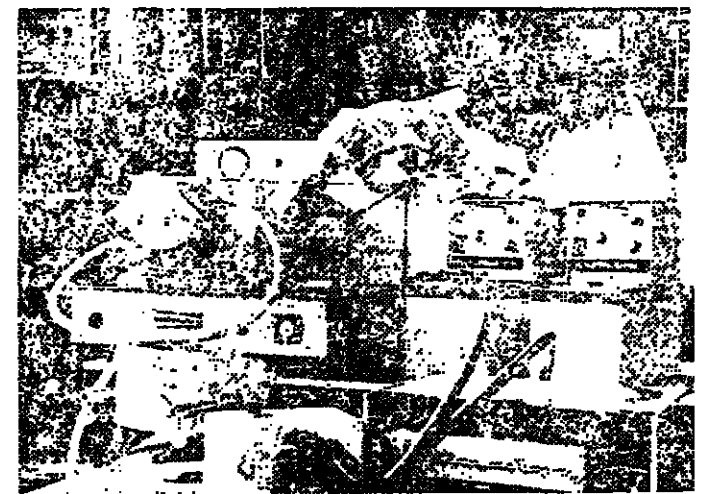
thermometer the sensor must be in a position for two minutes before a reading is taken.

A reading on the Remometer scale is made by pressing a small spring-loaded switch on the front of the instrument. It is indicated in Centigrade and Fahrenheit simultaneously, the range being minus 15 deg. C to plus 58 deg. C or 0 deg. F to 150 deg. F.

**PROCESSING**  
CALLED THE Erbenber Thermograph (TRG) this apparatus measures the flow and crystallisation properties of fat mixtures, tempered chocolate and sugar-fondant masses in the confectionery, chocolate and baking industries.

A sample is tested in a temperature-controlled measuring mixer and a balance system measures the resistance exerted by the examined material against the movement of mixing blades.

The torque is displayed

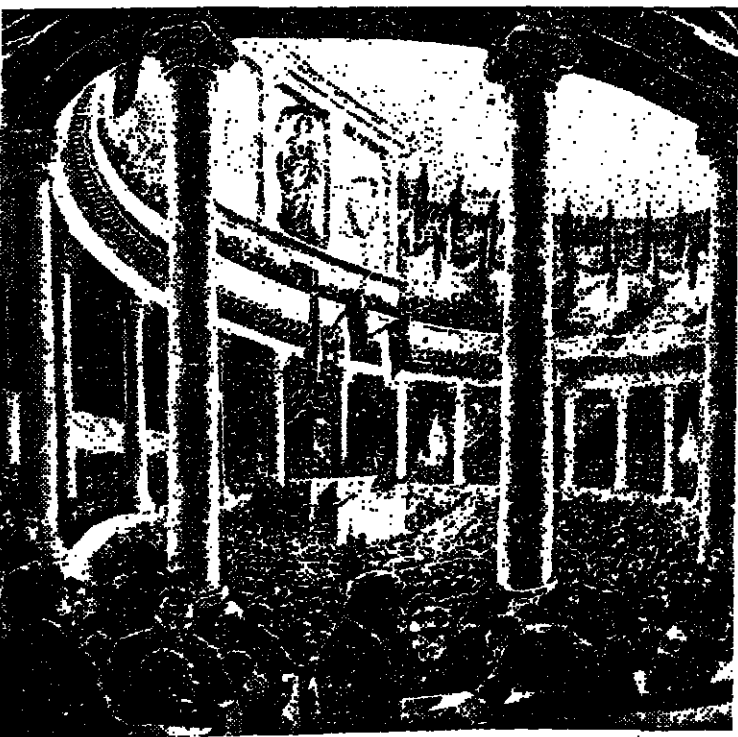


graphically and numerically, together with the sample temperature, on a multi-pen continuous-line potentiometric recorder.

Different measuring heads may be connected to the basic

instrument, according to requirements, extending the applications of the apparatus. Marketed in the UK by Henry Simon (part of Simon Food Engineering), PO Box 31, Stockport (061-428 3600).

## Great personal achievement has a lot in common with merchant banking at its best.



National Assembly at Frankfurt Postdamme (18th Century)

For the ultimate in financial advice experts tend to rely on a merchant banker.

BHF-BANK traces its proud history to the mid-nineteenth century when its founders were among the most influential merchant bankers of their time: helping to build whole industries, from railways and steel companies to mining and exploration, acting as private clearing houses, opening up new markets in the far corners of the world and providing sound advice on investment opportunities.

BHF-BANK serves nine out of ten top German concerns and its international corporate banking experts advise multinational companies around the world. It is active in most decisive financial centers, with own offices or subsidiaries in New York, London, Zurich, Luxembourg and the Cayman Islands as well as service points in many other strategic locations around the globe.

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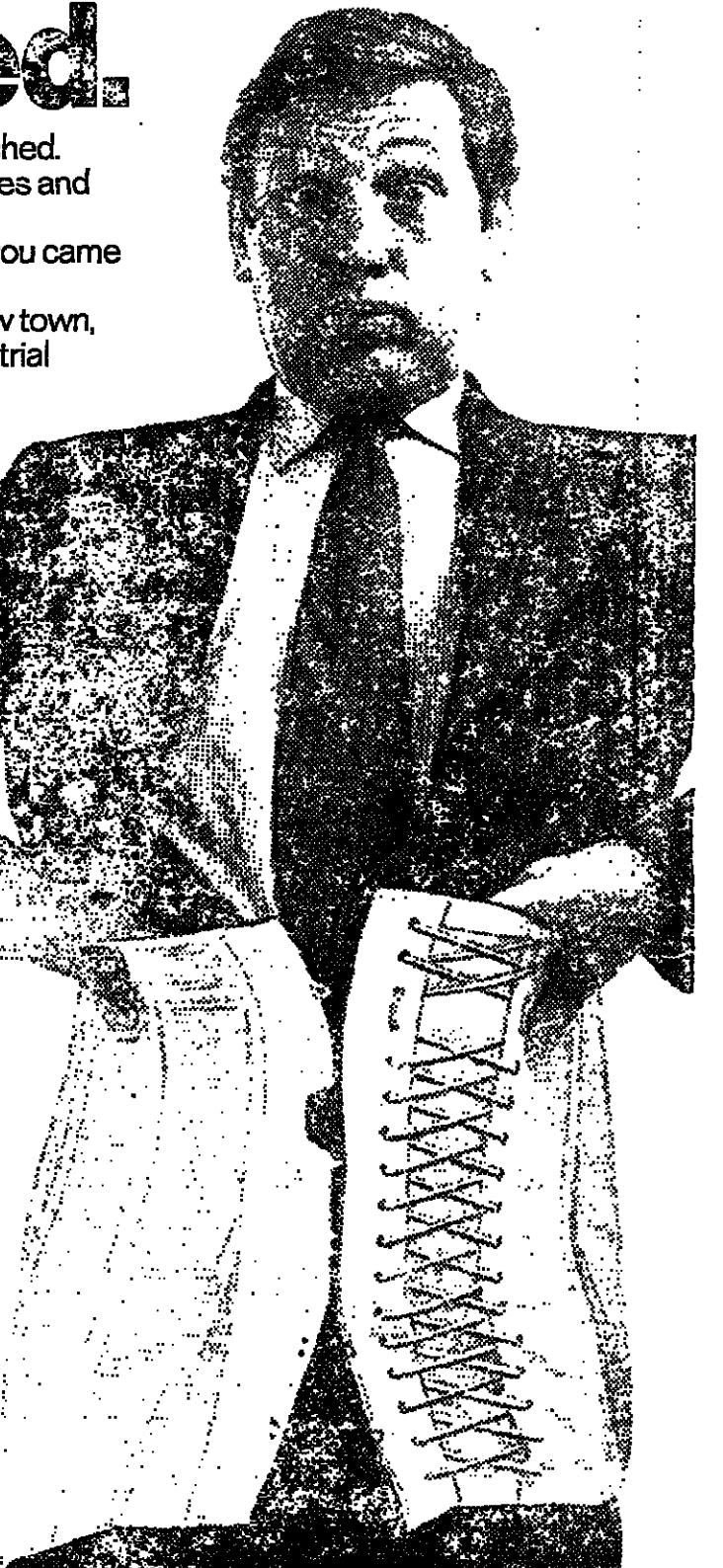
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# Put your money on the world's favourite video-taping system.

Doing justice to Nigel's first Junior Cross Country calls for something a lot more sophisticated than a box brownie.

Panasonic's new portable video system would do nicely.

The colour video camera (WV-3000) is very compact and weighs only 1.5kg.

Its 3x zoom lens with automatic iris makes video-taping as easy as falling off a horse.

It works indoors and out. And you can replay immediately on the 1.5" TV monitor/viewfinder. If you don't like the results, just rewind the tape and reshoot.

You can tape for up to four hours on one video cassette. With a clever electronic editing system that automatically eliminates annoying "picture noise" between "takes".

The NV-3000 portable video deck works off mains, a rechargeable one hour battery

pack or the battery in your car. So you can use it anywhere.

Despite its size, our new baby has still frame, single frame advance and quick/slow motion capability.

A matching, programmable TV tuner/timer (NV-V300) is also available. It allows TV programmes of your favourite shows and sports to be recorded.

You can tape one show while the kids watch another. Or use the timer to programme up to eight different tapings over 14 days.

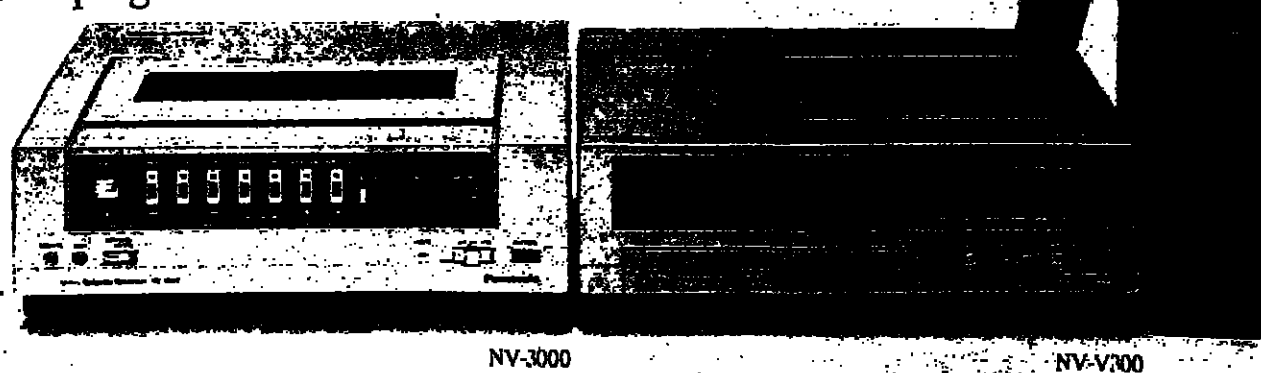
As Japan's biggest consumer electronics group, Matsushita Electric has produced over 2.5 million VHS units.

Panasonic video record-

ers use an aluminium diecast chassis. Not a flimsy stamping. And a quartz-locked, direct-drive motor keeps the picture rock-steady.

No wonder VHS has galloped ahead of the field to become the world's favourite video-taping system.

**The portable video recorder** 



## Panasonic

Panasonic, National and Technics are the brandnames of Matsushita Electric.

As well as the camera shown, we also offer a power zoom version, the WV-3200, and the budget-priced WV-2600. For further details please contact: National Panasonic (UK) Ltd., 306/318 Bath Road, Slough, Berks SL1 6JF. Tel: Slough 34522.

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هكذا من العمل



## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## Peter Montagnon looks at Grand Duchy banking

## Luxembourg role reviewed

LOOKED AT from one perspective, Deutsche Bank's subsidiary in Luxembourg had an extremely good year in 1979-80. There was a sharp increase in business volume and the surplus of interest earned over interest paid, jumped to Luxfr 2.2bn (\$650m) from Luxfr 1.4bn a year before.

From another perspective, it was an extremely bad year. Declared net profits slumped to zero from Luxfr 578m by means of an accounting device which leaves the outside observer totally at a loss as to the underlying performance.

The device used by Deutsche Bank (Luxembourg) was to apply its profits to a hidden reserve against specific bad risks in its international loan portfolio.

The bank will not disclose the amount involved, still less the nature of the business deemed so doubtful as to be worthy of such a dramatic step. However, it is widely assumed in Luxembourg that the reserves were established against loans outstanding to Iran and part of the amount owing from Poland.

The decision to declare zero profit also saved the bank a considerable amount of tax. Its payments to the Luxembourg exchequer dropped to Luxfr 218m from Luxfr 657m and while Iran's decision to repay debt owing to European banks means that some extra tax may now fall due, the case of Poland is still far from resolved.

This may encourage other German banks in Luxembourg to follow Deutsche Bank's example.

But if other banks also move over to "zero-profit accounting", it will become more difficult to assess the commercial viability of Luxembourg as a banking centre.

What is freely admitted by German bankers in the Grand Duchy, however, is that Deutsche Bank's results have focused attention on the real trend in profits—which is down.

The reasons for this are clear. Declining margins on syndicated lending and the need to sell or write-down securities held as collateral have severely impaired the bank's ability to generate profits at the accustomed rate.

Few bankers believe that high margins and low interest rates

But increasingly the banks are looking to a more fundamental form of diversification—into business normally handled by investment banks and which generates fees without absorbing much in the way of capital.

It is no coincidence that Luxembourg has recently begun to develop a local market in certificates of deposit, that

## EARNINGS TREND FOR GERMAN BANKS IN LUXEMBOURG

		Year ending		
		1980	1979	1978
		31/12	31/12	31/12
Commerzbank	net profit	299m	419m	419m
Deutsche	net profit	250.1bn	177.4bn	177.4bn
	total assets	309.4bn	260.7bn	221.7bn
Dresdner	net profit	1.04bn	1.74bn	1.08bn
WestLB	net profit	320.9bn	258.7bn	221.2bn
	total assets	484bn	487bn	477bn

\* Figures still pending.

will now return. Most therefore feel it is inevitable that Luxembourg's role as a financial centre is going to be radically reviewed.

For the German banks, this means switching the emphasis away from balance sheet growth for its own sake and back to the basic aim of making money. This is all the more necessary in view of the impending requirement for German banks to consolidate their balance sheets and put up more capital to support their external businesses.

Taking the likely capital requirements into account, most German bankers in Luxembourg now say that a syndicated loan must yield at least 1 per cent over interbank rates to be commercially viable.

With most sovereign risks in Europe now paying less than 1 per cent, it is hardly surprising that the German banks have all but quit this form of business. To small and medium-sized clients in Germany.

## Peak sales for Sony despite yen strength

By Toko Shibata in Tokyo

SONY CORPORATION, the Japanese electrical appliances maker increased its consolidated sales by 17.7 per cent in the first quarter of the financial year, to a record ¥21.16bn (\$1.3bn) from ¥21.96bn in the three months to January 31, 1980.

In spite of a sharp rise in the value of the yen in the foreign exchange market, higher costs faced by overseas subsidiaries after translation into yen meant that operating profits were down 13.1 per cent to ¥3,899m (\$243.5m), but net profits rose 3 per cent to ¥2,012m (\$128.2m).

Higher costs faced by overseas subsidiaries after translation into yen meant that operating profits were down 13.1 per cent to ¥3,899m (\$243.5m), but net profits rose 3 per cent to ¥2,012m (\$128.2m).

Overseas sales in local currencies soared. Sony's sales in U.S. dollars rose by 27 per cent and those in the sterling by 50.7 per cent. The effect of the strength of the yen on these increases was compensated for by the substantial growth in sales volume in its major products, including the Walkman head-phone stereo cassette players and videocassette recorders (VCRs).

Sales of tape recorders and radios increased by 30 per cent, to account for 15.6 per cent of the total turnover. The company aims to sell 1.5m to 2m sets of its Walkman recorder for the full year.

In the first quarter VTR sales (up 45.1 per cent to account for 35 per cent of the total) for the first time exceeded television set sales, which accounted for 24.3 per cent of the total. VTR sales in the full year are expected to reach 1.5m, compared with 850,000 units in the previous fiscal year. Colour TV production in the year is estimated at 2.7m units, compared with 2.4m in the previous year, of which overseas production will account for 1.6m sets.

Overseas sales, including exports, increased 17.1 per cent, to take a 65.4 per cent share of the total. Domestic sales rose by 18.7 per cent.

Capital outlays for the current year are planned at ¥70bn to ¥80bn, more than half of which is designated for expansion of VTR, VHS tapes and semiconductor capacity. The first quarter capital outlay totalled ¥18.4bn.

## Du Pont names chairman to replace Shapiro

By Paul Betts in New York

Mr. Edward Jefferson, an Englishman, has been named as the new chairman of Du Pont, the leading U.S. chemicals conglomerate.

Mr. Jefferson, who became president of the company last year, has been one of Du Pont's principal architects in its recent policy of diversification into specialty products, especially in the field of biotechnologies.

Mr. Jefferson was looking for an acquisition in the pharmaceutical sector at the same time as expanding its presence in the health care and agricultural chemicals sectors.

Du Pont has also named a new president to succeed Mr. Jefferson. He is Mr. Richard Hecker who joined Du Pont in 1949 as a research chemist and recently was closely involved in the group's marketing operations.

## Court upholds asbestos move

By Robert Gibbins in Montreal

CANADA'S SUPREME Court has upheld the right of the Quebec Government to expropriate Asbestos Corporation of Montreal, the second largest fibre producer in Canada and 54 per cent owned by General Dynamics of the U.S.

A special five-judge panel rejected an application by the company for an injunction against expropriation. The court also refused to hear the company's appeal of a lower court ruling that Quebec has the constitutional power to expropriate Asbestos Corporation.

The Supreme Court decision appears to remove the last legal barrier to expropriation.

## PROVINCE OF NEWFOUNDLAND

10% 1979/1994

U.S.\$50,000,000

Pursuant to the terms and conditions of the Bonds, notice is hereby given to the bondholders that the Province of Newfoundland has decided to call for redemption of the Bonds on or before the date specified in the notice.

## ONE MAJOR URANIUM PRODUCER LEFT TO SETTLE

## Westinghouse suits draw to a close

BY PAUL CHEESBRIGHT

THE WESTINGHOUSE uranium litigation, which has dogged the nuclear power industry since 1975, is within reach of final settlement. The agreement announced yesterday with all but one of the international producers involved leaves only the minor actors.

It has been one of the biggest litigation exercises in corporate history. More than 60 companies have been involved at one time or another. The potential liabilities have run into billions of dollars. It has aroused fresh international controversy about the application of U.S. anti-trust laws outside U.S. borders and been the subject of continuing diplomatic protests.

But it has never been fully explained why Westinghouse worked itself into the situation which set off the litigation in the first place. In the 1960s and early 1970s it was signing uranium supply contracts but making no provision to ensure access to the uranium it would eventually need.

By 1974-75 the group realised that it had made a serious miscalculation. The uranium price was rising and Westinghouse would be forced to buy 65m lbs at prices higher than those at which it had agreed to supply. It said it could not honour the contracts, pleading "commercial impracticability".

Immediately, it was sued by 27 utilities in 17 actions. All of

these actions save one have now been settled, involving Westinghouse in cash payments, the provision of services and, of course, the supply of uranium. These settlements will be worked out into the next century.

Westinghouse's counter-attack was to seize on the leak of documents from Mary Kathleen Uranium, the Australian uranium producer in the Rio Tinto-Zinc of London group, and charge 29 U.S. and foreign producers with operating a cartel.

It demanded triple damages. This case, which has been in a Chicago court at a pre-trial stage since 1976, is the one which is now crumbling as the pace of out-of-court settlements quickens.

Earlier this year there were agreements with Gulf Oil, Gulf Minerals Canada and Getty Oil. This accounted for the main North American defendants.

Yesterdays settlement with the RTZ companies removes the rest of the main defendants. The out-of-court settlements have brought Westinghouse \$100m to offset the cost of its agreements with the utilities and also given it access to the uranium needed to meet supply contracts.

Mr. Robert Kirby, Westinghouse chairman, said yesterday that the group's remaining uranium supply obligation from its own resources is 5m lbs. This can be met by a subsidiary.

## Bundesbank props DM yields

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE BUNDESBANK has emerged as a heavy seller of domestic bonds in the German capital market. Bankers estimate it offloaded more than DM 200m worth of such paper on stock exchanges across the country yesterday and this follows similarly large offerings at the end of last week.

The sales came at a time when long-term interest rates have begun to show signs of dropping again after the sharp rise which followed the suspension of the Bundesbank's Lombard facility in late February.

Demand for paper has been building up in the bond market, but with few investors willing to sell at the moment the Bundesbank apparently decided to even out supply and demand and prevent a sharp drop in yields.

Dealers in Frankfurt said that a similar pattern has developed in the foreign bond market where a shortage of new paper and a steady flow of interest is not being matched by sales. Prices yesterday rose by about 1 point on average.

Straight dollar Eurobonds showed similar gains yesterday, although the upward momentum petered out in the afternoon on lack of an advance in New York.

While there has been some demand from retail investors, dealers said the Eurobond market is being held back to some degree by fears that the recent run-up in prices could still prompt a sudden spate of new issues.

The only new issue launched yesterday was in the floating rate note (FRN) sector and had been expected for some weeks.

## Gulf Oil cuts refining capacity

By Our Financial Staff

GULF OIL yesterday became the second large U.S. oil group this month to shut down some of its refining operations because of the drop in demand for U.S. petroleum products.

Gulf, the fifth largest U.S. oil group, said it was closing its Toledo, Ohio, refinery and part of its Venice, Louisiana, facility system was expected to operate at only about 75 to 80 per cent of its more than 900,000 barrels a day capacity this year.

The oil group added that public conservation efforts and excess refining capacity in the industry would reduce demand this year and in coming years.

## Time to raise spending on video operations

BY OUR FINANCIAL STAFF

TIME, the U.S. publishing group, expects to boost its capital spending from \$242m to \$300m in the current year, with around 60 per cent devoted to expansion of its video operations, mainly cable television.

Funds for the spending will come from the recent \$145.6m preferred share issue and from internal sources and loans, the company says in its annual report.

Time, which has begun talks with Columbia Pictures Industries on the sale of its Time-Life television and motion pictures division, revealed that these operations incurred a loss of about \$9m in 1980, a year in which Time's group earnings were \$141.2m against \$143.9m in 1979.

It said that while both cable

television and motion picture production were capital intensive it had decided to opt for cable television. The decision to sell the film interests largely was based on a "determination of how the video group could best use its capital resources."

It said its involvement in cable television as that of a marketer of cable services rather than as a network or system operator.

St. Joe bid move

St. Joe Minerals, the resources group, has filed suit in Kansas City seeking to stop the \$2bn tender offer for St. Joe by Seagrams, agencies report.

Seagrams, the world's largest distiller, describes the suit as without merit.

Sohio already has some 1.1bn tons of coal reserves, but has been looking to increase these reserves to around 2bn tons. The U.S. Steel deal would have left Sohio close to its target.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday, April 14.

U.S. DOLLAR		Change on				SOFT 95 89 EUA		40 35%		80% 0		-0%		10.32					
STRAIGHTS		Issued	Bid	Offer	Day	Yield	U. K. Mruy. 90 EUA	16	77	89	0	0	0	0	10.32				
Amoco 13% 88		75	96%	97%	+0%	+13.93	Algemeine Bk. 10% 86 Fin	40	98%	96%	+0%	+0	10.10	10.10	10.10				
BP 11 1/2 88		100	98%	98%	+0%	+14.04	Bk. Mees & H. 10 85 Fin	75	97%	98%	0	0	+0	+13.82					
CECA 12 1/2 91		100	96%	97	0	+13.14	Hofmann & HV 10 87 Fin	100	96%	96%	+0%	+0	+10.77						
CECA 13 1/2 91		100	96%	97	0	+13.14	M. Neudring 10 87 Fin	100	96%	96%	+0%	+0	+10.77						
Citicorp 9% 5/8 Fin. 12 87		200	92%	92%	+0%	+13.73	Ned. Midd. Bk. 10 85 Fin	75	98%	98%	+0%	+0	+10.29						
Com. Illinois 9% 5/8 88		150	94%	95%	+0%	+13.90	Pieravan 10% 86 Fin	50	98%	98%	+0%	+0	+10.10						
Duke 11 1/2 90		100	96%	97%	+0%	+14.01	U. S. Maria 13 1/2 85 BFF	400	98%	95%	+0%	+0	+14.34						
Duppert 9 1/2 91		65	97%	97%	+0%	+13.87	Charl'ns Bank 13 1/2 85 BFF	400	98%	98%	+0%	+0	+14.34						
ECC 11 85 (May)		75	81%	81%	+0%	+14.04	CIB 14 1/2 85 BFF	100	99%	100%	+0%	+0	+14.20						
ECC 11 85 (August)		70	79%	80%	+0%	+14.43	ERG 14% 88 BFF	300	98%	99%	+0%	+0	+14.34						
ECC 11 85 (Sept)		70	79%	80%	+0%	+14.43	Fin. Maria 13 1/2 85 BFF	400	98%	98%	+0%	+0	+14.34						
Eccofrance 9% 87		100	92%	93%	+0%	+13.65	Gaz de France 11 85 BFF	150	91%	92%	+0%	+0	+14.07						
Eldorado 13% 85		50	96%	97%	+0%	+14.13	La Redoute 14 1/2 85 BFF	125	98	97	+0%	+1	+15.41						
Elec. de France 10 88		125	93%	93%	+1	+13.89	Accord 14 85 BFF	100	93%	93%	+0%	+0	+14.20						
Elec. de France 12 88		125	93%	93%	+1	+13.89	Accord 14 85 BFF	100	93%	93%	+0%	+0	+14.20						
Export Dev. Cn. 12% 87		100	95%	96%	+1	+12.76	Alcon 14 85 BFF	20	98%	98%	+0%	+0	+14.76						
Export Dev. Cn. 9% 85		150	85	85%	+0%	+11.37	Beneficial 14% 90 E	20	94%	0	0	+0	+15.28						
Exp. Ba. D. 12% 85 (N)		50	94%	95%	+0%	+13.76	BNP 13% 91 E	16	98%	97%	+0%	+0	+14.71						
Fin. Ind. 12 1/2 88		100	95%	95%	+0%	+13.87	Ch. de France 13 1/2 85	50	98%	98%	+0%	+0	+14.71						
Finland, Rep. of 9% 88		100	92%	93%	+0%	+14.58	Chlorico 0/5 13% 90 E	50	90%	97%	0	0	+14.15						
Ford Credit 0/5 14% 83		150	95%	99%	+0%	+14.62	Fin. for Ind. 14% 85 E	20	98%	100%	0	0	+14.46						
Ford Cn. 0/5 Fin. 18 84		100	103%	103%	+0%	+14.38	Fin. for Ind. 13 87 E	20	98%	0	0	+14.12							
GMAC 9% 5/8 Fin. 12 87		100	90%	90%	+0%	+13.61	Fin. for Ind. 13 87 E	20	98%	0	0	+14.12							
GMAC 9% 5/8 Fin. 12 87		100	90%	90%	+0%	+14.28	Pearson 34 13 87 E	23	94%	96%	0	0	+15.01						
GMAC 9% 5/8 Fin. 12% 88		100	93%	93%	+0%	+14.37	Rothschild 14% 90 E	12	97%	98%	0	0	+14.56						
Gen. Mtns. 0/5 11% 87		100	89%	90%	+0%	+14.14	Royal Trustco 14 98 E	12	96%	100%	0	0	+14.03						
Gen. Mtns. 0/5 13% 89		100	90%	90%	+0%	+14.05	S. B. 14 85 E	20	100%	98%	0	0	+14.03						
JPMorgan's Bay 11 1/2 87		75	86%	86%	+0%	+14.18	Bomboras 9% 90 KD	7	100%	90	0	0	+10.02						
LBSM Wld. Trade 12% 88		200	97%	97%	+0%	+13.11	CCCE 9% 91 KD	10	102%	93	0	0	+11.06						
Newfoundland 13% 90		50	82%	84%	+0%	+13.91	Eurotech 9% 90 KD	50	100%	97%	0	0	+9.83						
OCBC 10 85		50	88	88%	+0%	+14.73	Fin. Ind. 12 1/2 85 E	100	95%	97%	+0%	+0	+14.76						
Ontario Hydro 13% 91		100	96%	97%	+0%	+14.06	Rustnach 9% 88 Luf	500	98%	90%	+0%	+0	+11.93						
Quebec Hydro 11% 92		100	94%	94%	+0%	+14.06	Eurofime 10% 97 Luf	500	94%	95%	+0%	+0	+11.56						
Quebec Hydro 12 88		100	92%	93%	+0%	+14.70	EIS 9% 88 Luf	500	93%	93%	+0%	+0	+11.64						
SNC 11 85		50	91%	92%	+0%	+13.78	Vohre 9% 87 Luf	500	93%	93%	+0%	+0	+12.35						
SNC 12% 85		50	96	96%	+0%	+14.35	FLOATING RATE												
SNC 13 91		50	96	96%	+0%	+14.35	Allied Irish Bank 5% 87								04	99%	100%	2/7	16.15
Wandelaar 13% 88		50	96%	97%	+0%	+14.74	Bank of Montreal 9% 87								04	99%	100%	18/6	19.85
Wandelaar 12% 85		150	94%	95%	+0%	+14.94	Bank of Tokyo 6% 88								40	96%	96%	2/4	15.31
Wandelaar 9% Credit 12 83		50	94	96	+0%	+14.24	BBL Int. 8% 88								100	98%	98%	1/1	17.46
Wandelaar 9% Credit 12 86		50	98%	98%	+0%	+14.24	Bergan St. A/S 5% 85								100	100%	98	25/5	17.71
World Bank 9% 85		300	98%	98%	+0%	+14.40	BNP 5% 88								40	99%	100%	29/4	18.69
World Bank 10 87		300	98%	98%	+0%	+14.40	BNP 5% 88								40	99%	100%	29/4	18.69
World Bank 10 87		300	98%	98%	+0%	+14.40	Christiana Bk. 5% 81								40	99%	98%	5/6	17.04
On day			+0%	+0%	on week	+1%													



# SCHLUMBERGER LIMITED

The following is the Statement of the Chairman and President, MR. J. RIBOUD, which has been circulated to Shareholders with the Annual Report for 1980.

The first year of the eighties has been a good year, for the Company as a whole and for each of its units.

Net income for the year was \$994 million and \$320 million for the fourth quarter. For the purposes of comparison, these figures are distorted by two items unrelated to the operations: the profit on the sale of Rowan shares and the loss on foreign exchange.

Approximately 5 million shares of the Rowan Company were sold in November 1980, with an after-tax profit of almost \$70 million (36 cents per share). Excluding this non-recurring gain, net income for the year was \$925 million, up 40% from the previous year; net income for the fourth quarter was \$250 million, up 28% from the fourth quarter last year.

The loss on foreign exchange was \$19 million for the full year, and \$10 million for the fourth quarter, mainly due to the appreciation of the dollar vis-a-vis most European currencies. In 1979, exchange losses were, respectively, \$5 and \$4 million for the full year and the last quarter. Unlike the gain on Rowan shares, foreign exchange losses or gains are recurrent. The world does not seem to be heading towards a period of currency stabilisation. Currency fluctuations are becoming more extreme and more brutal.

Revenue for the year was \$5.14 billion, up 41% from the previous year. The increase is somewhat misleading, as in 1979 Fairchild revenue was consolidated only as of July 1, the date of acquisition. Excluding Fairchild in both years, revenue increased 32% in 1980. Revenue for the last quarter of 1980 was \$1.45 billion, an increase of 33% over the same quarter of the previous year. Excluding revenue from the sale of Rowan shares, revenue for the quarter increased 24%.

In response to the continued demand for our services and products, and to prepare our future, we added more to our resources in 1980 than in any previous year.

★ **FIXED ASSETS.** Additions to fixed assets were \$748 million in 1980, an increase of 49%. They are budgeted to reach \$1.1 billion in 1981.

★ **RESEARCH & ENGINEERING.** R & E expenses increased 45% to \$188 million.

★ **MANPOWER.** Almost 2,000 graduate engineers from 70 countries joined Schlumberger in the last quarter, mainly due to the increasing size and complexity of our Company has caused us to redouble our efforts to improve internal communications and our understanding of the needs and aspirations of our personnel. From January 1, 1980 to March 1, 1981, options to purchase over one million Schlumberger shares were granted to over 900 key personnel.

All major units of Schlumberger had a good year. Yet, the oilfield services companies had the most spectacular growth as the worldwide surge for more exploration and production of hydrocarbons went unabated.

## WIRELINE SERVICES

Wireline services revenue, our traditional logging business, increased 41% worldwide.

In North America, higher crude oil and natural gas prices, hopes that oil prices and even gas prices would be fully decoupled with the new Administration, have pushed forward drilling activity. By the end of the year, rig count in the U.S. was 3,900, 31% higher than a year before. In Canada, the rate of increase in our activity slowed somewhat in the fourth quarter due to unfavourable federal legislation before parliament.

Growth of wireline services in the Eastern Hemisphere and South America was slightly higher than in North America. Increased activity was everywhere, offshore and on land. It was particularly noticeable offshore Mexico; in the Middle East, where operations in Saudi Arabia and the Gulf States more than offset the reduced activity in Iraq due to the war with Iran; in the Far East where widespread exploration offshore resumed. Wireline operations started on land in the People's Republic of China at mid-year. They have grown steadily and are now being extended to offshore.

Customers continue to demand the logging services performed by the CSUs, the newest computerised logging unit. During the year, 280 new CSU units were put in service in the field.

## DRILLING & PRODUCTION SERVICES

Combined revenue of these units grew 33% in 1980. Forre Neptune, Flopetrol and Dowell Schlumberger (50% owned) had a strong performance.

All offshore drilling rigs of Forre Neptune were active throughout the year. In land, six heavy rig drilling in Iraq ceased operations temporarily last September. Two jack-up offshore rigs and one self-erecting workover tender were commissioned during the year. Five jack-ups are under construction. They are contracted for by customers for periods of two to four years.

We sold the bulk of our equity in the Rowan drilling company because we did not think that it was either possible or desirable to acquire control of the company.

The Measurement While Drilling (MWD) operations run by The Analysts have been introduced commercially in the Gulf of Mexico and in the North Sea. It is a slow and prudent start.

## MEASUREMENT & CONTROL

In Europe, revenue of these units increased 19%. After-tax profits were above 6% of sales, and return on investment was better than 19%. These are the best results recorded in the last ten years; a creditable achievement at a time when the U.K. is facing a severe depression and the European economies are sluggish with capital investments and housing starts at low levels. The best performance was in the product lines related to nuclear energy, electricity management, automatic test equipment, data acquisition and recording. A major effort is underway to introduce solid-state and digital technologies into the mature products of electricity management. The first prototypes of a solid-state residential watt-hour meter are being tested. Three new plants are in the process of being built and will be completed in 1981: one in Lyon, France, for nuclear valves, another in Campinas, Brazil for electricity management, and the last one in Dordrecht, Netherlands, for gas and water meters.

In North America, Sangamo Weston revenue increased only 9%. The decline of housing starts hurt the sale of residential electricity meters, while stiff competition lowered their price. Public utilities have been hesitant to adopt load-management techniques as the growth of demand for electricity is slowing down. Some specialty products, such as modems sold by Rixon, imaging and communications systems sold by Fairchild-Weston Systems to the military, have met with great success.

## FAIRCHILD

As was expected, Fairchild took a somewhat bumpy course during the year.

The Test Systems division lost some of its key people late in 1979. Management of this division was reorganised. Orders for the large test systems were slow for the first half of the year but improved during the second half; orders for the less expensive subassembly and component testers were strong throughout the year.

Semiconductor sales were very strong until the fourth quarter. The order rate started to slow down in the summer. During the last quarter, the typical downturn of this cyclical industry moved in. Cancellation of orders was accompanied for a number of products by sharp price cuts, particularly in the MOS product line. Fourth quarter profits were lower. Although the year recorded strong gains in sales and profits, at year's end the backlog is lower and the outlook for the immediate future is uncertain.

Ups and downs, shortages followed by overcapacity, price cuts and stiff competition is nothing new in this industry. It is built in. Boom periods often tend to hide many shortcomings, to cover many short cuts. Periods of recession can bring long term benefits; the only question is what one does with it.

## MDSI

In January 1981, the last step leading to the acquisition by Schlumberger of Manufacturing Data Systems Inc. (MDSI) was completed. This is the entry into the fast growing market of Computer Aided Manufacturing. MDSI has built a very special position, both marketwise and in software capability with the large number of numerically controlled machine tool users. This is the beginning of a fascinating new adventure.

These are the basic facts and figures of 1980. The first indications of 1981 confirm the trends of last year.

★ Oilfield Services continue strong.

★ Order situation at Measurement & Control-Europe is surprisingly good. However, the impact of the hectic currency fluctuations is unpredictable.

★ Outlook at Measurement & Control-North America (Sangamo Weston) is still weak, but not getting any worse.

★ At Fairchild, the order position is deteriorating. This is the time to stick to our guns, to maintain the Research & Engineering programme to improve the manufacturing productivity.

Schlumberger is getting bigger and has plenty of opportunities to grow further. The management has to be strengthened. On February 19, 1981, the Board of Directors elected Michel Vailland Executive Vice-President-Operations, in charge of Oilfield Services and confirmed Roland Génin as Executive Vice-President-Operations, in charge of Measurement, Control & Components. Bernard Alpaerts was appointed as Head of Measurement & Control-Europe, replacing Michel Vailland.

## FIVE YEAR SUMMARY

	1980*	1979**	1978	1977	1976
<b>SUMMARY OF OPERATIONS</b>					
Revenue:					
Oilfield Services	\$2,814	\$2,037	\$1,636	\$1,310	\$1,005
Measurement, Control & Components	2,070	1,513	983	830	805
Interest and other income	153	91	65	48	30
Gain on sale of Rowan shares	100	—	—	—	—
	\$5,137	\$3,641	\$2,684	\$2,206	\$1,840
% Increase over prior year	41%	36%	22%	20%	16%
Cost of goods sold and services	\$2,813	\$2,051	\$1,489	\$1,231	\$1,071
Operating income:					
Oilfield Services	\$1,184	\$809	\$648	\$540	\$383
Measurement, Control & Components	230	159	122	93	77
Eliminations	(14)	(14)	(6)	(1)	—
	\$1,400	\$954	\$764	\$632	\$460
% Increase over prior year	42%	29%	21%	37%	27%
Interest expense	\$102	\$82	\$18	\$16	\$15
Taxes on income	\$822	\$355	\$295	\$248	\$168
Net income	\$994	\$658	\$502	\$401	\$233
% Increase over prior year	51%	31%	25%	37%	34%
Per common share:					
Net income	\$5.21	\$3.45	\$2.63	\$2.08	\$1.52
Cash dividends declared	\$0.94	\$0.73	\$0.56	\$0.42	\$0.27
<b>SUMMARY OF FINANCIAL DATA</b>					
Net income as % of revenue	19%	18%	19%	18%	16%
Return on average stockholders' equity	36%	31%	29%	28%	25%
Fixed asset additions	\$748	\$503	\$393	\$212	\$187
Depreciation expense	\$322	\$242	\$184	\$159	\$130
Average number of shares outstanding	191	191	191	194	194
<b>AT DECEMBER 31—</b>					
Working capital	\$1,249	\$1,065	\$910	\$811	\$650
Total assets	\$5,242	\$4,350	\$2,930	\$2,360	\$1,970
Long-term debt	\$238	\$490	\$85	\$56	\$72
Stockholders' equity	\$3,218	\$2,400	\$1,900	\$1,550	\$1,280

\* Net income includes \$70 million after-tax gain (\$0.36 per share) on sale of Rowan shares.  
\*\* Results of Fairchild Camera and Instrument Corp. have been consolidated with Schlumberger beginning July 1, 1979.

Certain information relating to directors' share dealings and group companies, required by the Stock Exchange in London to be made available, may be inspected during the next three weeks during normal business hours at Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DB, from whom copies of the full Annual Report may be obtained.

## Companies and Markets

### German bank to raise DM 190m

By Stewart Fleming in Frankfurt

BAYERISCHE Vereinsbank, the fifth largest West German commercial bank with assets of DM 91.6bn, plans to increase its capital by DM 190m through a one-for-eight rights issue.

The bank is following a trend set by several other West German commercial banks, including the second largest, Dresdner Bank, which have announced moves to shore up their equity base after two years during which profits in German banking have been under pressure.

Bayerische Vereinsbank is to issue the DM 50 nominal shares at DM 190 each, which compares with a recent market price of around DM 284 per share. It said the increase in capital was needed because of the increase in its business volume.

Last year group assets increased by 10.4 per cent to DM 91.6bn, while the parent bank in Germany increased its assets by 9.2 per cent to DM 52.4bn.

The bank is maintaining an unchanged dividend payment of DM 9 per share on its voting capital.

The proceeds of the share issue will raise the bank's equity capital to DM 1.74bn from DM 1.55bn. The last rights issue by the bank was in 1976.

The bank is expected to announce its earnings for 1980 this week.

German banks are facing pressures to increase their capital bases to keep abreast of expanding business volume from the prospect of new legislation which will require the consolidation of overseas subsidiaries' assets and the application of strict German capital ratios laws to the consolidated balance sheets.

Worldwide sales up 8% at Linde

By Kevin Done in Frankfurt

LINDE, the West German mechanical engineering and process plant group, increased its sales worldwide by 8 per cent last year to DM 2.2bn (\$1.05bn).

It is holding its dividend payment for 1980 at the previous year's level of DM 9 a share, although this will involve a larger distribution of profits than in 1979 following last year's rights issue which raised DM 136m from shareholders.

Linde has grown fast over the last ten years and has built up leading market positions in the areas of plant construction, material handling equipment, especially fork-lift trucks, and industrial gases.

Detailed profit figures have not yet been released, but the company said that it was satisfied with the progress made in 1980. Group pre-tax profits exceeded the previous year's performance of DM 116m (\$55.5m).

New orders taken by the Linde group last year totalled DM 2.5bn, an increase of 9.2 per cent over 1979.

## LOWER CHARGES BOOST RESULTS

### Swedish Match lifts dividend

BY WILLIAM DUFFLOR, NORDIC EDITOR

SWEDISH MATCH yesterday reported an 11.5 per cent lift in pre-tax earnings to SKR 224m (\$50.4m) for 1980 with group sales rising by 9.8 per cent to SKR 6.49bn (\$1.4bn).

The board proposes to pay a dividend of SKR 7 a share, giving shareholders a SKR 1 increase for the second year running.

The improvement in the operating profit, up 7 per cent to SKR 317m, was not as great as forecast. But net financial charges dropped from SKR 58m to SKR 55m instead of worsening, while currency exchange rates yielded higher gains, offsetting the higher interest rates prevailing in several countries and a negative cash

flow, caused partly by the acquisitions made during the year.

The market in Western Europe declined for several products in the latter part of the year and a sharp reduction in demand was noted in Sweden after the strike and lockout in May. This dispute is estimated to have taken some SKR 25m from earnings.

This year Swedish Match hopes to release more capital tied up in operations to which it is not giving priority. Some SKR 800m can be divested in this way, it estimates. But management hesitates to forecast 1981 earnings because of uncertainty over the speed at

which these plans can be realised and new acquisitions made.

There are doubts also about the general economic trend in Western Europe. Nevertheless, further improvement is expected in operating profit while net financial items are likely to be less favourable than in 1980.

The match operation continued to be the group's cash generator, contributing SKR 120m to the operating result, or SKR 22m more than in 1979, on sales of SKR 1.87bn.

Akerlund and Rausing, the packaging company, and Tarkett, the flooring and wall covering company, turned in

better operating results but the Kärnkrafts department, which accounts for SKR 2.4bn of group sales, saw operating profit drop after a decline in earnings by the doors division. The card-board companies, which the management wants to sell, broke even.

During the year the parent company repaid earlier share repurchases of the DM 60m bond loan and a SKR 60m multicurrency loan. The group also allowed its liquid assets to decline, from SKR 474m to SKR 392m, to finance loan payments, but this could be done without "any risks to liquid readiness," the management states.

### Offer for Tor Line confirmed

BY WESTLEY CHRISTNER IN STOCKHOLM

DFDS, the Danish short sea operator, has made a takeover bid for Tor Line, the Swedish ferry company, involved in North Sea and Baltic cargo traffic and in which Broström of Gothenburg has the remaining share.

In addition, the Danish company would absorb Tor's agency network spanning Copenhagen, Gothenburg and Rotterdam. Tor Line is owned one-third by Salméninvest, Salmén and Transatlantic.

According to the terms being discussed, DFDS would own and operate the Tor Scandinavia in North Sea and would put the Britannia into the cruise business. However, DFDS would

not buy Tor's 20 per cent interest in Manure's Ro-Ro traffic operating between Miami and Venezuela or the FOSS pool.

If the deal goes through, pending union negotiations, the takeover would be completed by the autumn. Last year, Tor Line had a deficit of about SKR 40m, due largely to losses in its German traffic, in conjunction with the Tor bid, DFDS is also understood to be buying

Swedish Lion Ferry's interest in Prince Line operating in the German traffic. The Tor Line board is scheduled to meet on Friday at its corporate headquarters in Gothenburg.

### Strong advance by Alfa-Laval

BY OUR STOCKHOLM STAFF

ALFA-LAVAL, the Swedish agricultural, food processing and industrial equipment manufacturer, increased pre-tax earnings by more than 21 per cent in 1980 to a total of SKR 476.6m.

The final result exceeded the preliminary profit calculation, released last month, by SKR 1.6m. Group sales rose by 18 per cent to SKR 6.5bn (\$1.42bn), unchanged from last

month's preliminary figure. Consolidated order bookings during 1980 reached SKR 6.4bn, 11 per cent higher than in the previous year. No forecast for 1981 was included in the final report.

Estimated earnings per share last year, after a general 50 per cent tax deduction, rose to SKR 22.90 compared with SKR 18.75. Return on average

operating capital before taxes increased to 14 from 12.3 per cent. After-tax return on equity rose to 11.4 from 10.3 per cent.

The Board has proposed a SKR 6 dividend per share on the share capital after the bonus issue in 1980, which would consume in total SKR 62.3m from SKR 49.9m. Last year's dividend was SKR 4.80.

### Hong Kong moratorium on deposit taking groups

BY KEVIN RAFFERTY IN HONG KONG

THE HONG KONG Government has declared a moratorium on the registration of deposit taking companies (DTCs), which have been a big and controversial growth area in the territory's financial sector.

The moratorium is likely to last at least until the Government has drawn up new legislation to re-define the areas of operation of banks and of DTCs. There is already a moratorium on new bank licences, in force since August 1979.

From 1976, when the deposit taking companies ordinance was passed, there has been a rapid growth in their number. At the end of last year 302 DTCs were registered and by yesterday, according to Mr. Kenneth Kwok, the Assistant Commissioner of Banking, there were

326 on the register with about 20 applications pending.

DTCs include a variety of different concerns, ranging from finance houses acting as merchant banks to hire purchase companies and what are, in effect, little more than pawnbrokers. The existing rules have been attacked because all a DTC requires is an issued capital of HK\$5m (US\$95m) and a paid up capital of HK\$2.5m. DTCs are also restricted to taking deposits in amounts of HK\$50,000 or more.

Banks in particular, especially local banks with strong deposit bases—have complained bitterly about the activities of DTCs. As they are not parties to interest rate agreements, the DTCs have been able to offer rates several percentage points higher than bank rates.

### Luxembourg bank earns and pays more

By Francis Ghilès

TRADE DEVELOPMENT Bank Holding SA, the Luxembourg-based holding company of Trade Development Bank Geneva and Republic National Bank of New York, achieved a 63.5 per cent increase in after tax earnings to \$74.8m last year.

Net earnings per share increased from \$2.70 in 1979 to \$4.55. The board recommends a 30 per cent increase in dividend per share to \$1, together with a special 25th anniversary bonus dividend of 25 cents a share.

As in 1979, the rise in profits resulted from successful trading in the gold market. During 1980, the group sold half its strategic gold investment of a profit of \$11m. In 1979 the bank

## JAPANESE FINANCE HOUSE FAILURE

### Osaka Shoken losses expose foreign banks

BY RICHARD C. HANSON IN TOKYO

A GROUP of 14 foreign banks has been caught up in the financial troubles of a small Osaka-based securities financing company, which could result in the most extensive losses suffered by foreign banks operating in Japan since World War Two.

According to estimates by the banks, foreigners have lent more than ¥20bn (some \$100m) to Osaka Shoken Shinyo, a small company specialising in loans to stock market investors.

The company disclosed last weekend that it is unable to meet its loan obligations. Its accumulated debts are estimated by Japanese banks at ¥75.8bn (\$360m) at the end of February. The foreign banks, with ¥21.5bn in outstanding loans, are the second largest group of Osaka Shoken creditors.

Japanese trust banks are owed ¥81.7bn, while the large "city" banks have lent ¥8.7bn. Foreign bankers claim they would not suffer badly even from total failure because of the large amount of collateral they hold. The biggest exposure among the foreign banks is that of Seattle-First National Bank, which says it has loans of less than ¥5bn outstanding. In the worst case, it estimates it has collateral for more than 80 per cent of its loans, and would over a large part of any loss through tax write-offs. The list of foreign banks involved includes big American names like Citibank and Bank of America, and others like Hong Kong and Shanghai Banking Corporation. No British bank is involved.

Because their total exposure is heavy, the foreign banks co-operation will be essential to

any effort to keep Osaka Shoken in business. According to Japanese law, Osaka Shoken must reach agreement with a majority of 75 per cent of its creditors for any composition (known in Japan as Agi).

Under this procedure, the creditors would agree among themselves on the disposition of the company's debts, with the results presented to the Osaka District Court. If composition could not be achieved, the company would face no alternative but to seek a declaration of insolvency from the court.

## Co-operation essential

At a press conference on Tuesday, the president of Osaka Shoken said he was still seeking composition. But he added that the co-operation of the foreign banks would be needed for its success. Some foreign banks may be thinking of selling off the equities they hold as "security" against their loans to Osaka Shoken. This would make it difficult to reach an overall agreement with the 49 banks and other financial institutions involved, he said.

Two broader issues have arisen from the Osaka Shoken case. For one, this would be the first time that foreign banks on a large scale have publicly "taken it on the chin" (as one foreign banker commented) on loans to a Japanese company in difficulties. In most previous instances of corporate failure, the foreign banks involved have been insulated from losses by the responsible Japanese banks (partly at the insistence of the Japanese authorities).

As far as can be determined,

the authorities are not intervening, and no Japanese bank has stepped forward as a main bank to organise a proper rescue operation.

The second point is that Osaka Shoken's troubles stem from its lending to members of a private investment group based in Tokyo, known as the Seibi group. Osaka Shoken has admitted making loans totalling ¥48bn to individual members of this group. The security on these loans (in the form of the shares being bought by the Seibi group) began to depreciate sharply last month as prices of certain equity stock collapsed on the Tokyo stock market.

These shares had in turn been used by Osaka Shoken to secure loans from banks. The company could not then meet the banks' demands for additional collateral on the loans.

The Seibi group has refused to comment on its organisation or its stock market activities. It is believed, however, to have specialised in buying large amounts of certain shares, using funds borrowed by its members mostly from Osaka Shoken. The effect was to boost the price of these shares.

The affair might well not have come to wider notice, had not the Tokyo Metropolitan Police announced on February 16 that an independent stock commission salesman, Mr. Akira Kato, was helping them in inquiries into a client's tax evasion case, under investigation by the Tokyo District Prosecutor's office. Mr. Kato is widely believed to have been a leading investment "adviser" to the Seibi group. News of his involvement was widely reported

in the Japanese press, a fact which some securities analysts say contributed to sharp price declines in a number of so-called "speculative" shares held by Osaka Shoken as security.

The prosecutors are believed still to be questioning Mr. Kato. They would not comment on the case. Mr. Kato could not be reached to tell his side of the story.

Foreign bankers willing to discuss their loans to Osaka Shoken say they had no prior reason to suspect the company was a bad risk. Its major shareholders (75 per cent) are two associations of Osaka Stock Exchange members. Among the original promoters and present stockholders is Nomura Securities, the biggest securities com-

pany in Japan. The company is also supported by leading Osaka-based banks.

Its troubles may be related in part to the fact that it has no single main bank to help it. Other bankers rank stock lending companies like Osaka Shoken Shinyo alongside "summer" finance companies, which have grown rapidly in Japan, as comparatively risky customers. Many foreign banks have, in the meantime, become conspicuous lenders to consumer finance companies.

Part of the reason why foreign banks have become involved in this kind of business lies in the general lack of funds in Japan in recent years, as well as in the historic limitations placed on the foreign banks' range of activities.

## COMPANY NOTICE

THE COPENHAGEN COUNTY AUTHORITY (CCA)			
1980/1981 7% UA 15,000,000			
On March 4, 1981, Bonds for the amount of UA 2,230,000, have been drawn or redeemed in the Copenhagen Municipality and following attached on and from the 4th of May, 1981.			
The drawn Bonds will be redeemed, coupon No. 123 and following attached on and from the 4th of May, 1981.			
The drawn Bonds are these, NOT YET PREVIOUSLY REDEEMED, included in the drawn list below:			
Amount remaining to be drawn, 126, 4,300,000			
Outstanding drawn Bonds:			
103 to 1947 incl.	2007 to 2011 incl.	2021 to 2023 incl.	
2018 to 2020 incl.	2012 to 2014 incl.	2024 to 2025 incl.	
2021 to 2022 incl.	2013 and 2014	2026 and 2027	
2023 to 2024 incl.	2014 to 2015 incl.	2028 and 2029	
2025 to 2026 incl.	2015 to 2016 incl.	2030 to 2031 incl.	
2027 to 2028 incl.	2016 and 2017	2032 to 2033 incl.	
2029 to 2030 incl.	2017 to 2018 incl.	2034 to 2035 incl.	
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March 18 1981  
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# Companies and Markets. INTL. COMPANIES & FINANCE

## MONETARY AUTHORITY OF SINGAPORE

### Top officials resign as Dr. Goh cuts powers

BY KATHRYN DAVIES IN SINGAPORE

**VIOLENT UPHEAVALS** within Singapore's financial institutions are sending shock waves through the banking community. In the space of a few weeks the Republic's Monetary Authority (MAS), which effectively acts as the central bank, has lost virtually all its top officials.

These include the managing director, Michael Wong Pakshong and the head of the international department, Mrs. Elizabeth Sam.

MAS investment policies have been publicly criticised by the senior Deputy Prime Minister, Dr. Goh Keng Swee (MAS chairman since last August), and its role as an investor of Government funds has been undermined.

Morale at the MAS has plummeted as a team of Ministry of Finance systems analysts has apparently concluded that the authority is overstuffed. Many employees have decided it would be prudent to leave of their own accord.

Instead of being transformed into a fully-fledged central bank, amalgamating with the Board of Currency Control (BCC)—an objective sought by Mr. Wong Pakshong which had seemed likely to be fulfilled—the authority's status has been pared back by Dr. Goh.

A new, Government-owned investment corporation, chaired by the Prime Minister, Lee Kuan Yew, and with other Cabinet members on the board, is to take over responsibility for the investment of Government funds, variously estimated to amount at market value to between \$20bn (US\$10bn) and \$40bn (US\$20bn).

#### More limited role

Rothschild, the London merchant bank, has, in addition, been brought in to act as a consultant, both to the MAS and the new corporation. Rothschild seems likely to play a major role in deciding Singapore's new investment strategy, as well as in restructuring the MAS international department.

The international department of the MAS, which once had wide powers over investment policies, will in future have a more limited role. It seems the department will maintain responsibility for managing short-term portfolio investment of the float left behind after a large proportion of the Government funds have been transferred into the Investment Corporation. This float may amount to \$50bn.

These developments are all the more remarkable because the reason for them is unclear. Since its formation by Dr. Goh just over ten years ago, the

MAS has guided Singapore's growth as an international financial centre. A Singapore-based economist noted recently: "The governors of other central banks in this region all look to Singapore (and the MAS) as a kind of flagship. What Singapore does today they will do tomorrow."

Michael Wong Pakshong is given much personal credit for having fostered the growth of the Asian dollar market, to its current level approaching \$800bn (US\$30bn).

#### Financial consistency

Reassured by the Republic's political stability and financial consistency, more and more foreign banks have been centring their South-East Asian operations in Singapore and more still are coming in. They have considered their close rapport with senior authority officials of great importance—particularly with Wong Pakshong and with Elizabeth Sam. The sudden and inadequately explained resignations of these respected figures have caused concern.

With local banking expertise in the Republic very thinly spread, foreign bankers counted themselves fortunate to have such people to whom they could turn for an interpretation of Singapore's banking rules.

However, in a somewhat bleak statement the MAS chairman, Dr. Goh, recently said that the root of the problem was that the MAS and the Board of Commissioners of Currency (Singapore's issuer of currency) followed policies more appropriate to economies in chronic deficit than those needed for Singapore, with its large regular surpluses. "The MAS and BCC... came to hold a large portfolio of investment diversified in terms of type and maturity of assets and currencies in which they are held. Insufficient weight was given to the management of assets held as long term investments," Dr. Goh said.

There is no evidence that the MAS deviated from the guidelines laid down for it by the Ministry of Finance, although it has been suggested here that the MAS suffered losses on yen bonds as the result of fluctuating interest rates in 1979 and 1980.

A theory is that while Dr. Goh and Michael Wong Pakshong may have had a difference of view over MAS policy substantial enough to require Mr. Wong Pakshong's resignation, the wholesale resignations of other MAS personnel came as an unpleasant surprise. This might explain why the Government took some time to commandeer replace-

ments for key appointees, finding it difficult to recruit suitable candidates.

Bankers are also concerned that most of the new senior appointments announced so far are for a relatively brief period. The new managing director of the investment corporation, 54-year-old Mr. Yong Pung How, is being appointed from the Oversea-Chinese Banking Corporation, of which he is vice-chairman, for one year.

The new head of the MAS international department, Mr. Lim Ho Kee, until recently vice-president of Morgan Guaranty Pacific, is to be seconded from the overseas union bank (OUB) for between 18 months and two years.

The man thought likely to succeed Mr. Lim Kim San (whose appointment as managing director of MAS is only part time), Dr. Chua Wee Meng, is on a two year secondment from the International Finance Corporation in Washington as Dr. Goh's assistant. Only one appointment—that of head of the MAS economics department—is on a permanent basis.

Against this background of confusion and uncertainty, the arrival of Rothschild's assistant director, Miss Kate Mortimer, at the beginning of next month, is awaited with much interest. Miss Mortimer will be involved in the implementation of a wide-ranging brief from Dr. Goh—"to assist in re-organising the international department of MAS, to review the portfolio of the MAS and the Board of Commissioners of Currency, to advise on the organisational structure of the investment corporation and to provide general investment consultancy services."

#### Future diversification

Suggestions for the future diversification of Singapore's surpluses include investment in overseas corporations, property, oil and gas resources (even the outright purchase of an oil company), minerals, and the kind of high-technology companies which Singapore wants.

Such ambitions clearly call for a high level of expertise and Dr. Goh sets off for Europe and the U.S. this week to recruit more consultants and perhaps individuals for the new corporation. Other bankers will probably be seconded locally, in what is becoming known as a form of "financial national service."

Foreign bankers continue to ponder the implications of the changes and wonder who they will talk to now at the Monetary Authority. Banks seeking to upgrade their status have resigned themselves to a long wait.



Dr. Goh Keng Swee

### The course of events

January 1971: Monetary Authority of Singapore (MAS) "in nearly all respects the Central Bank of Singapore" commences operations. Managing director, Michael Wong Pakshong. Acts as bankers and financial agent to the Government and banker to banks.

May 1980: First ominous development is appointment of senior civil servant Herman Hochstadt as deputy managing director, said to be working out new salary structure. However, Mr. Hochstadt believed to have concluded MAS overstuffed.

August 1980: Dr. Goh Keng Swee, First Deputy Prime Minister, appointed chairman of MAS, succeeding Finance Minister, Hon Sui Sen. Brief includes testing MAS performance against original aspirations. Team of analysts from Finance Ministry sent in to examine structure and functions of MAS.

January 1981: Michael Wong Pakshong resigns. Reasons not made public, but Mr. Wong says time ripe to start new career. Dr. Goh pays tribute to Wong's "total dedication and complete integrity."

February 1981: Other MAS resignations made public include chief manager, international department, Mrs. Elizabeth Sam, and managers of banking, economics and banking supervision department. In all 40 staff resign. New part-time managing director to be retired Cabinet Minister, Lim Kim San. New investment corporation, chaired by Prime Minister, to assume investment role from MAS.

March 1981: Appointment of Rothschild as consultant to MAS and new investment corporation announced, giving the London merchant bank important role in Singapore's investment strategy. Leading local bankers given key positions on temporary basis: including Mr. Yong Pung How as managing director of investment corporation, and Mr. Lim Ho Kee as Elizabeth Sam's successor. MAS to be computerised and special emphasis to be placed on staff training.

\$96,000,000

## Gotaas-Larsen Shipping Corporation

Guarantor of financing for liquefied natural gas carrier Golar Freeze

#### FUNDS PROVIDED BY:

THE BANK OF NOVA SCOTIA INTERNATIONAL LIMITED

THE CHASE MANHATTAN BANK, N.A.

MANUFACTURERS HANOVER TRUST COMPANY

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

#### AGENT:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

This announcement appears as a matter of record only.

February 1981

**HNG**  
HOUSTON NATURAL GAS

**Quarterly Dividend**  
The Board of Directors of Houston Natural Gas Corporation has declared the following quarterly dividends, all payable April 1, 1981 to holders of record March 16, 1981: \$1.16 1/4 per share on the 4.65% Cumulative Preferred Stock, 1984 Series (\$100 Par), and 37 1/2¢ per share on the Common Stock (\$1 Par).  
**Gifford Campbell**  
Vice President and Secretary  
March 6, 1981

U.S.\$50,000,000 Guaranteed Floating Rate Notes due 1987  
**C. ITOH & CO. LTD.**



Unconditionally guaranteed by  
**THE DAI-ICHI KANGYO BANK LTD.**

In accordance with the provisions of the Reference Agency Agreement between C. Itoh & Co. Ltd. and Citibank, N.A., dated March 14, 1980, notice is hereby given that the Rate of Interest has been fixed at 15 1/2% p.a. and the interest payable on the relevant Interest Payment Date, September 18, 1981, against Coupon No. 3 will be US\$394.51.

March 18, 1981  
By: Citibank, N.A., London, Agent Bank

**CITIBANK**

This announcement appears as a matter of record only.



CORPOZULIA

## Corporación de Desarrollo de la Región Zuliana

U.S.\$69,767,441

Short Term Loan

Managed by

Creditanstalt-Bankverein

European Banking Company Limited

Midland Bank Limited

Provided by

Banca Nazionale del Lavoro (London Branch)

Banco Mercantil Venezolano N.V.

Creditanstalt-Bankverein

European Banking Company Limited

International Westminster Bank Limited

Kleinwort Benson Limited

Lloyds Bank International Limited

Midland Bank Limited

Arranged by

European Banking Company Limited

December 1980

This announcement appears as a matter of record only.



## Corporación Venezolana de Fomento

U.S.\$100,000,000

Short Term Loan

Lead Managed by

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris, Panama Branch

European Banking Company Limited

Société Générale de Banque S.A.—Banque Belge Limited

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

Co-Managed by

Banco de Vizcaya, S.A.

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Provided by

Australia and New Zealand Banking Group Limited

Banca Nazionale del Lavoro (London Branch)

Banco Arabe Español, S.A. (Aresbank)

Banco de Vizcaya, S.A.

Bank Brussels Lambert (U.K.) Limited

Bank für Arbeit und Wirtschaft AG

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris (Panama Branch)

Crédit Industriel et Commercial (London Branch)

European Banking Company Limited

First National Bank of Minneapolis

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Japan International Bank Limited

F. van Lanschot Bankiers (Curaçao) NV

Mitsui Trust Bank (Europe) S.A.

Société Générale de Banque S.A.—Banque Belge Limited

Sumitomo Finance International

WestLB International S.A.

Williams & Glyn's Bank Limited

The Yasuda Trust and Banking Company Limited

Arranged by

European Banking Company Limited

February 1981



## Companies and Markets

**i**

# St. hig

FOLLOWING Monday's late 248.02 at 1 pm after volume of

ended on a mixed note. Canon added Y39 to Y879, Akakida Pharmaceutical Y38 at Y880, Honda Motor Y8 at Y549 and TDK Electronic Y40 at Y4,030, but Sony receded Y100 to Y1,000. **Networks** were particularly strong as investors took a second look at them, recently released earnings in 1980, now that the share prices of DBS and UOB reflect the cost of rights issues by the two banks. DBS increased 28.5% to

3,680 and  
30 to Y3,100  
Oils Co

3,880 and Pioneer Association  
to Y3,100.  
Oils, Constructions and  
elements finished on an easier  
note. Arabian Oil shed Y100 to  
3,300.  
Singapore Lead rose 50 cents  
to S\$9.20. Rumours of a tight  
issue by the property concern  
had depressed its share price

## Germany

## Germany

The overnight Wall Street advance and a strong rise on the domestic Bond market boosted most West German share prices, with increased foreign and institutional buying noted. Some profit-taking cut into the gains, although prices generally

late, but a broker said reconsideration had left investors convinced a rights issue will not be forthcoming. He noted that to offer a rights issue, a company has to present audited accounts from sometime during the previous six months.

Since the company's fiscal year

Domestic B

Domestic Bond prices rose as the DM 1.20 and the Commonwealth sold DM 82.4m of paper into the rally, after selling DM 15.5m on Monday. Also up were Mark Eurobonds and

# Hong K.

**Hong Kong** The market continued to advance in moderate business confidence, with some early afternoon profit-taking well absorbed. Renewed expectation of a cut in

Further fall in  
contributed to

ong Kong interest rates at the end of this week following a further fall in U.S. Prime rates attributed to the rise. The Hang Seng index moved ahead 20.95 1,975.32 for a two-day gain 52.06. Turnover on the four exchanges expanded to

**G. L. Cement**  
K\$60.50, New

HK\$44.62m from Monday's light  
 volume of HK\$299.01m.  
 G. I. Cement rose HK\$1.50 to  
 HK\$80.50, New World 25 cents  
 HK\$5.60 and Swire Properties  
 cents to HK\$14.10.

Yesterday, with  
traits Times

Share prices continued to bound in more active trading yesterday, with the Singapore Straits Times Industrial index rising 13.79 to 796.15.

the market showed  
firmness in response  
to night Wall Street  
subsequent profit  
share prices mixed  
The Bank of Japan  
a 1 percentage point  
Official Discount  
the end of the sessi  
had already been  
speculation about the  
prompting investo  
especially Steels,  
and Heavy Electric  
carrying heavy inte

from lower interest rates, which boosted the general market. In the past two days, margin trading raised expectations of a package to stimulate the economy.

The Nikkei-Dow Jones average, having advanced about 1,000 points in the past two business days, ended 3.94 easier at 14,100. The Tokyo SE index, however, fell 0.97 at 511.96 for a rise of 91.6. Gains were retained in a small number of sectors.

to \$324. Earlier first-  
plans to  
ties to  
Market  
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North  
ilable

Mar. 17	Price Frs.	+ or -
Petrofina	4,775	+55
Royale Belge	4,220	-80
Soc Gen Banq.	2,200	+5
Soc Gen Belge	1,294	+26
Sofina	2,775	-
Solvay	3,200	-20
Traction Elect.	2,800	-
UCB	1,300	+4
Union Miniera	746	-4
Vieille Mont.	1,050	+30

FRANCE		
Mar. 17	Price	+ or -

Emprunt 4 1/2 1978	3,456	-28
Emprunt 7 1/2 1978	2,735	+1
Emprunt 10 1977	3,040	+5
Afrique Occid.	535	+8
Air Liquide	501	+6
Aquitaine	1,243	-7
Au Printemps	117	+1
BIC	455	+3
Berni Rothschild	178	
Boygroux	673	+2
SSN Gervais	1,171	-15
Cerrefroid	1,780	+2
Club Mediter.	482,5	+2
CGE	399	+4
CSF (Thomson)	877	-2
Cie Bancaire	350	-1
Cie Gen Eaux	345	

Crausot Loire...	88,5	-1,5
CFFP...	232	-2
DNEL...	35,6	+0,9
Dumez...	902	-1
Ferodo...	269	-0,6
Gen.-Occidental...	398,5	+1,5
Imetal...	85	+5
LaSarge...	320,5	+1,5
LeCorail...	62	+0,5
Legrand...	1.650	-80
Machines Bui...	58	-
Matra...	2.168	-12
Michelin B...	800	+6
Moët-Hennessy...	495	+2
Moulinex...	89,2	-4,8
Parafin...	222	-1,6
Pechiney...	101,9	+8
Pernod Ricard...	304,8	+2,8

Peugeot-SA	143.5	+4.7
Poillon	305.5	+5.5
Radiotech	246	—
Redoute	524	+4
Rhone-Poul(enc.	91.9	+0.9
Roussel-Uclaf	195.5	+5.5
St. Gobain	140.6	+0.4
Skis Rosagnol	525	+3
Suez	361	-11
Telmech Elect.	1,309	—
Thomson Brandt	285	+0.5

ITALY		
Mar. 17	Price Lire	+ or —
ANIC	11.25	-0.25

Banca ComItre	75,000	+1,100
Banque Fin	681	+19
Central	48,000	+8,990
Credito Varesiano	20,100	
Flat	2,999	-46
Finasider	57	+1
Invest	4,500	
Montedison	54,500	+1,010
Italsider	300	
Montedison	224.5	5.5
Olivetti	4,208	-92
Pirelli Co.	5,530	+330
Pirelli Spa	2,100	+103
Snia Vercosa	1,310	
do. do. Priv.	1,010	
Toro Assic.	45,000	+2,500
do. Pref.	40,000	+860

REIST. 22	Preis Dm.	+ or -
AEG-Telef.	61,5	-0,7
Allianz Vers.	458,6	+0,6
BAZAG	135,6	+1,7
BEYER	191,9	-0,5
Sayer-Hypo	191	+1
Sayer-Verein	285	-1
BHF-Nachf.	187	+5
BMW	157,5	+0,5
Brown Boveri	945	+3
Commerzbank	175,5	+0,4
Conti Gummi	61,8	-0,4
Daimler Benz	272,9	+1,0
Deuss.	325	+1,2
Demag	153,6	+2,5
Drehe Babcock	176	+2
Deutsche Bank	269	+0,5
DU Schutt	156	-0,5

Depp zament	188	+2	
GHM	120	+3,8	
Hapag Lloyd	53,8		
Hoechst	118,8	+1,3	
Hoesch	27,0	+0,1	
Karlmann (F)	387	+1,6	
Berlin	133,5	+0,5	
Kali und Salz	255,2	+0,4	
Karstedt	188		
Kathor	167,5	+1,5	
KHD	167,5	+1,5	
Kleemann	62,4	+1,1	
Krupp	75,5	+3,5	
Linde	300,8	+5,8	
Lufthansa	97,5	+8,5	
MAN	128,5	+0,5	
Mannesmann	128,5	+0,5	
Mercedes Hg	235,6	+2	
Metallgesellschaft	332	+3	

Preussag	141.5	+0.1	S
Rhein West Elect	167.2	-0.3	S
Rosenthal	392	+1.5	S
Soehring	255	+1.5	S
Siemen	356.9	+0.7	S
Thyssen	77	+1.8	S
Varta	171	+1.5	S
Veba	124.2	+0.2	W
Verein West	225	-----	U
Volkswagen	157.7	+0.7	Z

[illegible][illegible]

BELGIUM/LUXEMBOURG			
Mar. 17	Price Fc	+ or -	
BARRE	1,394	+84	
Parab Int A Lux.	6,000		
Belmont B	1,350	50	
Central CBR	904		
Luxair	1,000		
EBES	1,675	-15	
Electrobel	3,808		
Electrobel Met.	1,000		
B. S. Imme.	1,590	+5	
SABL (Brux L)	888		
Karsberg	1,628	+1.5	
KHD	167.8	+1.5	
Klosterm.	50.4	+1.1	
Krupp	35.5	+3.5	
Linde	620.7	-5.9	
Luthman	167.8	+8.0	
Mannesm.	128.8	+0.5	
Mercedes Hg	388.3		
Metalgesellschaft	352.1		
Montedison	1,000		
Preussag	141.5	+0.1	
Rhein West Elect	167.8	-0.5	
Schneider	1,000		
Schering	355	-1.6	
Sierman	288.6	+0.7	

serviseri	2,810	-40	Vynnytsya	171	+1.8
obokan	2,555	+35	Varta	171	+1.5
intercom	1,318	+12	Veba	124.2	+0.2
creditbank	4,940	+5	Verein-West	225	---
an Higgs	4,980	---	Volkswagen	157.7	+0.7

Bank	1,360	-20	Individual exchanges and are	last traded prices	\$ Denials
Further	2,640	-180	suspended; not ex dividend	not ex stock issues	not ex rights
in line	15,500		not ex all		



## Companies and Markets

## COMMODITIES AND AGRICULTURE

## Bid for U.S. futures body studied

By David Lascelles in New York

THE U.S. commodity futures trading industry has lodged a formal proposal with Washington to set up its own self-regulatory body, in a move which would give it more freedom to oversee its own affairs, but also more responsibility to ensure the integrity of the industry.

The proposal, in the form of a 320-page document, has gone to the Commodity Futures Trading Commission, the Washington watchdog of commodities trading, which will have to approve it.

The plan envisages the establishment of the National Futures Association to which all commodity dealers would have to belong. Its main duties would include regulation of dealers by setting financial requirements and ensuring fair trading.

The establishment of such a body is provided for in commodity legislation and the idea has been circulating for many years.

The timing of the proposal is particularly significant, since it seems designed to take advantage of the mood of deregulation in Washington since the start of the Reagan Administration, and the appointment as CFTC chairman of a Chicago lawyer who was involved in the formative stages of the NFA.

The CFTC is expected to approve the proposal, but the process could take several months. The NFA would take over certain regulatory duties but not policy-making.

## Bolivia dims tin pact hopes

By John Edwards, Commodities Editor

BOLIVIA yesterday dimmed hopes of a sixth International Tin Agreement emerging from the current negotiating conference in Geneva.

Reuter reported that Bolivia moved away from other tin producing countries in adopting a much harder line. It insisted that the proposed Agreement, planned to replace the existing pact due to expire in June, 1982, should have a buffer stock no greater than 30,000 tonnes. This compares with the 50,000 tonnes suggested under the current agreement.

In addition Bolivia wants mandatory reviews of the Tin Agreement, buffer stock price level for six months, a proposal strongly opposed by producers—and says producers should be allowed to cut exports in two stages, strating when 7,500 tonnes has been accumulated.

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The CFTC is expected to approve the proposal, but the process could take several months. The NFA would take over certain regulatory duties but not policy-making.

## Minister's pledge on dairy levies

By Our Commodities Staff

MR. PETER WALKER, the UK Agriculture Minister, has promised that he will resist EEC Commission proposals that would discriminate against British dairy producers.

At the annual dinner of the local branch of the UK Agricultural Supply Trade Association's feed executive, Mr. Andrew Howie, UKASTA's feed executive vice president, said a plan to charge a "super-levy" on production more than 3 per cent above the 1979 level would hit the UK industry particularly hard.

Exemption would be given only on extra milk used for liquid consumption but Britain was already self-sufficient in this sector. So any move towards greater UK self-sufficiency in milk production as a whole would be penalised.

"Worst of all," said Mr. Howie, "it is proposed that a 'triple tax' be imposed of three times the basic levy (6 per cent) on the biggest and most efficient dairy farmers, namely those who produce more than 15,000 litres per hectare of fodder area."

The sugar cane industry developed in the region because of two factors—cheap slave

## CARIBBEAN SUGAR

## Slow but certain death

By Canute James in Kingston

THE cane sugar industry, in the Commonwealth Caribbean, historically a pillar of the region's economy, is heading towards a slow but certain death.

Its demise will mean not only a loss of foreign earnings to the weak and all-harassed economies of the producers, but also a loss of hundreds of thousands of jobs in countries where unemployment is already high and growing.

Ironically, it is the nature of the industry's employment practices which is helping to strangle it. There has been a general reluctance to modernise and mechanise field and factory operations, some of which have not changed since the turn of the century. But the industry is also being battered by continuing labour unrest and poor weather.

The result is that the Commonwealth Caribbean states which in the mid-1960s produced a combined total of 1.4m tonnes of sugar annually, now produce 900,000 tonnes. And the outlook is bleak. Projections for this year are for a fall of about 50,000 tonnes. Equally depressing for the industry is that out-moded machinery and methods of production each year increase costs.

The sugar cane industry developed in the region because of two factors—cheap slave

labour and the right climate. It is a cruel twist of fate therefore that in Guyana, which has overtaken Jamaica as the region's largest producer, weather has contributed to the industry's decline.

The Guyana Sugar Corporation (GUSCO), the state-owned body responsible for the industry last year set a target of 335,000 tonnes. Continuous poor weather which plagued the year's two crops, eventually forced a premature end to operations in December, by which time only 268,000 tonnes had been produced.

Mr. Harold Davis, chairman of GUSCO, says the target for this year is 337,000 tonnes, with the first crop, which ends in May, expected to yield 135,000 tonnes. Regional analysts consider the projection more than slightly optimistic, but Mr. Davis is unmoved. "We will have to strive in 1981 to improve considerably so as to reach our set target," he says.

Although there is optimism in Trinidad and Tobago for an improvement in output, there is nothing to indicate that production in the near future will be close to the 150,000-tonne level of 1977. As with other regional cane sugar producers, Trinidad has problems in the factories, and labour unrest in the fields.

Production last year was

113,000 tonnes, and the 150,000-tonne target for this year is in danger simply because the Trinidad and Tobago economy, floating on reserves of \$2.2m from oil exports, does not need sugar to get by.

Two smaller producers in the region have had mixed fortunes. St. Kitts' small industry is again struggling this year to produce 40,000 tonnes. It missed this target last year by 5,000 tonnes. On the other hand Belize has moved by 3,000 tonnes last year—a development for which Tate and Lyle, which has a hand in managing the industry, claims credit.

Barbados also showed an improvement last year in spite of a rash of fires in cane fields at harvest time, and a shortage of domestic labour. Production last year reached 135,000 tonnes, an increase of 18,000 tonnes over 1979.

The island's factories are being upgraded in a \$6m modernisation programme, and the industry is making use of Australian technical assistance. The intention is to lower production costs and obtain better economies.

This attitude which needs to be adopted by the industry in Jamaica, where production last year fell to 243,000 tonnes, and where a pre-crop target for this year of 300,000

tonnes has already been revised downward to 260,000 tonnes.

Financial chaos reigns in Jamaica sugar. The government-owned national Sugar Corporation last year lost \$11m, bringing accumulated deficits to \$55m. While the Barbadian and Belizean industries seek to upgrade their operations, the Jamaican government has been silent on a proposal from Tate and Lyle, that its subsidiary, Tate and Lyle Technical Services, assist in reorganising the industry. The company suggests it can do for Jamaica what it has done for Belize, Zambia and Swaziland, where production has increased.

There was, for example, the scare in the region when Tate and Lyle closed its Liverpool refinery which had the region's producers, in concert with other exporters in the African, Caribbean and Pacific (ACP) group, protesting to London and Brussels.

Although now somewhat mollified, there is still general concern over markets. The situation is not helped by the fact that they have suffered a 17 per cent fall in earnings over the past two years because of a combination of increasing freight rates and the operation of the European agromoney system.

## Fall in rubber consumption

THE INTERNATIONAL Rubber Study Group said its estimate of total 1980 world rubber consumption shows a fall from the previous year for the first time since 1975.

The group estimated total 1980 consumption at some 12.55m tonnes (of which 3.88m was natural rubber and 8.68m synthetic) against 1979's 12.92m (3.87m natural, 9.05m synthetic).

World natural rubber production is put at 3.80m tonnes in 1980 against 3.85m in 1979, and synthetic at 8.73m versus 9.29m. The study group said the main reason for the anticipated drop in 1980 consumption is a fall in nearly a quarter in U.S. consumption.

## Politics hamper lifting of U.S. grain ban

WASHINGTON—The overall foreign policy situation has caused problems for the Reagan Administration in fulfilling its promise to lift the U.S. grain embargo against the Soviet Union, the U.S. Agriculture Department said.

Mr. Richard Smith, acting administrator of USDA's foreign agricultural service, told a wheat industry meeting the Service's position on the embargo is aggressive, but the administration does not want to send the wrong signal to the world by lifting the embargo.

Speaking at a meeting of the National Association of Wheat

Growers and U.S. Wheat Associates, Mr. Smith said the USDA wants to lift the embargo because it has been ineffective and has hurt producers.

"If and when the embargo is lifted there will be an effort to renew the grain agreement with the Soviet Union," he said.

Mr. Smith also said the U.S. is closely following the EEC's policy on subsidised wheat and flour exports and he noted a recent sharp increase in sales to China and Latin America.

Mr. Smith said the USDA was in the process of advising the common market on its concern over the subsidised wheat exports.

## India to combat jute price competition

NEW DELHI—India

proposes to reduce the export price of jute goods to meet increasing competition from Bangladesh and China, the industry in New Delhi said yesterday.

China was buying jute from Bangladesh at an undisclosed but "unbelievably" cheap price under a trade agreement to run until 1984 and had exported jute bags to Sri Lanka at prices below those quoted by Bangladesh.

The Indian Government declined to comment on these reports, but said Bangladesh and China were exporting jute goods at below production costs.

India is the world's largest jute producer, with an expected output of 8.1m bales, including mesta, in the current July-June season compared with 8.29m bales in 1979-80.

## Disastrous crop in Angola

LISBON—Angola's official maize harvest body predicted the country's maize crop this year will be 17.74m tonnes due to a disastrous drought in the main growing areas, the Angolan news agency (ANGOP) said.

ANGOP gave no figures for last year's harvest, but the Europa year book gave an unofficial estimate of 400,000 tonnes for 1978.

ANGOP quoted the maize harvest body as saying this year's crop production did not take into account the main producing areas of Benguela and Huila since the drought had destroyed virtually all corn growing in those two provinces.

## Boost to S. African maize crop

By Bernard Simon in Johannesburg

SOUTH AFRICA'S maize crop this year will be far bigger than earlier estimates have indicated.

The first official estimate by the Department of Agriculture yesterday put the crop at 13.4m tonnes, well above the previous record of 11.1m tonnes in 1974.

The exportable surplus this year will be over 7m tonnes, almost double the quantity which will have been exported during the present season ending on April 30.

A surplus of this size will create several problems. Railway and harbour authorities and the Maize Board have begun drawing up plans to move the record quantities from the inland producing areas to the harbours. South Africa's maize exports have up to now been routed through the port of East London and Durban. The authorities are likely to divert a

few cargoes to Cape Town.

The Maize Board's current export programme provides for shipment of between 25 and 26 cargoes a month. According to grain traders in Johannesburg, the programme could not be lifted above 30 cargoes with out severe disruptions and delays, and it is unlikely that the full surplus will be exported during the coming season.

South African maize is currently exported at a substantial loss. Production and transport costs amount to around R140 a ton, compared to the free-alongside-elevator price of below R120 a ton. The industry's price stabilisation fund is already in the red.

The selling price is expected to weaken further during the next few months, but the politically powerful maize farmers are pressing for a large

increase in producer prices, to take effect in May.

There are fears that the government may have little choice but to approve substantial levies on producers and possibly subsidies to cover losses from this year's record export tonnages.

The volume of South Africa's orange exports in 1981 are likely to be 200,000 tons, 375,000 tons sold last year, the Citrus Board said in Pretoria. The crop will be about 5 per cent higher, however. The first shipments of oranges to Europe will leave in May.

The Citrus Board said that the overlap between South African fruit and its Mediterranean competitors will probably be smaller than last year. The board is hopeful that last year's export earnings of R200m will be matched in 1981.

## BRITISH COMMODITY MARKETS

## BASE METALS

COPPER—Easier on the London Metal Exchange. Three months opened at 232.5, fell to 232.5, then rose to 233.5, before settling at 233.5. The day's trading was in the range of 232.5 to 233.5. Turnover 17,500 tonnes.

3 months 232.5-233.5, 233.5-234.5, 234.5-235.5, 235.5-236.5, 236.5-237.5, 237.5-238.5, 238.5-239.5, 239.5-240.5, 240.5-241.5, 241.5-242.5, 242.5-243.5, 243.5-244.5, 244.5-245.5, 245.5-246.5, 246.5-247.5, 247.5-248.5, 248.5-249.5, 249.5-250.5, 250.5-251.5, 251.5-252.5, 252.5-253.5, 253.5-254.5, 254.5-255.5, 255.5-256.5, 256.5-257.5, 257.5-258.5, 258.5-259.5, 259.5-260.5, 260.5-261.5, 261.5-262.5, 262.5-263.5, 263.5-264.5, 264.5-265.5, 265.5-266.5, 266.5-267.5, 267.5-268.5, 268.5-269.5, 269.5-270.5, 270.5-271.5, 271.5-272.5, 272.5-273.5, 273.5-274.5, 274.5-275.5, 275.5-276.5, 276.5-277.5, 277.5-278.5, 278.5-279.5, 279.5-280.5, 280.5-281.5, 281.5-282.5, 282.5-283.5, 283.5-284.5, 284.5-285.5, 285.5-286.5, 286.5-287.5, 287.5-288.5, 288.5-289.5, 289.5-290.5, 290.5-291.5, 291.5-292.5, 292.5-293.5, 293.5-294.5, 294.5-295.5, 295.5-296.5, 296.5-297.5, 297.5-298.5, 298.5-299.5, 299.5-300.5, 300.5-301.5, 301.5-302.5, 302.5-303.5, 303.5-304.5, 304.5-305.5, 305.5-306.5, 306.5-307.5, 307.5-308.5, 308.5-309.5, 309.5-310.5, 310.5-311.5, 311.5-312.5, 312.5-313.5, 313.5-314.5, 314.5-315.5, 315.5-316.5, 316.5-317.5, 317.5-318.5, 318.5-319.5, 319.5-320.5, 320.5-321.5, 321.5-322.5, 322.5-323.5, 323.5-324.5, 324.5-325.5, 325.5-326.5, 326.5-327.5, 327.5-328.5, 328.5-329.5, 329.5-330.5, 330.5-331.5, 331.5-332.5, 332.5-333.5, 333.5-334.5, 334.5-335.5, 335.5-336.5, 336.5-337.5, 337.5-338.5, 338.5-339.5, 339.5-340.5, 340.5-341.5, 341.5-342.5, 342.5-343.5, 343.5-344.5, 344.5-345.5, 345.5-346.5, 346.5-347.5, 347.5-348.5, 348.5-349.5, 349.5-350.5, 350.5-351.5, 351.5-352.5, 352.5-353.5, 353.5-354.5, 354.5-355.5, 355.5-356.5, 356.5-357.5, 357.5-358.5, 358.5-359.5, 359.5-360.5, 360.5-361.5, 361.5-362.5, 362.5-363.5, 363.5-364.5, 364.5-365.5, 365.5-366.5, 366.5-367.5, 367.5-368.5, 368.5-369.5, 369.5-370.5, 370.5-371.5, 371.5-372.5, 372.5-373.5, 373.5-374.5, 374.5-375.5, 375.5-376.5, 376.5-377.5, 377.5-378.5, 378.5-379.5, 379.5-380.5, 380.5-381.5, 381.5-382.5, 382.5-383.5, 383.5-384.5, 384.5-385.5, 385.5-386.5, 386.5-387.5, 387.5-388.5, 388.5-389.5, 389.5-390.5, 390.5-391.5, 391.5-392.5, 392.5-393.5, 393.5-394.5, 394.5-395.5, 395.5-396.5, 396.5-397.5, 397.5-398.5, 398.5-399.5, 399.5-400.5, 400.5-401.5, 401.5-402.5, 402.5-403.5, 403.5-404.5, 404.5-405.5, 405.5-406.5, 406.5-407.5, 407.5-408.5, 408.5-409.5, 409.5-410.5, 410.5-411.5, 411.5-412.5, 412.5-413.5, 413.5-414.5, 414.5-415.5, 415.5-416.5, 416.5-417.5, 417.5-418.5, 418.5-419.5, 419.5-420.5, 420.5-421.5, 421.5-422.5, 422.5-423.5, 423.5-424.5, 424.5-425.5, 425.5-426.5, 426.5-427.5, 427.5-428.5, 428.5-429.5, 429.5-430.5, 430.5-431.5, 431.5-432.5, 432.5-433.5, 433.5-434.5, 434.5-435.5, 435.5-436.5, 436.5-437.5, 437.5-438.5, 438.5-439.5, 439.5-440.5, 440.5-441.5, 441.5-442.5, 442.5-443.5, 443.5-444.5, 444.5-445.5, 445.5-446.5, 446.5-447.5, 447.5-448.5, 448.5-449.5, 449.5-450.5, 450.5-451.5, 451.5-452.5, 452.5-453.5, 453.5-454.5, 454.5-455.5, 455.5-456.5, 456.5-457.5, 457.5-458.5, 458.5-459.5, 459.5-460.5, 460.5-461.5, 461.5-462.5, 462.5-463.5, 463.5-464.5, 464.5-465.5, 465.5-466.5, 466.5-467.5, 467.5-468.5, 468.5-469.5, 469.5-470.5, 470.5-471.5, 471.5-472.5, 472.5-473.5, 473.5-474.5, 474.5-475.5, 475.5-476.5, 476.5-477.5, 477.5-478.5, 478.5-479.5, 479.5-480.5, 480.5-481.5, 481.5-482.5, 482.5-483.5, 483.5-484.5, 484.5-485.5, 485.5-486.5, 486.5-487.5, 487.5-488.5, 488.5-489.5, 489.5-490.5, 490.5-491.5, 491.5-492.5, 492.5-493.5, 493.5-494.5, 494.5-495.5, 495.5-496.5, 496.5-497.5, 497.5-498.5, 498.5-499.5, 499.5-500.5, 500.5-501.5, 501.5-502.5, 502.5-503.5, 503.5-504.5, 504.5-505.5, 505.5-506.5, 506.5-507.5, 507.5-508.5, 508.5-509.5, 509.5-510.5, 510.5-511.5, 511.5-512.5, 512.5-513.5, 513.5-514.5, 514.5-515.5, 515.5-516.5, 516.5-517.5, 517.5-518.5, 518.5-519.5, 519.5-520.5, 520.5-521.5, 521.5-522.5, 522.5-523.5, 523.5-524.5, 524.5-525.5, 525.5-526.5, 526.5-527.5, 527.5-528.5, 528.5-529.5, 529.5-530.5, 530.5-531.5, 531.5-532.5, 532.5-533.5, 533.5-534.5, 534.5-535.5, 535.5-536.5, 536.5-537.5, 537.5-538.5, 538.5-539.5, 539.5-540.5, 540.5-541.5, 541.5-542.5, 542.5-543.5, 543.5-544.5, 544.5-545.5, 545.5-546.5, 546.5-547.5, 547.5-548.5, 548.5-549.5, 549.5-550.5, 550.5-551.5, 551.5-552.5, 552.5-553.5, 553.5-554.5, 554.5-555.5, 555.5-556.5, 556.5-557.5, 557.5-558.5, 558.5-559.5, 559.5-560.5, 560.5-561.5, 561.5-562.5, 562.5-563.5, 563.5-564.5, 564.5-565.5, 565.5-566.5, 566.5-567.5, 567.5-568.5, 568.5-569.5, 569.5-570.5, 570.5-571.5, 571.5-572.5, 572.5-573.5, 573.5-574.5, 574.5-575.5, 575.5-576.5, 576.5-577.5, 577.5-578.5, 578.5-579.5, 579.5-580.5, 580.5-581.5, 581.5-582.5, 582.5-583.5, 583.5-584.5, 584.5-585.5, 585.5-586.5, 586.5-587.5, 587.5-588.5, 588.5-589.5, 589.5-590.5, 590.5-591.5, 591.5-592.5, 592.5-593.5, 593.5-594.5, 594.5-595.5, 595.5-596.5, 596.5-597.5, 597.5-598.5, 598.5-599.5, 599.5-600.5, 600.5-601.5, 601.5-602.5, 602.5-603.5, 603.5-604.5, 604.5-605.5, 605.5-606.5, 606.5-607.5, 607.5-608.5, 608.5-609.5, 609.5-610.5, 610.5-611.5, 611.5-612.5, 612.5-613.5, 613.5-614.5, 614.5-615.5, 615.5-616.5, 616.5-617.5, 617.5-618.5, 618.5-619.5, 619.5-620.5, 620.5-621.5, 621.5-622.5, 622.5-623.5, 623.5-624.5, 624.5-625.5, 625.5-626.5, 626.5-627.5, 627.5-628.5, 628.5-629.5, 629.5-630.5, 630.5-631.5, 631.5-632.5, 632.5-633.5, 633.5-634.5, 634.5-635.5, 635.5-636.5, 636.5-637.5, 637.5-638.5, 638.5-639.5, 639.5-640.5, 640.5-641.5, 641.5-642.5, 642.5-643.5, 643.5-644.5, 644.5-645.5, 645.5-646.5, 646.5-647.5, 647.5-648.5, 648.5-649.5, 649.5-650.5, 650.5-651.5, 651.5-652.5, 652.5-653.5, 653.5-654.5, 654.5-655.5, 655.5-656.5, 656.5-657.5, 657.5-658.5, 658.5-659.5, 659.5-660.5, 660.5-661.5, 661.5-662.5, 662.5-663.5, 663.5-664.5, 664.5-665.5, 665.5-666.5, 666.5-667.5, 667.5-668.5, 668.5-669.5, 669.5-670.5, 670.5-671.5, 671.5-672.5, 672.5-673.5, 673.5-674.5, 674.5-675.5, 675.5-676.5, 676.5-677.5, 677.5-678.5, 678.5-679.5, 679.5-680.5, 680.5-681.5, 681.5-682.5, 682.5-683.5, 683.5-684.5, 684.5-685.5, 685.5-686.5, 686.5-687.5, 687.5-688.5, 688.5-689.5, 689.5-690.5, 690.5-691.5, 691.5-692.5, 692.5-693.5, 693.5-694.5, 694.5-695.5, 695.5-696.5, 696.5-697.5, 697.5-698.5, 698.5-699.5, 699.5-700.5, 700.5-701.5, 701.5-702.5, 702.5-703.5, 703.5-704.5, 704.5-705.5, 705.5-706.5, 706.5-707.5, 707.5-708.5, 708.5-709.5, 7



## Companies and Markets

## LONDON STOCK EXCHANGE

## Equity leaders extend rally in bid-sensitive markets but Government securities fade after good start

## Account Dealing Dates

\*First Declared Last Account Dealings Dealing Day  
Mar. 2 Mar. 13 Mar. 23  
Mar. 16 Mar. 26 Mar. 27 Apr. 6  
Mar. 30 Apr. 8 Apr. 9 Apr. 21

\*New time "dealings may take place from 9 am to 2 business days earlier."

Encouraged initially by Wall Street's overnight advance, London equity markets made a more positive improvement yesterday.

The advance took place over a fairly broad front, with the Banking and Hire Purchase sectors attracting considerable attention following the early morning announcement of the agreed merger between Royal Bank of Scotland and Standard Chartered, and also the bid for Lloyds and Scottish.

Financial support was more in evidence for equities and once again it was the Electrical sector which led the market higher. Demand often found stock in short supply and as a consequence leading industrialists moved ahead fairly quickly. Interest began to fade in the afternoon, but the firm continued and the FT 30-share index closed at the day's best with a fresh rise of 7.8 at 487.7.

Final gains among the index constituents extended to 8 as in GEC, while GKN benefited from bear-closing in front of today's preliminary statement. Elsewhere, the recent state of overseas and domestic bid activity continued to stimulate interest in a wide range of possible takeover candidates in many sectors of equity and mining markets.

Sterling's fresh rise against the dollar coupled with the fall in U.S. Treasury bill and Prime rates assisted the City-edged market. Early demand enabled the Government broker to make further sales of the £15-paid tax, Exchequer 12½ per cent 1990 at 15½ before withdrawing at that level. The lack of sufficient funds to exhaust the tap, however, appeared to restrain further buying interest and limited maturities shed early improvements ranging to ½ to close narrowly mixed. Elsewhere, final movements favoured marginal losses of ½.

Limited investment funds were placed in Southern Rhodesian bonds and the 2½ per cent 1985-70 non-assented rose 4 points to 2132, while Zimbabwe Settlement Annuities gained 5 more to 2360.

Demand for Traded options remained relatively low, total contracts amounting to only 613, of which 112 were arranged in RTZ.

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## Banks active

Bank jobs were virtually assured an active trade following early news of the agreed Royal Bank of Scotland and Standard Chartered merger terms and the 200p per share cash offer for Lloyds and Scottish from Lloyds Bank Dealings in the FT 30-share index were excited by the bid developments and Provident Financial jumped 13 to 145p, after 145p, Wagon Finance added 4 at 52p, and FNFC improved 1½ to 33p. London Scottish Finance were additionally helped by satisfactory interim results and closed 3 better at 64p. Elsewhere, Barclays armed 10 to 390p as did Bank of Scotland, to 300p, while NatWest put on 8 at 355p. Midland, however, lost 7 to 308p on nervous selling ahead of Friday's preliminary results. A part speculative favourite Grindlays, which were strongly supported overnight, finished 9 lower at 178p as bid hopes receded; the price in yesterday's issue was incorrect.

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## NEW HIGHS AND LOWS FOR 1980/81

The following shares quoted in the Share Information Service yesterday attained new highs and lows for 1980-81.

## NEW HIGHS (105)

COMMONWEALTH (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)

## RISES AND FALLS YESTERDAY

British Funds ..... Up Down Same  
Corporates, Dom. and Foreign ..... 8 4 53  
Industrial ..... 45 101 83  
Financial and Prov. ..... 218 49 227  
Oils ..... 28 14 32  
Plantations ..... 6 2 15  
Others ..... 64 38 36  
Totals ..... 797 324 1,302

## NEW LOWS (8)

ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)

## FT-ACTUARIES

Today's display of FT-Actuaries indices includes for the first time the replacement indices for Preference shares and Debenture/Loan stocks, full details of which were published in the Financial Times on February 25. The base date for both indices is December 31, 1977, the starting value for Debentures being 100 and for Preferences 76.72.

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

Tues, March 17, 1981

Mon. March 16

Fri. March 13

Thurs. March 12

Wed. March 11

Year ago (approx.)

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

Index No.

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## NEW HIGHS AND LOWS FOR 1980/81

The following shares quoted in the Share Information Service yesterday attained new highs and lows for 1980-81.

## NEW HIGHS (105)

COMMONWEALTH (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)  
LOANS (1)

## RISES AND FALLS YESTERDAY

British Funds ..... Up Down Same  
Corporates, Dom. and Foreign ..... 8 4 53  
Industrial ..... 45 101 83  
Financial and Prov. ..... 218 49 227  
Oils ..... 28 14 32  
Plantations ..... 6 2 15  
Others ..... 64 38 36  
Totals ..... 797 324 1,302

## NEW LOWS (8)

ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)  
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ELECTRICIANS (1)  
ELECTRICIANS (1)  
ELECTRICIANS (1)

## FT-ACTUARIES

Today's display of FT-Actuaries indices includes for the first time the replacement indices for Preference shares and Debenture/Loan stocks, full details of which were published in the Financial Times on February 25. The base date for both indices is December 31, 1977, the starting value for Debentures being 100 and for Preferences 76.72.

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

Tues, March 17, 1981

Mon. March 16

Fri. March 13

Thurs. March 12

Wed. March 11

Year ago (approx.)

Index No.

Index No.

Index No.

Index No.

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**FT UNIT TRUST INFORMATION SERVICE**

Arget Life Assurance Co. Ltd.		
Arget House, Galeshede Road, Aylesbury,		
Herts.	Aylesbury (0296) 5941	
Acc. Fund Inc.	127.3	134.0
Acc. Fund Cap.	123.8	130.3
Acc. Fund Acc.	126.8	128.3
Acc. Fund Int.	132.1	139.1
Acc. Fund Inc.	132.0	137.3

prop.	Fd. Chg.	128.7	128.7
prop.	Fd. Acc.	129.4	129.4
prop.	Fd. Inv.	134.7	134.7
prop.	Fd. Inv.	141.0	141.0
prop.	Fd. Inv.	122.5	122.5
prop.	Fd. Inv.	114.0	114.0
prop.	Fd. Acc.	122.5	122.5
prop.	Fd. Inv.	121.6	121.6
prop.	Fd. Inv.	138.9	138.9
prop.	Fd. Acc.	138.9	138.9
prop.	Fd. Inv.	138.4	138.4
prop.	Fd. Inv.	131.5	131.5
prop.	Fd. Acc.	140.1	140.1
prop.	Fd. Inv.	140.3	140.3
prop.	Fd. Inv.	125.3	125.3
prop.	Fd. Inv.	116.9	116.9

[illegible][illegible][illegible]

**OFFSHORE &  
OVERSEAS  
FUNDS**

**Century Fund Manager, Inc.**  
100, East 57th Street, New York, N.Y. 10022  
Century Fund (C.F.) 1033343 170.25 1.75  
Next dividend March 27.

**Alexander Fund**  
17, rue de la Harpe, Luxembourg  
Alexander Fund 1533184 — — —  
Next asset value: March 9.

**Allen Harvey & Ross Inc. Mgt. (C.I.)**  
100, East 57th Street, New York, N.Y. 10022  
Clarke Corp. 1033343 170.25 1.75  
H.R. Co. 1033343 170.25 1.75  
H.R. Co. 1033343 170.25 1.75

**International Dollar Reserves**  
Bank of Bermuda, Hamilton, Bermuda  
100, East 57th Street, New York, N.Y. 10022  
I.D.R. 1033343 170.25 1.75

**Orbithorn Securities (C.I.) Limited**

[illegible][illegible][illegible][illegible]

1117.8	126.71	+0.41	5.32
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Trust Magnat. (a)  
in Thames

107.6	75.01	Normal	3.82
151.3	55.33	Special	7.88

Co. Ltd. (v)(c)  
WCLA 28A 01-623 8893

**INSURANCE  
PROPERTY  
BONDS**

[illegible][illegible][illegible]

Initial Growth Fd.	135.5	143.0
Capital Fund	128.1	126.4

Barclays Life Assur. Co. Ltd.			
252 Rongford Rd., E7.			
Barclaysbonds	157.9	166.3	
Equity	151.8	159.8	
Gilt-edged	123.3	129.8	
Int'l. Income	110.2	116.4	

[illegible]

187.7d	197.8d	...	8.36	Int. Technology Fd.	140.52	147.71
192.0d	371.6	...	0.75	Nth. Amer. & Can. Fd.	69.87	106.18
				Emerg. Int. Fd.	96.30	107.37
Next ses. day March 25.						
188.6	32.3	+0.3	4.47	Canada Life Assurance Co.		
188.6	-55.6d	+0.6	3.67	2-6, High St., Potters Bar, Herts. P.		
151.8	88.0	+1.9	4.65	Equity Grn. Fd. Mar. 2.		
181.9				Reun. Fed. Mar. 6.		

\_\_\_\_\_

## OFFSHORE & OVERSEAS FUNDS

**Albany Fund Management Limited**  
P.O. Box 73, St. Heller, Jersey 0534  
Albany St. P.O. Box 1000, 170 2nd  
Met. trading March 27.

**Alexander Fund**  
37, rue Notre-Dame, Luxembourg  
Alexander Fund US\$13.54  
Met. next week March 9.

**Allen Harvey & Ross Inv. Mgt. (C.)**  
1 Claring Court, St. Heller, Jy. C. 0534-2  
AHR Dollar Inv. FL US\$34.35 11.41 0.01  
AHR Dollar Inv. FL US\$34.35 11.41 0.01

**Atlantic International Dollar Reserve**  
c/o Bank of Commerce, Hamilton, Bermuda  
Adv.: AICM, 339 1/2 High Holborn WC1E 404P  
Dist. March 5/11 0.002599 (16.8% p)

**Arbethnot Securities (C.)**

P.O. Box 284, St. Heller, Jersey. 0534  
East Ind. & Energy [139.0 144.0] —  
Dealing in Tokyo  
Gov't Secs. Tr. (CI) [79.8 82.34] +0.4  
Daily Dealings  
Starting Fri. [122.6 122.8] —  
Dealing in West

**B.I.A. Bond Investments AG**  
10, Barenstrasse CH6301, Zug, Switzerland

Bank of America International S.A.	
35 Boulevard Royal, Luxembourg G.D.	
Widestock Income	105,000 105.00
Prices last Fri. 12. Jan. 84 last Fri. 12.	
Swagun Bruxelles Ltd.	
100 Rue de la Reine 1200 Brussels	
RenfFund	105,540 55,540 0.14
Barclays Managers (Jersey) Ltd.	
P.O. Box 63, St. Helier, Jersey 0534 7480	
Barth. Inv.	107.2 108.4
Barclays Uniforms International	
1, Charing Cross, St. Helier, Jersey.	05347
Overseas Income	41.5 43.7
Unifactor Trust	94.15 94.15
Unifactor Fund	94.15 94.15
Unifactor Income	94.15 94.15
1, Thomas St. Douglas, Isle of Man.	
Uniform Acq. Exp.	86.2 86.5
Unifactor Income	86.2 86.5

Do. Sec. Pacific	123.5	123.5	
Do. Intl. Income	30.3	32.8	
Do. % of Man Tot	40.4	41.9	
Do. Manu. (Mzn)	48.6	52.3	

<b>Bishopsgate Community Ser. Ltd.</b>		
P.O. Box 42, Douglas, I.O.M.		0624-2
ARMAC** Mar. 2	559.47	63.73
COUNT** March 2	23.341	3.5446
CONRHG** March 2	21.360	1.463

[illegible]

Starling Deposit Funds		
Managed Currency, Fd.	\$11.03	-0.07
Capital Dep. Trust	\$12.31	12.32 +0.01
Solander		
Intl. Fd. (Jersey)	121.0	127.0
Am. Options U.S.S.	91.0	96.0
Intl. Fd. (Lux)	1033.15	17.00 +0.37

\*Daily Dealing - Other Funds Weekly Monitoring  
 \*\*Tuesday Weekly - Capital Return 13%

<b>Brown Shipley Yst. Co. (Jersey) Ltd.</b>			
P.O. Box 543, St. Helier, Jersey	0534 74		
Share Price	12.50	12.50	12.50
<b>Butterfield Finance Co. Ltd.</b>			
P.O. Box 197, Hamilton, Bermuda			
Business Equity	1053.95	5.75	
Business Income	100.00	2.10	
Business Date	31.12.82	31.12.82	31.12.82
<b>CAL Investments (IOM) Ltd.</b>			
16, St. John's Street, Douglas, IOM	0629 22		
CAL Equity & Crm.	1.00		
First dealing day	Mar. 15, Next Val.	Apr. 6	
<b>Capiflex S.A.</b>			
P.O. Box 178, 1211 Geneva 12	010 4122 96		
Forward	112.00	112.95	
Backward	115.10	115.20	
<b>Capital Asset Managers Ltd.</b>			

The Currency Trust - [107.0 111.0] -  
 Capital International Fund S.A.  
 43, Boulevard Royal, Luxembourg  
 Capital Int. Fund - [US\$25.21] -  
 Charterhouse Japhet  
 7, D'Almeida Drive, SCA

[illegible]

Intnl. Man. Fd. \_\_\_\_\_ [222.0] 241.5 \_\_\_\_\_  
 Cartons International  
 20a, Boulevard Royal, Luxembourg  
 Corpen Intnl. \_\_\_\_\_ [85382.9] +1.13 \_\_\_\_\_  
 Continued on previous page







## CHANGE LANE: Continued

[illegible]



## Social Democrat launch next week

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

THE Social Democrats are to launch themselves as a fully fledged political party next Thursday with a media marathon, complete with phone-in and a unique credit-card membership service.

As part of a campaign to establish themselves as a truly national party the Social Democrats are to open up 18 banks of telephones on Thursday morning. Callers will be able to telephone members and—if they wish—pay their

first subscription by Barclaycard or Access.

The campaign will start with a nine o'clock Press conference in London with all 15 members of the Council for Social Democracy.

This will mark the Social Democrats' formal launch as a political party. They will unveil a policy statement enlarging on the principles laid down in the so-called Limehouse Declaration in January. The 15 members will then disperse around the country

in small groups for maximum use of limited human resources. Between them they will give Press conferences in nine towns.

Mrs. Shirley Williams is scheduled to fly up to Edinburgh for a luncheon Press conference, and then on to Brighton.

Mr. Roy Jenkins will go to Cardiff and then Manchester. Dr. David Owen will head for Southampton and then his home base of Plymouth. Mr.

Bill Rodgers, the party's main organiser, will go to Norwich and then Leeds.

The Press conferences will be backed by an advertising campaign in both the national and regional Press financed out of donations.

When Labour's so-called Gang of Four—Mrs. Williams, Dr. Owen, Mr. Rodgers and Mr. Jenkins—launched the Council for Social Democracy in January as a group within the Labour Party they did not

envisage launching a new party before May at the earliest. But events have gained a momentum of their own, which has meant they have had to contract their original time scale.

Their aim now is to build a national party from the grassroots. They are laying much emphasis on the need to involve individual members from the start using techniques like phone-ins, never before used in British politics.

## Westinghouse settles uranium litigation with Rio Tinto-Zinc

BY PAUL CHEESERIGHT

WESTINGHOUSE Electric, the U.S. nuclear plant manufacturer, has settled its uranium litigation with Rio Tinto-Zinc of London and five companies in the RTZ group, it was announced yesterday.

This brings closer the conclusion of litigation which began five years ago and in which \$3bn (£1.3bn) of damages were at stake. The litigation has soured U.S. commercial relations with the UK, Australia and Canada.

The case has its origins in Westinghouse's failure to meet supply contracts for 65m lbs of uranium. Sued by utilities, it, in turn, charged 29 U.S. and foreign uranium producers in a Chicago court with conspiring to prevent its purchase of uranium by operating a cartel outside the U.S.

Westinghouse claimed triple damages, which could amount to about \$3bn. This action spawned a claim for damages of \$200m (£89.2m) by the Tennessee Valley Authority, a major buyer of uranium and a customer of Westinghouse against 13 producers, some of whom were already engaged in the Chicago case.

TVA also sought to overturn a uranium supply contract with Rio Algom, a Canadian member of the RTZ group. This prompted Rio Algom to sue TVA and Westinghouse in two additional actions involving potential damages of \$2.2bn.

Yesterday's agreement between Westinghouse and the RTZ companies is part of a wider settlement, spanning these three cases.

In the Chicago case, Westing-

house has settled not only with the six RTZ companies, but with Anglo American and Nuclear Fuels of South Africa, Denison Mines of Canada and the U.S. Noranda of Canada and Pancontinental of Australia.

Between them they will pay Westinghouse \$39m (£17.4m) in cash and sell Westinghouse 9m lbs of uranium by 1983 at a firm price subject to escalation. This sale, at a discount from the spot market price, is probably worth about \$180m (£89.2m) at current values.

This leaves in the Chicago case five U.S. companies and Queensland Mines of Australia. The case is scheduled for September but seems unlikely to come to court. The pace of out-of-court settlements has quickened since December.

Seven companies have settled with the TVA in the \$200m case. They include four RTZ companies as well as Denison, Noranda and Nuclear Fuels. They will pay the TVA \$2m. The TVA has separately settled with Uranex of France.

The remaining companies left in this case, which has been consolidated into the Westinghouse Chicago action, are Uranex, Canada, Urengessellschaft of West Germany, Gulf Minerals Canada, Gulf Oil and Engelhard Minerals of the U.S.

The Rio Algom dispute with Westinghouse and the TVA, started by the TVA's rejection of uranium supply contracts with Rio Algom has been abandoned as part of the general scheme of settlements.

Background, Page 31

## Banks Continued from Page 1

Scottish was that its business was partly counter-cyclical to interest-rate trends. This was because much of its lending was done at fixed rates.

Lloyds is active in leasing, mostly on so-called "big-ticket" items of capital equipment, in the UK and overseas. The rest of its leasing book is nearly \$600m compared with about \$175m for Lloyds and Scottish.

Among UK finance houses Lloyds and Scottish ranks fourth behind Lombard North Central (owned by National Westminster), UDT (being acquired by Trustee Savings Banks), and Mercantile Credit (Barclays).

The Midland-owned Forward Trust is fifth.

Standard Chartered and Royal Bank indicated to Lloyds Bank that on their merger becoming unconditional, they would "enter into negotiations with Lloyds Bank in good faith for the sale to Lloyds Bank on an arm's-length basis of Royal Bank's 39.3 per cent shareholding in Lloyds and Scottish."

News of the merger terms hit Standard Chartered shares heavily. They closed 52p lower at 643p. Royal Bank shares moved ahead sharply. They closed 42p up at 138p. Lloyds and Scottish shares closed 11p ahead at 196p.

## Reagan budget figures 'over optimistic'

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT Ronald Reagan has underestimated Federal spending by up to \$25bn in the coming 1981-82 fiscal year because of his Administration's over optimistic assumptions about the U.S. economy, according to the Congressional Budget Office (CBO), an independent research organisation.

The President yesterday called the CBO figures "phony" as for the second time he made the unusual gesture of going to meet Congressional leaders on their home territory of Capitol Hill to lobby for his economic programme.

At the same time the Federal Reserve Board reported that industrial output in the U.S. fell last month, the first drop since July, leaving the index of industrial production 1.3 per cent lower than in February

1980. Lower industrial production could mean higher unemployment, as the CBO is forecasting. It also predicts persistent inflation and high interest rates.

A big drop in durable goods production was the chief cause of the 0.5 per cent decline in output in February, which in fact follows a trend of successively smaller monthly increases since last October, when output rose 1.9 per cent. The January 1981 industrial production output estimate has now been revised down from 0.6 per cent to 0.4 per cent.

The possibility of a national coal strike, if talks break down between unions and employers, hangs over the industrial production outlook.

Unemployment is steadily worsening in industrial performance since last

summer's strong recovery. The factors varied from month to month. In February, for instance, the decline would have been worse had not the rate of car assemblies risen 7.5 per cent to an annual rate of 5.8m units from the very low January level.

Arriving on Capitol Hill, Mr. Reagan said the CBO spending figures were wrong, and "their estimates are based on continuing the way they've run things for the past 30 years."

The CBO estimated that 1981-1982 public spending will be \$715bn-\$720bn, not the \$685bn in Mr. Reagan's Budget, because it believes unemployment, inflation and interest rates will all be higher than the Administration's predictions.

For instance, the CBO forecasts a 9.7 per cent rise in consumer prices, against a 9.1 per cent Administration projection,

a 7.9 per cent jobless rate against the Reagan forecast of 7.4 per cent, and an average 13.7 per cent on three-month Treasury bills, while the Administration believes this will be 9.3 per cent.

The CBO also believes the Reagan Administration has underestimated the actual rate of defence spending in 1981-82, both in terms of military costs and the rate of weapons procurement.

The CBO made no new calculation of the Administration's revenue estimate and thus offered no revision of Mr. Reagan's goal of a \$45bn deficit in 1981-82. But if the CBO figures are accurate, \$65bn-\$70bn with a slacker economy depressing revenues unless Mr. Reagan or his fellow Republicans on Capitol Hill try to make even bigger spending cuts.

The January deficit of \$2.9bn. After seasonal adjustment, however, the current account deficit actually increased to \$401m last month from \$97m in January.

The overall balance of payments continues to benefit from large inflows of long-term capital from foreign investors. Foreign investment in stocks last month has been put at \$720m by the purchase of bonds reaching \$810m.

At the same time, Sir George warned that further job cuts and rationalisation were likely.

John Kerridge is a very powerful personality and in some ways this is a vote of confidence in him," Sir George said. "The company is going to have to make a lot of changes and it will need to be light on its feet to respond to the difficult circumstances that everyone is now having to face."

Mr. Kerridge took over as Fisons' chief executive last June when he replaced Mr. Ron Bounds. Sir George hinted yesterday that this week's reshuffle was a consequence of that sudden switch in chief executives. He said it "would be fair to say" that an executive chairman was no longer needed.

At the start of this month Fisons revealed that its pre-tax profits had dropped by 78 per cent from £17.34m in 1979 to £3.85m last year.

Earlier the group announced that it was rationalising its

fertiliser division, with eventual plant closures and the loss of 100 jobs—about 10 per cent of its UK workforce. Mr. Kerridge formerly headed Fisons' fertiliser business.

The group said last week that it was shutting its London headquarters in Mayfair with the loss of over 60 jobs.

Fisons, which cut its dividend because of its net losses for 1980, saw profits fall in all five of its operating divisions last year.

**Weather**  
UK TODAY  
Cold, windy, cloudy with rain, sunny intervals, prolonged rain or snow spreading from North.

London, S.E. England, E. Anglia  
Bright, becoming cloudy.  
Rain. Max. 8C (46F).

Most of England, Wales, Channel  
Rain. Max. 8C (46F).

N.E. England, Lakes, Lo.M., N. Ireland, S. Scotland  
Gales. Showers. Max. 7C (45F).

N. Scotland, Orkney, Shetland  
Gales. Showers. Rain or snow. Max. 4C (39F).

Outlook: unsettled, cold, night frost.

Algeria	F	C	12	L. Ang. I	C	12	54
Algeria	F	C	12	L. Ang. II	C	12	54
Algeria	F	C	12	L. Ang. III	C	12	54
Algeria	F	C	12	L. Ang. IV	C	12	54
Algeria	F	C	12	L. Ang. V	C	12	54
Algeria	F	C	12	L. Ang. VI	C	12	54
Algeria	F	C	12	L. Ang. VII	C	12	54
Algeria	F	C	12	L. Ang. VIII	C	12	54
Algeria	F	C	12	L. Ang. IX	C	12	54
Algeria	F	C	12	L. Ang. X	C	12	54
Algeria	F	C	12	L. Ang. XI	C	12	54
Algeria	F	C	12	L. Ang. XII	C	12	54
Algeria	F	C	12	L. Ang. XIII	C	12	54
Algeria	F	C	12	L. Ang. XIV	C	12	54
Algeria	F	C	12	L. Ang. XV	C	12	54
Algeria	F	C	12	L. Ang. XVI	C	12	54
Algeria	F	C	12	L. Ang. XVII	C	12	54
Algeria	F	C	12	L. Ang. XVIII	C	12	54
Algeria	F	C	12	L. Ang. XIX	C	12	54
Algeria	F	C	12	L. Ang. XX	C	12	54
Algeria	F	C	12	L. Ang. XXI	C	12	54
Algeria	F	C	12	L. Ang. XXII	C	12	54
Algeria	F	C	12	L. Ang. XXIII	C	12	54
Algeria	F	C	12	L. Ang. XXIV	C	12	54
Algeria	F	C	12	L. Ang. XXV	C	12	54
Algeria	F	C	12	L. Ang. XXVI	C	12	54
Algeria	F	C	12	L. Ang. XXVII	C	12	54
Algeria	F	C	12	L. Ang. XXVIII	C	12	54
Algeria	F	C	12	L. Ang. XXIX	C	12	54
Algeria	F	C	12	L. Ang. XXX	C	12	54

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## THE LEX COLUMN Lloyds' slice of the action

When suspended on Monday, Standard Chartered and the Royal Bank of Scotland Group were together capitalised at £816m. By last night, after the announcement of terms of a fifth of a Standard share plus 10p for each Royal Bank unit, the joint figure had climbed to some £860m, so the stock market seems to have accepted at least some of the arguments about the commercial logic of the deal. But inevitably Standard's own share price took a dive.

Whereas the stock market had decided that an independent Royal Bank was worth a quarter as much as Standard Chartered, the Royal Bank's shareholders will get 34 per cent of the combined equity plus £22.6m in cash. At least there is no dilution of Standard's earnings, and its balance sheet ratios get a boost.

The weak link in the deal is, perhaps, that the Royal Bank is being offered a relatively poor deal on assets—the terms are worth 138p against book net worth of more like 240p. If there is to be a counterbid (and it looks unlikely, despite all the talk about Hong Kong and Shanghai) the Royal Bank's assets would be the attraction.

The real limelight yesterday however, was taken by Lloyds Bank. The speed of its reaction in slapping in a bid of 200p a share for Lloyds and Scottish and buying effective control in the market clearly took Standard and Royal Bank aback. Standard had favoured a leisurely period of discussions, but Lloyds has waited a long time for such an opportunity and it was not going to risk any delay at all.

The Lloyds and Scottish management, having carefully nurtured their independence and stock market quotation over a period of a decade, now appear as the most obvious—if incidental—victims of the Standard Chartered/Royal Bank merger scheme. Only a few weeks ago L and S was attempting to take over UBS; now it is to become the wholly-owned

U.S. acquisition) and to accommodate any sudden rise in the copper price. But there is nothing conservative in a company's committing itself, as IMI is doing, to paying an uncovered dividend on increased capital; the next year's payment, including uncovered ACT, will cost £17.2m.

The prospectus contains no segmental profits information; IMI expects (rightly, as it happens) to get an issue underwritten without supplying such tressome details. The ex-rights yield is 11.4 per cent.

**Brooke Bond**

The quality of Brooke Bond Liebig's earnings continues to improve. At the half-way stage pre-tax profits are 20 per cent down at £19.3m; but virtually all the decline can be explained by exceptional factors such as the deferral of advertising expenditure a year earlier and an increased interest charge following the dawn raid on Mallinson-Denny.

In the UK, underlying tea margins have improved following higher tea and profits are still ahead in spite of a fall of about a tenth in volume. The performance in Canada and Australia has been flat, although in France the company has managed to produce £600,000 after years of disappointment. By contrast, plantation earnings have fallen by a quarter to about £2m—so the proportion of earnings from developed countries has risen above the 71 per cent of last year, in 1978 the figure was below 40 per cent.

The full year outcome may be close to the £38m of 1980, although steady raw material costs should bring a sharp improvement in current cost terms. The share price—2 1/2p yesterday at 48 1/2p—is thoroughly underpinned by a yield little short of 15 per cent. But the acquisition of Mallinson-Denny has transformed a lightly geared company into one with net debt of about 60 per cent of shareholders' funds.

**IMI**

ICI's contention, at the time it sold its IMI stake in 1977, that chemical investment was inherently more profitable than investment in the metal industry is capable of raising a very smile now. But IMI's £28.6m rights issue, a 2 for 7 at 48p (echoing a 2 for 7 at 44p in 1978) begs just as many questions.

IMI's 1980 results are excellent by engineering company standards—after £5m of rationalisation costs above the line, pre-tax profits are down by a mere £6.3m to £23.2m. The titanium interests, perhaps a third of group profits now, and the sale of valves to the oil industry, have been buoyant, while the less glamorous businesses have held the line. All the same, the dividend is nowhere near covered by current cost earnings, and profits are unlikely to be up very much, if at all, this year even after the interest saving on the rights money.

Before the issue, IMI's net debt was roughly a quarter of a tangible shareholders' funds, and the company argues that it needs to keep a modest level of gearing in order to have room to expand its stronger businesses (there are dreams of a big

## ENTERPRISE ZONE... ...COMMERCIAL PARADISE

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